



Supporting performance  
improvement to treat  
patients faster

# Annual Report 2017



an ciste náisiúnta um cheannach cóireála  
the national treatment purchase fund



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# Foreword by the Chairman



*John Horan, Chairman*

On behalf of the Board of the National Treatment Purchase Fund (NTPF), I am pleased to present the 2017 Annual Report.

The NTPF was established in 2004 as an independent agency under the aegis of the Department of Health in order to help address unacceptably long waiting times for patient treatment in our hospitals. The role and function of the NTPF has evolved over the years and while our role in the direct commissioning of patient treatment was 'stood down' for a number of years the original intention has always remained the same – supporting the faster treatment of patients.

The Board was therefore pleased at the beginning of 2017 that the Minister for Health, Simon Harris endorsed and launched its Strategy and Action Plan 2017 – 2019. In addition, the NTPF also welcomed the decision to re-establish the individual patient level commissioning role of the NTPF with associated enabled funding provided in 2017 and again in 2018. The Strategy document outlines how we will deliver on our current mandate whilst utilising the significant expertise of the NTPF to provide a wider offering of services.

The Strategy and Action Plan 2017 – 2019, sets out six strategic objectives covering:

- 1. Arranging and pricing of quality care**
- 2. Ensuring a sustainable environment for Long-term Residential Care**
- 3. Publishing and sharing quality assured waiting list information**
- 4. Developing performance improvement tools for patient treatment pathways**
- 5. Providing advisory expertise to the public health service in relation to those pathways**
- 6. Ensuring our operational structure is fit for purpose**

The new NTPF operational structure of five core areas is designed to deliver on these six strategic objectives – Finance Directorate, Process Innovation Directorate, Audit Quality Assurance and Research Directorate, ICT Directorate and Corporate Services. These five core areas are not only delivering on the key actions as set out in the Strategy and Action plan, but also on additional mandates requested by the Minister for Health.

In the course of 2017 I was pleased to accept Ministers Harris's nomination to continue on in my role as Chairman of the NTPF. I also wish to welcome new Board members appointed during the year and to thank the outgoing Board members for their good work on behalf of the organisation.

I wish to take this opportunity to thank all my Board colleagues, the Executive and the staff of the NTPF for their continued hard work and dedication. I would particularly wish to acknowledge the good work of Liam Sloyan who was appointed as Chief Executive of the NTPF during 2017. Liam has brought a wealth of expertise and experience to the role and his contribution has ensured that the organisation is achieving the challenging goals which have been set for us. The members of the Board look forward to continuing to work with him to pursue an even wider offering of services using all the expertise available in the NTPF.

Finally, I would like to take this opportunity to thank Minister Harris and the Department of Health for their ongoing support and assistance. The NTPF is committed to supporting and working alongside them and other stakeholders who are focussed on reducing waiting times across the health services as envisaged in the 2016 Programme for a Partnership Government.

**John Horan**  
Chairman

# Foreword by the CEO



*Liam Sloyan,  
Chief Executive Officer*

## Introduction

The launch of the NTPF Strategy and Action Plan 2017 – 2019 at our national symposium in January 2017, marked the beginning of an extremely busy year for the NTPF. The year has seen achievements across all of our key functional areas focused on our strategic vision of supporting process improvement to treat patients faster.

## Finance and Nursing Home Pricing Directorate

The year under review saw the recommencement of the NTPF's role to make arrangements for the treatment of long waiting patients. The NTPF's work began to impact waiting lists from the middle of 2017 and contributed to the reduction in the total number of patients on the active inpatient day case waiting list from 86,111 to 81,468 by year end. In total, in 2017, 9,500 patients accepted offers of NTPF funded treatment. This trend of a declining surgery waiting list has continued into 2018 as the NTPF continues to arrange treatments.

The NTPF also continues to successfully carry out its role in relation to the Nursing Home Support Scheme. At the close of 2017, a total of 431 nursing homes had agreed price deeds with the NTPF.

## ICT Directorate

The availability of timely, consistent national waiting list reporting is essential not only for NTPF work, but also for the management of the wider hospital system. Over 12 million Inpatient / Day Case and 26 million Outpatient records are processed monthly to contribute to over 1,400 reports for the management and public reporting of waiting lists. The ICT department works continuously to improve the quality of data available in this context.

## Audit, Quality Assurance and Research Directorate

On request from the Minister for Health Simon Harris, the directorate carried out an audit of hospitals highlighted and individual cases featured in the RTE Investigates Programme entitled "Living on the List" which aired on 6 February 2017. The objective of the audit was to improve hospital communications and compliance with relevant protocols.

Individual reports were issued to individual patients and the Minister. Individual hospital and overall reports were published by the Minister to the Department of Health website in October 2017.

The directorate also engaged independent research of international best practice in the management and reporting of waiting lists for inpatient, day case, planned procedure and outpatients. The research is being conducted with Trinity College Dublin.

## **Process Innovation Unit**

The NTPF Process innovation Unit is leading and delivering on a series of new, large scale Health Sector changes and process improvement initiatives through system wide engagement, utilising a number of proven methodologies. In 2017, a new National Inpatient, Day Case and Planned Procedure Waiting List Management Protocol was delivered with an associated training programme to 270 health care staff across the sector.

Additionally, on the request of the Minister for Health, Simon Harris, the NTPF chaired a team of stakeholders and experts across the health system in preparing and submitting a Report on *“Assessing the feasibility of progressing towards a more integrated approach to waiting list management at hospital group level”*.

## **Corporate Services**

The Corporate Services Department supported and informed this work in 2017 by designing, developing and implementing strategies designed to foster and enable performance by capable and committed individuals in the NTPF. Ensuring the NTPF has the required number of skilled people is a fundamental element in the achievement of the delivery of our Strategy and Action Plan.

## **Conclusion**

Access to public hospital treatment is a key challenge for the Irish State. The NTPF works closely with its colleagues in the Irish Health System to meet this challenge through process improvement and through arranging treatments for individual patients. During 2017, the main focus of the NTPF's work in arranging hospital care was on patients waiting on surgery. The impact of the NTPF's contribution can now be seen on the reducing surgery waiting lists.

Finally, I wish to note my appreciation for the hard work and expertise of the Board and staff of the NTPF and to thank our colleagues throughout the health system for their cooperation and support.



# About the National Treatment Purchase Fund

## 2.1 Introduction and Mandate

The NTPF was established by Statutory Instrument S.I. No. 179 of 2004 – The National Treatment Purchase Fund Board (Establishment) Order, 2004.

### The NTPF's key functions are:

- To make arrangements with persons, whether resident in the State or elsewhere, for the provision or hospital treatment to such classes of persons as may be determined by the Minister, from time to time;
- To collect, collate and validate information in relation to persons waiting for hospital treatment and to put in place information systems and procedures for that purpose;
- To furnish whenever it is so required by the Minister or on its own initiative, advice to the Minister on issues relating to its functions under this article;
- To perform any other function in relation to the purchase of hospital treatment that the Minister may from time to time assign to it.

In addition, the Nursing Home Support Scheme Act, 2009 amended the Establishment Order to include the following additional purpose:

- To make arrangements with a person it considers to be appropriate, being proprietor of a nursing home, relating to the price at which long-term residential care services will be provided by such persons requiring such services, and who are in receipt of financial support under the Nursing Homes Support Scheme Act 2009;

## 2.2 Our Mission Statement and Corporate Values

The Mission of the NTPF is to empower public health service providers and funders, and add value by delivering;

- Independent assurance and verification of waiting list information and processes concerning patient treatment, and;
- Specialist price negotiation and purchase initiative support when sourcing health services.

The work of the NTPF is underpinned by the following corporate values:

### Excellence:

We are committed to delivering services of the highest quality which are innovative and integrated in nature while taking real pride in the services we deliver. We will ensure that the solutions are sustainable in an evolving health service;

### Partnership, Integrity & Respect:

We will at all times endeavour to work in partnership with our key stakeholders, including patients, staff, Government and health care providers in a spirit of consultation, collaboration and integrity within a culture of mutual respect to add value to the public health system;

### Independence, Accountability & Responsibility:

Through consistent strong leadership we will ensure that we maintain our independence as a statutory agency and that we are appropriately accountable and responsible for the decisions that we make.

# Governance and Management

## 3.1 Our Board

The NTPF Board operates in line with guidelines set out in "Code of Practice for the Governance of State Bodies – August 2016" issued by the Department of Public Expenditure and Reform both in its own activities and in its use of committees.

The Board is collectively responsible for leading and directing the NTPF statutory activities. The Board delegates responsibility for the implementation of policy to the executive under Board supervision.

### Membership of the Board

#### **John Horan (Chairman)**

John Horan was appointed as Chairman of the NTPF in 2010, having been a director and Chairman of the Finance and Audit Committee.



He served previously in a variety of roles in the Aer Lingus Group for over 23 years and was Chief Executive of the Irish Hotels Federation for seven years and of Veterinary Ireland for ten years. He is now an Honorary Life Member of the National Organisation for the Veterinary Profession. For many years he represented these sectors at Council and Board levels in a range of National and European organisations.

He is an IBEC nominated Member of the Employment Appeals Tribunal and has received a Master of Science Degree in Management Practice – MSC (Mgmt) – from Trinity College Dublin.

#### **Patricia Byron**

Patricia Byron has worked as a senior executive in the Insurance and related financial services sector over many years. She was the first CEO of the Personal Injuries Assessment Board (PIAB), an independent State body, established in 2004 to reform a costly personal injury claims environment.



As Chairperson of the Motor Insurers Bureau of Ireland she led a reform programme, focusing on business transformation and effectiveness.

As Chairperson of the Association of Chief Executives of State Bodies, she became actively involved in a number of cross-cutting public sector reform initiatives. Since leaving the PIAB in 2015, she led a Strategic Review programme at Chartered Surveyors Ireland. She currently serves on the Central Bank Commission and as an independent non-executive Director for the Centre for Effective Services and ComReg.

Patricia is a graduate of UCD, a Chartered Insurer and the first female President of the Insurance Institute.

### **Bernadette Costello**

Bernadette Costello is a Fellow of the Institute of Chartered Accountants in Ireland and the Director of Internal Audit & Risk Management, National University of Ireland, Galway. She has extensive experience in financial and management accounting, internal audit, risk management, corporate governance and related areas.

She has served on the Council of Chartered Accountants Ireland, and is a past Chair of Chartered Accountants Ireland Audit Committee, the Connecting with Members committee and Public Sector Committee.

She was also a member and past Chair of the Board of Accounting Technicians Ireland, and the Education and Examinations Board. She is a member of the Quality Assurance and Risk Committee of the Child and Family Agency (Tulsa) and the Saolta University Health Care Group Audit Committee. She holds a Bachelor of Commerce Degree and Higher Diploma in Education from National University of Ireland Galway.



### **James Melly**

James Melly is a Management Consultant specialising in Organisation Culture and Change with experience in many business sectors and in organisations including Health Service agencies.



He was a Senior Executive in Aer Lingus where he served as Director of a Group company and also as CEO of a subsidiary. He was appointed head of the Personnel Management function for the Aer Lingus Group and led major change programmes in that role.

### **Dr. Terry McWade (Chairman Audit and Risk Committee)**

Dr. Terry McWade is the CEO and Co-Founder of Valitacell, an early stage Biotech company. He previously held the positions of Deputy CEO in the Royal College of Surgeons in Ireland, CEO Exceptis Technologies, Principal in the Boston Consulting Group (London), and CEO of Servier Laboratories (Denmark).



He is a Director of the Institute of Banking and Former Director of the Corporate Governance Association of Ireland. He previously held the role of Deputy Chair of the Dublin Dental Hospital and Chair of the European Vaccine Initiative. He serves on the Audit Committee and Registration and Continuing Practice Committee of the Medical Council and is a member of the Board of Our Lady's Hospice and Care Services.



### **Patrick Gibbons**

Patrick Gibbons has served as a Board member of the NTPF and as a member of its Audit and Risk Committee since he was first appointed in 2014.

A Solicitor by profession, Patrick is a full-time independent Non-Executive Director and serves on boards in financial services, the State sector and on a cross-border body, including on several Audit & Risk Committees.

Prior, to that, Patrick spent much of his career specialising in legal and regulatory compliance, corporate governance and risk management in senior roles in a number of leading international financial services companies.

He qualified in medicine from TCD, and holds an MBA (INSEAD), MSC (Healthcare Ethics and Law), and Diploma in Corporate Governance (UCD). He is an IOD Chartered Director.

### **Brendan O'Donoghue**

Brendan O'Donoghue served previously as Chief Executive Officer of St. Patrick's University Hospital from 1999 to 2007 and prior to that was 21 years with the Tedcastle Group. His roles included Group Finance Director and subsequently Group Operations Officer.



He is an IoD Chartered Director, qualified in 2011. He is an accountant (FCCA retired).

**Dr. Jack Nagle (Chairman of the Strategy Committee)**

After more than 15 years working internationally in a range of senior roles, Dr. Jack Nagle returned to Ireland where he worked as Operations & Engineering Director for Boston Scientific for 6 years. In 2004, he became founder and CEO of Alpha Healthcare, an Irish company dedicated to providing business management consultancy, change management, quality management systems, benchmarking support and training services to the Health Sector. He set up Alpha Primary Care in 2007 to provide the same services to the UK market. He has special interest in Implementing Total Quality Management and LEAN techniques within the health sector.

He received a MBA from Cranfield University and received his Phd from the University of Cardiff.

**Anne Stewart**

Anne Stewart was appointed to the board of the NTPF in July 2017.



She is currently the Director of Procurement at eir and has a 30 year career in Procurement across a number of industries at both a Global and Local level.

Anne received her Procurement qualification from Dublin Institute of Technology and is a member of the Irish Institute of Purchasing and Supply Chain Management.

## **Departing Members of the Board in 2017**

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### **Sheila Bailey**

Sheila Bailey is a senior charity professional and Managing Director of the Lyla Nsouli Foundation, a private charitable foundation funding research into paediatric brain cancer. She is a Former CEO of The Ireland Fund of Great Britain.

She has served in a non-executive capacity on the boards of several governing bodies and is currently a director of the Racehorse Owners Association and Retraining of Racehorses.

She was awarded in 2014 the Freedom of the City of London for her Services to the Irish community in the UK.

### **Anne-Marie Taylor**

Anne-Marie Taylor is a senior executive with a track record in programme management, human resources, operations and change management in Ireland and abroad. She was formerly a Senior Executive with Accenture, a global leader in consulting, technology and outsourcing. She is a member of the board of the Public Appointments Service and a member of the Preliminary Proceedings Committee of the Pharmaceutical Society of Ireland.

She has a Diploma in Corporate Governance from UCD, and a Master's degree from the University of Illinois.

### 3.2 Board Meetings

Board Members	Board Meetings (8)	Audit and Risk Committee (4)	Strategy Committee (3)
<b>Total</b>	<b>8</b>		
Mr. John Horan (Board Chairman)	8		
Ms. Patricia Byron	4		
Ms. Bernadette Costello	8	4	
Mr. Patrick Gibbons	8	4	
Mr. James Melly	8		3
Mr. Terry McWade (Audit & Risk Committee Chairman)	8	4	
Mr. Jack Nagle (Strategy Committee Chairman)	8		3
Mr. Brendan O'Donoghue	6	3	2
Ms. Anne Stewart	4		
Ms. Sheila Bailey	1		
Ms. Anne Marie Taylor	1		1

# 4 | Strategic Objectives and Achievements

## 4.1 Strategic Objectives

On the 17 January 2017 Simon Harris, Minister for Health, launched the NTPF “*Strategy and Action Plan, Supporting performance improvement to treat patients faster, 2017 – 2019*”.

During 2016 the Board worked closely with the Executive and stakeholders to set out our strategic direction to enhance the current role and to expand its remit into areas where it had capacity and expertise to add value.

Our Strategic Objectives were therefore those which must be achieved to ensure successful delivery of our overall Strategic Intent.

Each of the strategic objectives below have an executive owner with mapped out actions, outcomes, critical success factors, implementation timelines and Key Performance Indicators.

## Strategic Objectives

### STRATEGIC OBJECTIVE 1

Negotiate pricing agreements and the purchase of quality care from providers on behalf of the State.

### STRATEGIC OBJECTIVE 4

Develop performance improvement tools for the operational management of patient treatment pathways in the public health system.

### STRATEGIC OBJECTIVE 2

Ensure a sustainable and fair market for Long – term Residential Care with Sufficient capacity to meet requirements of those who require such care.

### STRATEGIC OBJECTIVE 5

Provide advisory expertise to the public health service in relation to patient treatment pathways.

### STRATEGIC OBJECTIVE 3

Publish and share quality assured waiting list information in relation to public health services.

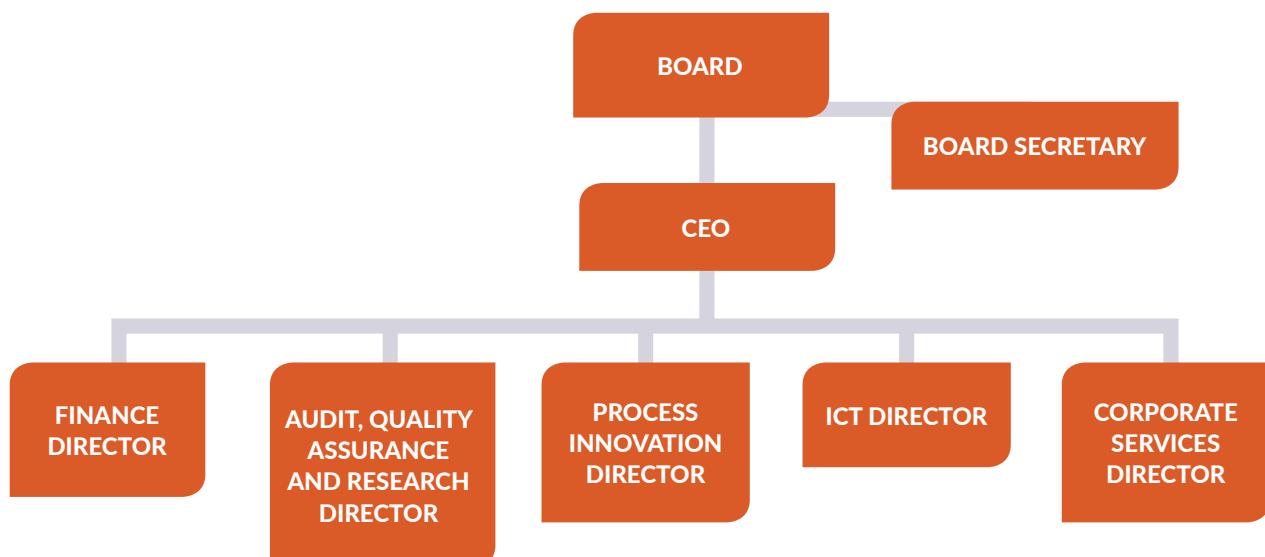
### STRATEGIC OBJECTIVE 6

Ensure that the NTPF governance and operational infrastructure are fit for purpose in delivering and communicating our strategic objectives.

For additional information on the Strategic Objectives please see  
[http://www.ntpf.ie/home/pdf/strategy\\_action\\_plan.pdf](http://www.ntpf.ie/home/pdf/strategy_action_plan.pdf)

## 4.2 Organisational Structure

The strategic objectives and associated actions will be managed through the NTPF's main functional areas and organisational structure:



Mary Byrne, Acting ICT Director; Alison Green, Process Innovation Director; Liam Sloyan, Chief Executive Officer; Sean Flood, Finance Director; Liz Lottering, Audit, Quality Assurance and Research Director.

#### **4.3 Summary of achievements from 1 January to 31 December 2017**

- » **NTPF Symposium 2017**
- » **9,500 patients accepted offers of NTPF funded treatment in 2017**
- » Number of patients waiting for an appointment for surgery reduced from **86,000 in July to 81,468 at year end**
- » Number of patients waiting over 15 months for an appointment for surgery reduced from **11,041 in July to 7,656 at year end**
- » Publication and roll out of the **National Inpatient, Day Case, Planned Procedure (IDPP), Waiting List Protocol 2017**
- » Special audits of **5 Hospitals and 7 Patient Experiences** (following request from Minister Simon Harris on foot of the RTE Investigates Programme of 6<sup>th</sup> February 2017)
- » **Improved ICT systems for Inpatient Waiting List Information**
- » **Improved reporting systems for Waiting List Information**
- » **Collation, publication, validation of waiting list reports** (weekly and monthly including for the first time *Planned Procedures, Patients with Scheduled Dates (TCI's) and Suspensions*)
- » **Over 12 million Inpatient/Day Case and 26 million Outpatient records** were processed and over 1,400 reports were distributed each month
- » **Infrastructure Maintenance and Support**
- » **Cloud strategy agreed**
- » More than **215 deeds** negotiated with Nursing Homes
- » Report on "**The feasibility of progressing to a more integrated approach to waiting list Management at Hospital Group Level**" submitted to the Minister for Health

## 5.1 Information and Communications Technology Directorate

The Information and Communications Technology (ICT) Department plays a key role in the delivery of the NTPF strategic objectives. Broadly speaking, this entails the collection, collation and reporting of hospital inpatient, day case and outpatient waiting list numbers together with ensuring the availability, security and confidentiality of our ICT systems. We manage this through three teams; Data Analysis and Reporting, Infrastructure and Operations, and IT Projects.

The availability of timely, consistent and reliable data is an essential aspect of all NTPF work and we committed to expand this aspect of our work by developing and enhancing our suite of reports. Over 12 million Inpatient/Day Case and 26 million Outpatient records were processed in 2017 with over 1,400 reports distributed each month. A small selection of year end reports is contained in Appendix 1.

Throughout 2017, we continued to publish Waiting List numbers in Open Data format on the Irish Public Sector Open Data Portal at <https://data.gov.ie>. This will be expanded to include the Irish Health Sector portal at <https://data.ehealthireland.ie>. Both portals are rich sources of open, free and reusable data from a wide variety of sources spanning a huge variety of datasets.

2017 saw the continuation of a mission critical project to redesign and upgrade our database platforms to the latest technologies. This required us to work in a dual mode through much of the year while we ensured that our data is consistent across both old and new platforms. Due to the transformative nature of the upgrade, we rewrote and thoroughly tested over 250 Waiting List reports to draw data from the new platforms. The completion of this work will facilitate the introduction of enhanced reporting and analysis tools for both internal and external reporting.

We took advantage of the opportunities presented by the database upgrade and started developing a suite of enhanced, interactive dashboards using Microsoft PowerBI and started sharing these with stakeholders.

Parliamentary Questions (PQs) and Freedom of Information Requests (FOIs) form a very important part of the work of the ICT department and we facilitated a total of 61 of these requests in 2017.

Data Completeness /Data Quality (DCDQ) is an important aspect of our work and we held a number of Data Awareness days to raise awareness within the hospitals on the checks and safeguards that we implement to ensure the accuracy of our data. DCDQ allows us to ensure that we receive consistent, quality data from the individual hospitals so that we can in turn provide a trusted source of information to facilitate evidence based planning and management of waiting lists at Hospital, Hospital Group and National levels. We liaise closely with our Audit & Quality Assurance Team who audit and report on compliance in this area.

Our Infrastructure & Operations team continue to upgrade and where necessary, replace our network and infrastructure components to ensure the continued availability and security of all IT services. They also provide an internal Service Desk function to service the IT requirements of all NTPF staff.

In 2017 we began planning for migration to the cloud in line with our “cloud first” strategy and we will build on this in 2018 with our first migrations to the cloud.



Liz Lottering, Audit, Quality Assurance and Research Director

## 5.2 Audit, Quality Assurance and Research Directorate

### Introduction

2017 was a very busy year for the directorate covering 3 major projects all adding systemic value to the scheduled care and community delivery programmes:

- › The tracking and monitoring of the National Scheduled Care Audit and Quality Assurance review findings and action plans 2014 – 2016.
- › Design and delivery of the Special Audit of Hospital Waiting lists.
- › The commissioning of an independent collaborative research project to inform a future evaluation of the current reporting model in the Irish Setting.

### 1 National Scheduled Care Audit and Quality Assurance Review Programme 2014 - 2016

The National Scheduled Care Audit and Quality Assurance Review Programme (AQA) was established in the NTPF in 2014 in conjunction with the National Director of Acute Hospitals, Health Service Executive. This programme is also provided for under the NTPF's Statutory Instrument (2004 S. I. No. 179) "*to collect, collate and validate information in relation to persons waiting for hospital treatment and to put in place information systems for that purpose*".

**The aim and objective of the overall programme is:**

1. To audit that hospitals are returning, complete, accurate, validated patient information for inpatient and outpatient waiting lists;
2. To audit that hospitals have implemented key internal management practices to manage demand, capacity and productivity ensuring equitable access to treatment for patients on inpatient and outpatient waiting lists.

The AQA team used a facilitative audit approach which includes:

1. High level risk rating and review of hospitals
2. Pre-defined audit selection criteria
3. Execution and reporting of site audit reports that included remedial management action plans
4. Continuous monitoring, reporting and closure of open items on hospital management action remedial plans

A two year programme of 42 audits was initiated in April 2014 and completed in May 2016. Each audit consisted of a site visit testing 19 key controls comprising of 103 subtests. Individual hospitals received a report on compliance to national protocols and a remedial action plan was agreed with the Chief Executive Officer/ General Manager.

A total of 739 remedial management action plan items were identified across the 42 hospitals of which a total 572 (77%) have been tracked to closure as of end December 2017.

The AQA team continues to work with the Acute Hospitals Division, Hospital Groups and individual hospitals to track the remaining 23% of remedial action plan items to closure. Table 1) summarises outstanding items by Hospital Group.

**Table 1**

**Total Outstanding Inpatient, Day Case, Planned Procedure and Outpatient Action Plan Items by Hospital Group – December 2017**

Hospital Group	Outstanding
Children's Hospital Group	23
Dublin Midland Hospital Group	28
Ireland East Hospital Group	42
RCSI Hospital Group	8
Saolta University Hospital Group	29
South/South West Hospital Group	26
University of Limerick Hospital Group	11
<b>Grand Total</b>	<b>167</b>

## 2 Special Audit of Hospital Waiting Lists 2017

An RTE investigates programme entitled “Living on the List” was aired on 6 February 2017 highlighting the experiences 11 patients on waiting lists across six hospitals nationally. The programme and the issues it raised were debated in the Houses of the Oireachtas and the Minister for Health formally directed the NTPF under its statutory instrument “to audit the practices in the hospitals highlighted and the individual cases featured in the programme with the aim to improve their communications with patients and work towards full compliance with relevant protocols”.

### 2.1 Scope of the Audit

The scope of the audit was to address the following specific questions:

- Was National protocol in respect of waiting list pathway for the patient’s listed procedure followed?
- Were National protocols in respect of revisions to the patient pathway for the listed procedure followed?
- Were validation protocols followed for the patients listed procedure?
- Were national protocols followed in respect of priority categorisation and scheduling?

## 2.2 Methodology

The checklist for this special audit encompassed 21 key test controls across the entire scheduled care waiting list pathway. This encompassed outpatient, inpatient/day case and planned procedure waiting lists where applicable.

The approach included;

- › Site visit scheduled with two weeks' notice
- › Review of Hospital Patient Management system for selected samples
- › Review of Health Care Record (HCR), including patient admission Booking Form for selected samples
- › Review of any administrative patient information not held on hospital IPMS/ PAS or the Health Care Record (HCR) for associated samples
- › Discussion with relevant staff as appropriate
- › Confirmation of accuracy of findings with hospital.

## 2.3 Audit Reporting

A total of 13 reports were completed by the beginning of September 2017 as part of the Audit Programme. Reports included:

- › **Individual Patient Reports** in respect of the consented patients featured on the programme (these reports were issued separately to both the Minister and patients due to patient confidentiality).
- › **A Special Audit Report** for 5 hospitals featured on the programme based on the random samples reviewed. (these reports detailed the key audit findings, recommendations and hospital response).
- › **Report to the Minister** providing an overview of the key findings and recommendations from the random sample audits conducted in five of the hospitals featured on the programme.

The NTPF Special Audit of Hospital Waiting Lists 2017 reports can be viewed on the Department of Health Website.

<https://health.gov.ie/blog/publications/ntpfspecial-audit-of-hospital-waiting-lists-2017/>

## 2.4 Next Steps

The Department of Health website reported that:

*"the HSE had taken immediate steps to put in place at national level a plan that will focus on driving system-wide implementation of performance and process improvement to address the findings and recommendations of the NTPF's Special Audit Report across all hospitals.*

*Addressing the outcomes of the Special Report's recommendations will be a priority for the remainder of this year and will form core pillar of the Waiting List Action Plans for 2018 as well as the 2018 HSE's National Service Plan.*

*In addition, the Minister for Health has requested the NTPF to develop a plan which will extend the Special Audit Process so that it covers other public acute hospitals. The NTPF will report during 2018 on its findings and recommendations regarding waiting list management practices in public hospitals".*

### 3 Research

At the end of September 2016 the NTPF Board and Executive agreed to commission an independent research project of international best practice in the management of reporting of waiting lists i.e. inpatient, day case, planned procedures and outpatients. The purpose of this review is to inform a future evaluation of the current reporting model in the Irish setting.

The objectives of the research are as follows:

- › A systematic conceptual review relating to concepts, definitions, standards, methodologies and models of reporting waiting times and waiting numbers for scheduled care;
- › A systematic empirical review relating to international evidence base on what practices are applied in other jurisdictions, regarding waiting time and numbers for scheduled care, what factors led to such reporting models and what performance outcomes have been associated with particular reporting practices;
- › Two portion review – main report summarising findings of systematic literature and conceptual review, secondary report on the identification of best practice models.

The NTPF engaged with Trinity College Dublin on 31 March 2017 to complete this research.

### Conclusion

The team would like to express their thanks to all hospitals and primary care services reviewed for their professional approach to the audits and diagnostic reviews.

We look forward to our continued work on the extension of the Special Audit into 2018. We also look forward to the receipt of the TCD review so that national reporting can be reviewed in this context and international best practice be implemented.



## 5.3 Finance Directorate & Nursing Homes Support Scheme

In 2017, the NTPF was initially allocated funding of €15m to address waiting lists. A further €2.5m was allocated in late 2017 in order to address those waiting for complex spinal and cardiothoracic surgery.

With this funding, the HSE and the NTPF developed a plan, with the following targets:

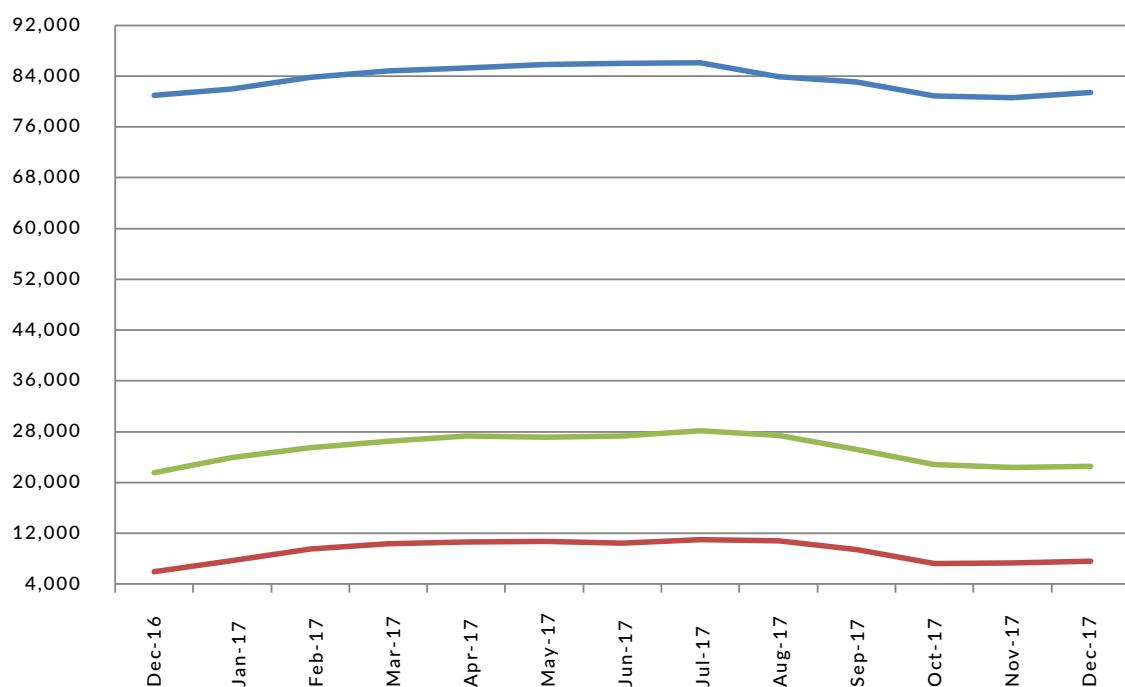
1. Ensuring that the number waiting more than 15 months on the Active IPDC waiting list at the end of October 2017 did not exceed 9,153.
2. The HSE would remove 22,846 long waiting patients (those who would breach 15 months waiting by the end of October) through activity in public hospitals.
3. 7,000 patients would be removed from the Active IPDC waiting list, through the acceptance of offers of treatment funded through the NTPF.
4. 700 of the longest-waiting patients would be removed from the GI Scopes waiting list through the acceptance of offers of treatment funded through the NTPF.

Each of these targets was achieved. Specifically:

1. At the end of October 2017, the number on the Active IPDC Waiting List waiting more than 15 months was 7,282.
2. HSE Activity removed 26,015 long waiting patients by the end of October.
3. A total of 8,192 people were removed from the Active IPDC waiting list as a result of accepting offers of treatment funded through the NTPF.
4. As a result of the NTPF Scopes Initiative, 1,328 patients were removed from the GI Scopes waiting list.

The following table summarises waiting list activity (excluding scopes) in 2017.

### Active IPDC waiting list 2017 (excluding GI Scopes):



It can be seen that NTPF activity began to impact on the waiting list in the summer. Up to May 2017, the number on the Active IPDC waiting list grew by an average of almost 1,000 per month. In June and July the rate of increase slowed, and the number waiting reached a peak in July when:

- › the total number on the Active IPDC waiting list was 86,111;
- › the number waiting over 9 months was 28,124; and
- › the number waiting more than 15 months was 11,041.

From July, NTPF activity impacted fully and the number on the IPDC waiting list began to decline so that, at year end:

- › the total number on the list was 81,468 - a reduction of 4,643 (-5.4%) from the peak at the end of July;
- › the number waiting over 9 months was 22,523 - a reduction of 5,601 (-20%);
- › the number waiting more than 15 months was 7,656 - a reduction of 3,385 (-31%).

The following chart describes the Gastro Intestinal Scopes Waiting List in 2017.

### Active GI Scopes Waiting List Activity in 2017

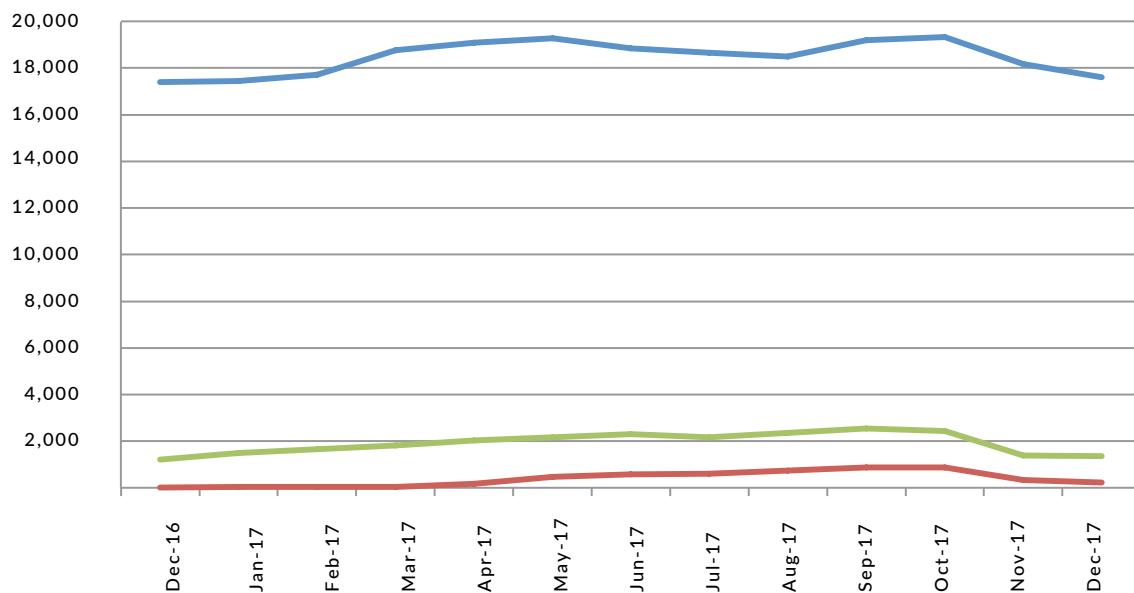
It can be seen that the number on the Active GI Scopes waiting list grew each month in 2017 until the end of October when:

- › the total number on the Active GI Scope waiting list was 19,341;
- › the number waiting over 9 months was 2,427; and
- › the number waiting more than 15 months was 870.

From November, NTPF activity impacted fully and the number on the GI Scopes waiting list declined so that, at year end:

- › the total number on the list was 17,618 - a reduction of 1,723 (-9%) from the peak at the end of October;
- › the number waiting over 9 months was 1,355 - a reduction of 1,072 (-44%) from the end of October; and
- › the number waiting more than 15 months was 233 - a reduction of 637 (-73%) from the end of October.

### Active GI Scopes Waiting List Activity in 2017



## Procedures Arranged

Treatment funded through the NTPF was provided in 18 private hospitals and in 10 public hospitals throughout the island of Ireland. In total, NTPF activity in 2017 arranged more than 50 types of medical procedures. A summary of the highest volume procedures authorised and treatments accepted is set out here.

**Table 4:**

### Summary of procedures authorised 2017

Procedure	Number of offers Accepted*
Cataracts	4,000
GI Scopes	1,300
Cystoscopies	800
Joint Replacements	600
Tonsils	600
Angiograms	400
Septoplasties	400
Varicose veins	300
Excision of Lesions	300
Dental / Maxillio Facial	200
Laparoscopic Cholecystectomies	200
Other Adult	400
<b>Total</b>	<b>9,500</b>

\* Rounded to the nearest 100

## Nursing Homes Support Scheme

NTPF's role in supporting this Scheme is one of negotiating and agreeing maximum prices with private and voluntary nursing home owners. Section 40 of the Nursing Homes Support Scheme Act 2009 sets out that:

"The Minister shall, as soon as is practicable, by notice in writing designate a person to negotiate with persons carrying on the business of a nursing home for the purposes of reaching an agreement referred to in the definition of an approved nursing home."

Sections 40 and 41 of the Nursing Homes Support Act designated NTPF as that corporate person. The Act also contains a provision concerning examination of records and accounts of participating nursing homes:

"In performing its function the Board may examine the records and accounts of an approved nursing home or of a nursing home the proprietor of which proposes to enter into arrangements under the scheme."

It is important to note that the role is confined to negotiating prices with private and voluntary nursing home proprietors. Administration of the scheme, public nursing home costs, processing of applications and general management of the Fair Deal fund rest with the HSE.

Pricing arrangements with private nursing homes, that wish to be included in the Nursing Home Support Scheme, are formally committed to writing with a Deed of Agreement between NTPF and the proprietor(s) of the nursing home. Amongst other things the agreement sets out:

- The definition of long term residential care;
- Responsibilities of the contracting parties (the nursing home proprietor and NTPF);
- The agreed maximum price.

NTPF considers pricing proposals of private and voluntary nursing homes under four headings (not in any order of priority):

- > Costs reasonably and prudently incurred by the nursing home and evidence of value for money;
- > Price(s) previously charged;
- > The local market price; and
- > Budgetary constraints and the obligation on the State to use available resources in the most beneficial, effective and efficient manner to improve, promote and protect the health and welfare of the public.

Negotiations are with each nursing home (as opposed to collective negotiations with a representative body). This typically involves a series of contacts and face-to-face meetings with each proprietor.

At the close of 2017 a total of 431 homes had pricing contracts with NTPF and the overall national average price agreed with nursing homes was €942 per week. This was an increase of 2.5% on the equivalent figure for the end of 2016, which was €919 for 434 homes.

In 2018 NTPF will continue to ensure that value is achieved for the taxpayer and that the fund made available to Fair Deal is maximised for the benefit of those assessed as being in need of long term residential care.

As recommended by the Department of Health's 2015 report on the Nursing Homes Support Scheme, during 2017 the NTPF continued to work on its consideration of its role as it relates to:

- > The adequacy of residential capacity for those residents who require more complex care
- > Value for money, economy and administrative cost for clients, the State and providers
- > The transparency of how pricing arrangements are arrived at (to ensure that existing and potential investors can make informed decisions)

We wish to acknowledge the professionalism and courtesy shown by nursing home proprietors to our representatives during pricing negotiations and look forward to continue doing business with them in 2018.

### 5.4 Corporate Services Directorate

The Corporate Services Directorate within the NTPF has functions in respect of human resources, corporate governance and other areas of operation.

Human Resources with core activities in respect of:

- > HR service delivery
- > Organisation development
- > Career development, talent management and learning and development
- > Communications & consultation
- > Pensions management

Corporate Governance

- > Corporate procurement and procurement policies and procedures
- > Contract management
- > Audit & risk management

Other areas of operation

- > Health and safety
- > Communications
- > Freedom of Information
- > Data Protection
- > Facilities management
- > Record management

The NTPF Strategy for the period 2017 to 2019 sets out six high level objectives, including an objective to ensure operational infrastructure is fit for purpose. The Corporate Services Division supports and informs NTPF work by designing, developing and implementing strategies designed to foster and enable performance by capable and committed individuals.

Within the NTPF, it is recognised that its staff are its most valuable asset and it is their skill, dedication and commitment that enables the organisation to fulfil its role of supporting performance improvements to treat patients faster. HR offers solutions to ensure organisational effectiveness while also ensuring NTPF employees receive excellent HR operational service.

The NTPF strives to cultivate an environment where development is encouraged, potential is maximised and innovation thrives. Learning and development is a major component in the organisations Human Resource toolkit. The NTPF is committed to encouraging continuous professional development and to support individuals to acquire third level qualifications, and to develop leadership, management and professional skills.

As the organisation continues to evolve it is imperative that it attracts and retains individuals with the appropriate specialist skill sets and competencies. Ensuring the NTPF has the required number of skilled people is a fundamental element in the achievement of the delivery of our Strategic Plan.

In supporting the NTPF staff the Corporate Services Directorate ensures that there is appropriate work environment with suitable offices, facilities and equipment. The Directorate further supports the NTPF staff through the development and implementation of appropriate policies and procedures, safeguarding the assets of the organisation and ensuing value for money from its expenditure.

## 5.5 Process Innovation Directorate



*Alison Green, Process Innovation Director*

### Introduction

During July 2017 the Project Management Office, NTPF transitioned to the new Process Innovation Unit (PIU). This transition occurred following a review of the evolving role of the Project Management Office (PMO) and the realisation that the Unit was delivering on more than projects.

The Unit was in fact leading and delivering on a series of new, large scale Health Sector changes and process improvement initiatives through system wide engagement, utilising a number of proven methodologies e.g. PRINCE, LEAN and Agile.

### Role of the Process Innovation Unit

The Process Innovation Unit adds value to the National Treatment Purchase Fund through delivery of the following key roles:

- Lead and deliver on national and internal NTPF Projects
- Reduce Process Variation and promote Process Standardisation in the health system
- Identify, socialise and test new ideas
- Lead, influence, implement and imbed sustainable change
- Share learning, expertise and techniques through Toolkits and structured Training and Development Programmes
- Host and facilitate Health Sector Innovation Events

### NTPF Symposium 2017

On 19 January 2017 the NTPF hosted a Symposium in the Royal Hospital Kilmainham, Dublin. Approximately 300 delegates from across the Irish Health Sector attended this event. Attendees included government officials, healthcare policy drivers, and executive members of the hospital groups, senior healthcare leaders and managers from both the public and private health sector.

The purpose of the NTPF Symposium was to host a formal event to:

1. Launch the NTPF Strategy and Action Plan 2017 - 2019
2. Launch the National Inpatient, Day Case and Planned Procedure (IDPP) Waiting List Management Protocol 2017
3. Present NTPF Data Quality Awards 2016

Minister for Health, Mr. Simon Harris, was in attendance and opened the event. Prof. Luigi Siciliani, Health Economist, University of York was the keynote speaker on the day.

### National IDPP Waiting List Management Protocol 2017

Following the launch of the National Inpatient, Day Case and Planned Procedure (IDPP) Waiting List Management Protocol 2017, the PIU undertook a national roll-out of the protocol followed by a Training and Development Programme.

A series of presentations and information sessions were delivered to each of the seven Hospital Groups around the country, with approximately 270 staff members from across the scheduled care sector in attendance.

This was followed by the delivery of a detailed IDPP Training and Development Programme designed to meet the needs of Scheduled Care Leads both at Hospital and Hospital Group level.

The Programme was based on the 'Train the Trainer' concept, thus empowering attendees to train colleagues back on-site in hospitals. All participants received an NTPF IDPP Training Certificate.

Each attendee was required to complete a satisfaction survey of the Training Programme which identified a 95% satisfaction rate with the programme delivered. Feedback from this survey will be utilised to inform the IDPP Training and Development Programme 2018.

IDPP Training and Development Programme 2017		
No. of Hospital Groups	No. of Attendees	Programme Satisfaction Rate
7	82	95%

## The Feasibility of progressing to a more integrated approach to Waiting List Management at Hospital Group Level

On the 23 February 2017 the Minister for Health, Simon Harris wrote to the National Treatment Purchase Fund (NTPF) and requested the NTPF to “establish and lead a project team of relevant experts and stakeholders to examine the feasibility of progressing to a more integrated approach to waiting list management at Hospital Group level “and to receive a report by the end of August 2017.

In order to successfully deliver on this project a National Steering Group of key stakeholders from the NTPF, HSE, Department of Health and Hospital Groups was established and chaired by the Process Innovation Director, NTPF.

A number of key objectives were set out as below:

1. Identify successful integrated waiting list management models to inform improvements in equity of access for patients at Hospital Group level in Ireland
2. Conduct a systematic review of the current status of Ireland in relation to developing a more integrated approach to waiting list management at Hospital Group level
3. Provide a GAP Analysis between the current Irish position and the identified successful international models
4. Provide the Minister for Health with a feasibility study, a report and recommendations for progression to a more integrated approach to waiting list management at Hospital Group level

A detailed final report including recommendations was delivered to the Minister in early September.

## Projects commenced in 2017 due for delivery in 2018

Other projects which commenced during 2017 and are due for delivery in 2018 include:

### Clinical Prioritisation

The NTPF will work together with the HSE and the Clinical Care Programmes to develop a new Clinical Prioritisation Process. The key objectives of a new Clinical Prioritisation Process are to:

- › Standardise clinical prioritisation categories for those patients that require hospital care;
- › Align the clinical prioritisation categories of patients on Inpatient and Day Case Waiting Lists with those on outpatient and Diagnostic Waiting Lists;
- › Reduce ambiguity in relation to patients triaged as ‘Urgent’;
- › Collate and report more accurate information relating to clinical prioritisation with associated wait times.

### Patient Correspondence

The NTPF will work together with the DOH and the HSE to design, develop and test standardised patient correspondence. The key objectives of the Patient Correspondence Project are to:

- › Reduce variation by standardising a suite of patient correspondence across hospital sites in Ireland that have been behaviourally informed;
- › Improve on language used in correspondence making it easier for patients to understand;
- › Improve on patient engagement and responses to correspondence;
- › Improve on communication with GPs;
- › Improve validation outcomes;
- › Improve patient clinic attendances.

## Commissioning Project

The key objective of the Commissioning Project is to organise, host and facilitate a National Commissioning Workshop in early 2018 with representation from the DOH, HSE, Hospital Groups and individual hospitals. The purpose of the workshop is to collect, collate and discuss stakeholder feedback and information regarding the 2017 Commissioning Process and systems. This will enable the NTPF to identify and discuss opportunities for improvement in 2018.



The National Treatment  
Purchase Fund Board

# Financial Statements

For Year Ended 31 December 2017



## General Information

Board Members:	John Horan (Chairman) Patricia Byron (appointed 25/05/17) Sheila Bailey (term ended 27/02/17) Bernadette Costello Patrick Gibbons Terry McWade James Melly Jack Nagle Brendan O'Donoghue Anne Stewart (appointed 25/05/17) Anne-Marie Taylor (term ended 27/02/17)
Board Secretary:	Liz Lottering
Head Office:	Ashford House Tara Street Dublin 2
Telephone No:	+353 1 6427 101
Fax No:	+353 1 6427 102
Website:	<a href="http://www.ntpf.ie">www.ntpf.ie</a>
Auditors:	Comptroller and Auditor General 3 Mayor Street Upper North Wall Dublin 1
Main Bankers:	AIB Bank Limited Swords Road Santry Dublin 9
Solicitors:	Philip Lee Solicitors 7/8 Wilton Terrace Dublin 2

# Governance Statement and Board Members' Report

**For the year ended 31 December 2017**

## Governance

The Board of the National Treatment Purchase Fund (NTPF) was established under Statutory Instrument (S.I.) 179 – National Treatment Purchase Fund (Establishment) Order, 2004 as amended by the Nursing Homes Support Scheme Act (2009). The functions of the Board are set out in section 4 of this S.I. The Board is accountable to the Minister for Health and is responsible for ensuring good governance and performs this task by setting strategic objectives and targets and taking strategic decisions on all key business issues. The regular day-to-day management, control and direction of the NTPF are the responsibility of the Chief Executive Officer (CEO) and the senior management team. The CEO and the senior management team must follow the broad strategic direction set by the Board, and must ensure that all Board members have a clear understanding of the key activities and decisions related to the entity, and of any significant risks likely to arise. The CEO acts as a direct liaison between the Board and management of NTPF.

## Board Responsibilities

The work and responsibilities of the Board are set out in the Statutory Instrument. Standing items considered by the Board include;

- › Declaration of interests
- › Reports from committees
- › Financial reports/management accounts
- › Performance reports
- › Reserved matters

Section 6(10.1) of the Statutory Instrument requires the Board of the NTPF to keep, in such form as may be approved by the Minister for Health, all proper and usual accounts of money received and expended by it.

In preparing these financial statements, the Board of the NTPF is required to;

- › Select suitable accounting policies and apply them consistently
- › Make judgements and estimates that are reasonable and prudent
- › Prepare the financial statements on the going concern basis unless it is inappropriate to presume that it will continue in operation
- › State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The Board is responsible for keeping adequate accounting records which disclose, with reasonable accuracy at any time, its financial position and enables it to ensure that the financial statements comply with section 6(10.1) of the Statutory Instrument. The maintenance and integrity of the corporate and financial information on the NTPF's website is the responsibility of the Board. The Board is responsible for approving the annual plan and budget.

The Board is also responsible for safeguarding its assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Board considers that the financial statements of the NTPF give a true and fair view of the financial performance and the financial position of the NTPF at 31 December 2017.

## Board Structure

The Board consists of a Chairperson and eight ordinary members, all of whom are appointed by the Minister for Health. The members of the Board are appointed for a period of three years and meet on a regular basis. The table below details the latest appointment date for current members:

Board Member	Role	Latest Date Appointed
John Horan	Chairperson	03 June 2017
Patricia Byron	Ordinary Member	25 May 2017
Bernadette Costello	Ordinary Member	28 February 2017
Patrick Gibbons	Ordinary Member	28 February 2017
Terry McWade	Ordinary Member	28 February 2017
James Melly	Ordinary Member	28 February 2017
Jack Nagle	Ordinary Member	28 February 2017
Brendan O'Donoghue	Ordinary Member	28 February 2017
Anne Stewart	Ordinary Member	25 May 2017

The Board commenced a Board Effectiveness and Evaluation Review in June 2017 and this was completed in July 2017.

The Board has established two committees, as follows:

**Audit and Risk Committee;** comprises four Board members. The role of the Audit and Risk Committee (ARC) is to support the Board in relation to its responsibilities for issues of risk, control and governance and associated assurance. The ARC is independent from the financial management of the organisation. In particular the Committee ensures that the internal control systems, including audit activities, are monitored actively and independently. The ARC reports to the Board after each meeting, and formally in writing annually.

Members of the Audit and Risk Committee are Terry McWade (Chairperson), Bernadette Costello, Patrick Gibbons and Anne Stewart. There were 4 meetings of the ARC in 2017.

**Strategy Committee;** comprises four Board members. The role of the Strategy Committee is to support the Board in relation to its responsibilities for the strategy to be followed in order to fulfil its mandate in accordance with the National Treatment Purchase Fund (Establishment) Order, 2004.

Members of the Strategy Committee are Jack Nagle (Chairperson), Brendan O'Donoghue, James Melly and Anne-Marie Taylor. There were 3 meetings of the Strategy Committee in 2017.

### Schedule of Attendance, Fees and Expenses

A schedule of attendance at Board and Committee meetings for 2017 is set out below including the fees and expenses received by each member;

	Board	Audit & Risk Committee	Strategy Committee	Fees 2017 €	Expenses 2017 €
<b>Number of Meetings</b>	<b>8</b>	<b>4</b>	<b>3</b>		
John Horan (Chair)	8			11,970	1,137
Patricia Byron	4			4,489	0
Bernadette Costello	8			0	4,624
Patrick Gibbons	8	4		7,695	172
James Melly	8		3	7,695	379
Jack Nagle	8		3	7,695	2,056
Terry McWade	8	4		7,695	0
Brendan O'Donoghue	6	3	3	7,695	0
Anne Stewart	4			4,489	0
Anne-Marie Taylor	1		1	1,283	0
Sheila Bailey	1			1,283	0
<b>Total:</b>				<b>61,989</b>	<b>8,368</b>

One director, Bernadette Costello, did not receive a Board Fee under the One Person One Salary (OPOS) principle.

Two Board members, Sheila Bailey and Anne-Marie Taylor, completed their term of office on 27 February 2017.

### **Key Personnel Changes**

Two members of the Board resigned during the year at the end of their appointments. In accordance with the National Treatment Purchase Fund (Establishment) Order, 2004 the Minister appointed two new members.

The Acting CEO resigned his position with effect from 14 March 2017 and a new full time CEO was appointed with effect from 4 May 2017.

The Finance Director resigned his position with effect from 14 April 2017 and an Acting Finance Director was appointed with effect from 23 March 2017.

### **Disclosures Required by Code of Practice for the Governance of State Bodies (2016)**

The Board is responsible for ensuring that the National Treatment Purchase Fund has complied with the requirements of the Code of Practice for the Governance of State Bodies (“the Code”) as published by the Department of Public Expenditure and Reform in August 2016. The following disclosures are required by the Code:

#### **Employee Short-term Benefits Breakdown;**

Employees' short-term benefits in excess of €60,000 are categorised into the following bands:

<b>Employee Benefits Breakdown:</b>		<b>Number of Employees</b>	
<b>From</b>	<b>To</b>	<b>2017</b>	<b>2016</b>
€60,000	- €69,999	4	4
€70,000	- €79,999	-	2
€80,000	- €89,999	3	-
€90,000	- €99,999	-	-
€100,000 - €109,999		-	1
<b>Total</b>		<b>7</b>	<b>7</b>

Note: For the purposes of this disclosure, short-term employee benefits in relation to services rendered during the reporting period include salary, allowances and other payments made on behalf of the employee, but exclude employer's PRSI.

#### **Consultancy Costs;**

Business Improvement - An amount of €25,000 (2016 €101,000) net of VAT was expensed in respect of advice to the Board on the Review of the Present System of Pricing under the Nursing Homes Support Scheme.

Legal Advice – Total Legal costs in 2017 was €104,509 in respect of general legal advice (2016 €38,303). There were no legal settlements in 2017 or 2016.

**Travel and Subsistence:**

	Domestic		Foreign		Total	
	2017	2016	2017	2016	2017	2016
Staff	58,460	58,356	411	0	58,871	58,356
Board	8,368	18,375	0	1,606	8,368	19,981
<b>Total</b>	<b>66,828</b>	<b>76,731</b>	<b>411</b>	<b>1,606</b>	<b>67,239</b>	<b>78,337</b>

**Hospitality Expenditure:**

An amount of €722 was incurred on internal hospitality for 2017 (2016 €0). There was €0 amount incurred on external hospitality for 2017 (2016 €0).

The Board has adopted the Code of Practice for the Governance of State Bodies (2016) and has put procedures in place to ensure compliance with the Code. National Treatment Purchase Fund was in full compliance with the Code of Practice for the Governance of State Bodies for 2017.

On behalf of the NTPF Board:

John Horan  
Chairperson

Date: 21 December 2018

Terry McWade  
Board Member

Date: 21 December 2018

# Statement on Internal Control

## Scope of Responsibility

On behalf of the National Treatment Purchase Fund (NTPF) I acknowledge the Board's responsibility for ensuring that an effective system of internal control is maintained and operated. This responsibility takes account of the requirements of the Code of Practice for the Governance of State Bodies (2016).

## Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a tolerable level rather than to eliminate it. The system can therefore only provide reasonable and not absolute assurance that assets are safeguarded, transactions authorised and properly recorded and that material errors or irregularities are either prevented or detected in a timely way.

The system of internal controls, which accords with guidance issued by the Department of Public Expenditure and Reform, has been in place in the NTPF for the year ended 31 December 2017 and up to the date of approval of the financial statements.

## Capacity to Handle Risk

The NTPF has an Audit and Risk Committee (ARC) comprising four Board members with financial and audit expertise, one of whom is in the Chair. The ARC met four times in 2017.

The NTPF has also established an internal audit function which is adequately resourced and conducts a programme of work agreed with the ARC.

The ARC has developed a risk management policy which sets out its risk appetite, the risk management process in place and details the roles and responsibilities of staff in relation to risk. The policy has been issued to all staff that are expected to work within the NTPF's risk management policies, to alert management on emerging risks and control weaknesses and assume responsibility for risks and controls within their own area of work.

## Risk and Control Framework

The NTPF has implemented a risk management system which identifies and reports key risks and the management actions being taken to address and, to the fullest extent possible, to mitigate those risks.

A risk register is in place which identifies the key risks facing the NTPF and these have been identified, evaluated and graded according to their significance.

The register is reviewed and updated by the ARC at each meeting of the Committee. The outcome of these assessments is used to plan and allocate resources to ensure risks are managed to an acceptable level.

The risk register details the controls and actions needed to mitigate risk and responsibility for operation of controls assigned to specific staff. I confirm that a control environment containing the following elements is in place;

- procedures for all key business processes have been documented;
- financial responsibilities have been assigned at management level with corresponding accountability;
- there is an appropriate budgeting system with an annual budget which is kept under review by senior management;
- there are systems aimed at ensuring the security of the information and communication technology systems;
- there are systems in place to safeguard the assets.

## Ongoing Monitoring and Review

Formal procedures have been established for monitoring control processes and control deficiencies are communicated to those responsible for taking corrective action and to management and the Board, where relevant, in a timely way. I confirm that the following ongoing monitoring systems are in place;

- > key risks and related controls have been identified and processes have been put in place to monitor the operation of those key controls and report any identified deficiencies
- > reporting arrangements have been established at all levels where responsibility for financial management has been assigned, and
- > there are regular reviews by senior management of periodic and annual performance and financial reports which indicate performance against budgets and forecasts.

## Procurement

I confirm that the NTPF has procedures in place to ensure compliance with current procurement rules and guidelines. Matters arising regarding controls over procurement are highlighted under Internal Control Issues below.

I confirm that the Board conducted an annual review of the effectiveness of the internal controls for 2017.

## Review of Effectiveness

I confirm that the NTPF has procedures to monitor the effectiveness of its risk management and control procedures. The NTPF's monitoring and review of the effectiveness of the system of internal controls is informed by the work of the internal and external auditors, the Audit and Risk Committee which oversee their work and senior management within the NTPF responsible for the development and maintenance of the internal control framework.

## Internal Control Issues:

Non-compliant procurement:

During 2017, the Fund was required to greatly increase its activity and staffing further to a Government decision that it recommence commissioning treatment for patients. During this time of significant change, existing contracts were extended for the provision of certain services. Expenditure of €92,063 was incurred in 2017 in relation to these services. New tender competitions for these services commenced in 2018.

On behalf of the NTPF Board:

John Horan  
Chairperson

Date: 21 December 2018



## Ard Reachtaire Cuntas agus Ciste Comptroller and Auditor General

### Report for presentation to the Houses of the Oireachtas National Treatment Purchase Fund Board

#### Qualified opinion on financial statements

I have audited the financial statements of the National Treatment Purchase Fund Board for the year ending 31 December 2017 as required under the provisions of section 5 of the Comptroller and Auditor General (Amendment) Act 1993. The financial statements have been prepared in accordance with Financial Reporting Standard (FRS) 102 — *The Financial Reporting Standard applicable in the UK and the Republic of Ireland* and comprise

- the statement of income and expenditure and retained revenue reserves
- the statement of financial position
- the statement of cash flows and
- the related notes, including a summary of significant accounting policies.

In my opinion, except for the non-compliance with the requirements of FRS 102 in relation to retirement benefit entitlements referred to below, the financial statements give a true and fair view of the assets, liabilities and financial position of the National Treatment Purchase Fund Board at 31 December 2017 and of its income and expenditure for 2017 in accordance with FRS 102.

#### Basis for qualified opinion on financial statements

In compliance with the directions of the Minister for Health, the National Treatment Purchase Fund Board accounts for the costs of retirement benefit entitlements only as they become payable. This does not comply with FRS 102 which requires that the financial statements recognise the full cost of retirement benefit entitlements earned in the period. The effect of the non-compliance on the National Treatment Purchase Fund Board's financial statements for 2017 has not been quantified.

I conducted my audit of the financial statements in accordance with the International Standards on Auditing (ISAs) as promulgated by the International Organisation of Supreme Audit Institutions. My responsibilities under those standards are described in the appendix to this report. I am independent of the National Treatment Purchase Fund Board and have fulfilled my other ethical responsibilities in accordance with the standards.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Report on information other than the financial statements, and on other matters

The National Treatment Purchase Fund Board has presented certain other information together with the financial statements. This comprises the governance statement and Board members' report and the statement on internal control. My responsibilities to report in relation to such information, and on certain other matters upon which I report by exception, are described in the appendix to this report.

I have nothing to report in that regard.

*Seamus McCarthy*

Seamus McCarthy  
Comptroller and Auditor General

24 December 2018

# Statement of Income and Expenditure and Retained Revenue Reserves

For the year ended 31 December 2017

	Notes	2017 €	2016 €
<b>Income</b>			
Oireachtas Grants	2	22,600,000	5,100,000
HSE Income	3	-	28,767,120
Other Income		11,668	74,330
<b>Total Income</b>		<b>22,611,668</b>	<b>33,941,450</b>
<b>Less: Expenditure</b>			
Patient Care Expenditure	4	13,050,001	30,387,932
Administration Expenses	5	4,374,123	3,899,689
<b>Total Expenditure</b>		<b>17,424,124</b>	<b>34,287,621</b>
<b>Surplus / (Deficit) for the Year before Appropriations</b>		<b>5,187,544</b>	<b>(346,171)</b>
<b>Transfer (to) / from Capital Account</b>	12	<b>(7,189)</b>	<b>26,104</b>
<b>Surplus / (Deficit) for the Year after Appropriations</b>		<b>5,180,355</b>	<b>(320,067)</b>
Balance Brought Forward at 1 January		834,186	1,154,253
<b>Balance Carried Forward at 31 December</b>		<b>6,014,541</b>	<b>834,186</b>

The Statement of Income and Expenditure and Retained Revenue Reserves includes all gains and losses recognised in the year.

The Statement of Cash Flows and notes 1 to 15 form part of these financial statements.

On Behalf of the National Treatment Purchase Fund Board:

John Horan  
Chairperson

Date: 21 December 2018

Terry McWade  
Board Member

Date: 21 December 2018

# Statement of Financial Position

as at 31 December 2017

	Notes	2017 €	2016 €
Fixed Assets	7	106,364	99,174
Current Assets			
Receivables and Prepayments	8	102,999	399,191
Cash at Bank and Cash in Hand	9	14,247,853	1,726,272
		14,350,852	2,125,463
Current Liabilities (amounts falling due within one year)			
Care Payables and Accruals	10	7,626,952	931,191
Non-Care Payables and Accruals	11	709,360	360,084
		8,336,312	1,291,276
<b>Net Current Assets</b>		<b>6,014,540</b>	<b>834,186</b>
<b>Total Net Assets</b>		<b>6,120,904</b>	<b>933,360</b>
Representing			
Income and Expenditure Account		6,014,541	834,186
Capital Account	12	106,363	99,174
		6,120,904	933,360

The Statement of Cash Flows and notes 1 to 15 form part of these financial statements.

On Behalf of the National Treatment Purchase Fund Board:

John Horan  
Chairperson

Date: 21 December 2018

Terry McWade  
Board Member

Date: 21 December 2018

# Statement of Cash Flows

*For the year ended 31 December 2017*

	Notes	2017 €	2016 €
<b>Net Cash Flows from Operating Activities</b>			
Surplus / (Deficit) of Income over Expenditure		5,187,544	(346,171)
Depreciation and impairment of Fixed Assets	7	58,023	66,082
Decrease in Receivables		296,190	12,268,913
Increase / (Decrease) in Payables		7,045,036	(12,346,055)
<b>Net Cash Flows from Operating Activities</b>		<b>12,586,793</b>	<b>(357,231)</b>
<b>Cash Flows from Investing Activities</b>			
Payments to acquire Property, Plant and Equipment	7	(65,212)	(39,978)
<b>Net Cash Flows from Investing Activities</b>		<b>(65,212)</b>	<b>(39,978)</b>
Net Increase / (Decrease) in Cash and Cash Equivalents		12,521,581	(397,209)
Cash and Cash Equivalents at 1 January		1,726,272	2,123,481
<b>Cash and Cash Equivalents at 31 December</b>		<b>14,247,853</b>	<b>1,726,272</b>

# Notes to the Financial Statements

For the year ended 31 December 2017

## 1. Accounting Policies

The basis of accounting and significant accounting policies adopted by the National Treatment Purchase Fund Board (NTPF Board) is set out below. They have all been applied consistently throughout the year and for the preceding year.

### a) General Information

The NTPF Board was set up under the National Treatment Purchase Fund Board (Establishment) Order 2004 as amended by the Nursing Homes Support Scheme Act 2009 with a head office at Ashford House, Tara Street, Dublin 2.

**The NTPF Board's primary objectives are as follows:**

- (i) To make arrangements with persons, whether resident in the State or elsewhere, for the provision of hospital treatment to such classes of persons as may be determined by the Minister from time to time.
- (ii) To collect, collate and validate information in relation to persons waiting for hospital treatment and to put in place information systems and procedures for that purpose.
- (iii) To furnish whenever so required by the Minister or on its own initiative, advice to the Minister on issues relating to its functions.
- (iv) To negotiate with proprietors of registered nursing homes to reach agreement in relation to the maximum price(s) that will be charged for the provision of long-term residential care services to Nursing Homes Support Scheme Residents and provide the HSE with the details of all approved Nursing Homes agreements.
- (v) To develop and implement schemes to support and facilitate the gradual reduction in maximum outpatient first appointment waiting times.
- (vi) To support measures to facilitate improved patient experience time and performance in hospital emergency departments through targeted programmes of support.

The NTPF Board is a Public Benefit Entity (PBE).

### b) Statement of Compliance

The financial statements of the NTPF Board for the year ended 31 December 2017 have been prepared in accordance with FRS 102, the financial reporting standard applicable in the UK and Ireland, issued by the Financial Reporting Council (FRC) with the exception that pensions are accounted for on a pay-as-you-go basis. The provisions of FRS 102 Section 28 Employee Benefits are not applied and the liability for future pension benefits accrued in the year has not been recognised in the financial statements.

### c) Basis of Preparation

The financial statements have been prepared under the historical cost convention, except for certain assets and liabilities that are measured at fair value as explained in the accounting policies below.

The financial statements are in the form approved by the Minister for Health under the National Treatment Purchase Fund Board (Establishment) Order 2004.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to NTPF Board's financial statements.

### d) Revenue

#### Oireachtas Grants

Revenue is generally recognised on an accruals basis. However, Oireachtas Grants are provided to meet commitments during the year as opposed to expenses incurred during the year and are accounted for on a cash receipts basis.

Commitments are obligations or undertakings to make future payments to Public and Private Hospitals that exist at the end of the reporting period but which have not been recognised as liabilities in the Statement of Financial Position.

Offers of treatments, to an estimated value of €5m, have been accepted by public patients at the reporting date for the treatments to take place in the following year. As the Financial Statements are prepared on an accruals basis these commitments have not been recognised as a liability at the reporting date.

## **Health Service Executive Income**

Income from the Health Service Executive is recognised in the year in which the medical care is provided. From 2017, the NTPF receives its funding directly from the Department of Health.

## **Other Revenue**

Other revenue is recognised on a cash receipts basis.

## **e) Patient Care Expenditure**

Care expenditure is recognised in the year in which the medical care is provided.

## **f) Property, Plant and Equipment**

Property, plant and equipment are stated at cost less accumulated depreciation, adjusted for any provision for impairment. Depreciation is provided on all property, plant and equipment on a straight line basis at rates which are estimated to reduce the assets to residual values by the end of their expected useful lives as follows:

Computer Software and Equipment	20% per annum
Office Equipment	20% per annum
Furniture and Fittings	10% per annum

Residual value represents the estimated amount which would currently be obtained from disposal of an asset, after deducting estimated costs of disposal, if the asset were already of an age and in the condition expected at the end of its useful life.

Expenditure incurred on the development of computer systems, which is substantial in amount, and is considered to have an economic benefit to the Board lasting more than one year into the future, is capitalised and depreciated over the period in which the economic benefits are expected to arise. This period is subject to a maximum of 5 years. In the event of uncertainty regarding its future economic benefit an impairment loss is recognised in the Statement of Income and Expenditure and Retained Revenue Reserves in the year.

## **g) Inventory**

As the Board does not carry any material inventory all unused sundry consumable items (e.g. stationery, printed material etc.) are charged in full to the Statement of Income and Expenditure and Retained Revenue Reserves in

the period in which they were first acquired.

## **h) Receivables**

Receivables are recognised at fair value, less provision for doubtful debts. The provision for doubtful debts is a specific provision, and is established when there is objective evidence that the NTPF Board will not be able to collect all amounts owed to it. All movements in the provision for doubtful debts are recognised in the Statement of Income and Expenditure and Retained Revenue Reserves.

## **i) Operating Leases**

Rental expenditure under operating leases is recognised in the Statement of Income and Expenditure and Retained Revenue Reserves over the life of the lease. Expenditure is recognised on a straight line basis over the lease period.

## **j) Employee Benefits**

### **Short-Term Benefits**

Short term benefits such as holiday pay are recognised as an expense in the year, and benefits that are accrued at year-end are included in the Payables figure in the Statement of Financial Position.

### **Retirement Benefits**

Pension entitlements of employees directly employed by the Board are provided for through a defined benefit scheme. By direction of the Minister of Health, no provision is made in the financial statements in respect of future pension benefits. Funding is provided when pension payments are made.

Pension contributions deducted from employees' salaries are recognised as income in the Statement of Income and Expenditure and Retained Revenue Reserves. Pension payments are charged to the Statement of Income and Expenditure and Retained Revenue Reserves when paid.

NTPF also administer the Single Public Service Pension Scheme ("Single Scheme") which is a defined benefit scheme for pensionable public servants appointed on or after 1 January 2013.

Single scheme members' contributions are paid over to the Department of Public Expenditure and Reform.

Pension benefits of staff seconded to the NTPF Board remain the responsibility of their parent bodies. The employer cost of providing these benefits is charged to the Statement of Income and Expenditure and Retained Revenue Reserves and is remitted to the parent bodies.

### **k) Capital Account**

The capital account represents the unamortised value of income applied to capital expenditure. Releases are made from this reserve to the Income and Expenditure and Retained Revenue Reserves in line with the depreciation and write-down of the assets.

### **l) Foreign Currency Transactions**

Foreign currency transactions during the period have been translated at the rate of exchange ruling at the date of the transaction.

### **m) Critical Accounting Judgements and Estimates**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities at the reporting date and the amounts reported for revenues and expenses during the year. The nature of estimation means that actual outcomes could differ from those estimated. However, there were no judgements required that had a significant effect on amounts recognised in the financial statements for 2017.

### **Depreciation and Residual Values**

The NTPF Board has reviewed the asset lives and associated residual values of all fixed asset classes, and in particular, the useful economic life and residual values of fixtures and fittings, and have concluded that asset lives and residual values are appropriate.

## **2. Oireachtas Grants**

The Oireachtas Grants voted to National Treatment Purchase Fund Board from Vote 38 Health as shown in the financial statements consist of;

		2017	2016
		€	€
Grants for current expenditure	<b>Sub-head E3</b>	22,600,000	5,100,000

## **3. HSE Income**

		2017	2016
		€	€
NTPF/HSE Outsourcing initiative		0	28,767,120

**Note:** In prior years NTPF provided administrative support to a special HSE initiative whereby longest waiting public patients were treated in private hospitals. This support concerned disbursing payments to the participating private hospitals. Funding in relation to this initiative originates in the Department of Health Vote Subheads I1 to I4 and is allocated to the HSE. Patient care expenditure of €0 incurred in 2017 (2016 - €28.77m) was processed in this way by NTPF.

## 4 (a) Patient Care Expenditure

In 2017 expenditure incurred by NTPF related to payments to private and public hospitals to provide inpatient and outpatient services to patients who had been on waiting lists for in excess of 18 months. The expenditure is broken down by payee and speciality as follows;

## 4 (b) Patient Care Expenditure by Payee

	2017	2016
	€	€
Private Hospitals	9,948,651	30,387,932
Public Hospitals	3,101,350	-
<b>Total</b>	<b>13,050,001</b>	<b>30,387,932</b>

## 4 (c) Patient Care Expenditure by Speciality

	2017	2016
	€	€
Ophthalmology	5,712,388	2,338,225
Orthopaedics	1,946,811	12,958,057
General Surgery	1,140,012	3,533,586
Cardiac Surgery/Cardiology	1,409,204	614,518
ENT	1,254,436	4,286,291
Vascular Surgery	629,579	1,219,941
Urology	496,315	1,203,697
Gynaecology	283,355	1,416,340
Dental/Oral Surgery	147,195	208,575
Non Cosmetic Plastic Surgery	29,791	1,402,816
Radiology	914	408,064
Neurosurgery	0	652,283
Surgical Dermatology	0	78,846
Rheumatology	0	35,832
Pain Management	0	26,741
Neurology	0	4,119
<b>Total</b>	<b>13,050,001</b>	<b>30,387,932</b>

## 5. Administration Expenses

	2017	2016
	€	€
Payroll (Note 6)	2,481,460	2,061,662
Office rent	603,805	603,805
Computer expenses	177,907	295,070
Office expenses	185,205	154,172
Transport and Travel	67,239	79,334
Professional Services	402,516	414,941
Depreciation	58,023	66,082
Legal fees	104,509	38,303
Training and Recruitment	102,781	56,780
Premises cleaning and maintenance	24,860	23,261
Insurance	12,502	11,059
Advertising and Promotion	134,273	78,062
Audit fees	16,000	14,000
Miscellaneous costs	2,512	2,554
Bank charges	532	604
Total	<hr/> 4,374,123	<hr/> 3,899,689

The costs of administering the NTPF's role under the Nursing Homes Support Scheme Act are included in salaries and overheads. These costs amounted to €313,088 (2016 - €375,566).

## 6. Remuneration

### 6 (a) Aggregate Employee Benefits

	2017	2016
	€	€
Staff short-term benefits	2,235,889	1,807,124
Pension payments	66,415	62,104
Employer's contribution to social welfare	179,156	192,434
Total Payroll Cost	<hr/> 2,481,460	<hr/> 2,061,662

	2017	2016
	€	€
Number of staff employed (WTE) at year end	40	44

**Note:** Pending the outcome of the Department of Health's consideration of the NTPF's role, three employees were on temporary secondment to other Health Agencies during 2017. Salary costs relating to these staff are recouped from the Agencies in question. A further eleven employees, with a salary cost of €264,913 (2016 - €393,537) were similarly assigned to other Health Agencies without salary recoupment to the Board. There was no additional cost to the Department in these instances. By 31 December 2017, all secondees had resigned, transferred on a permanent basis to other Agencies or returned to employment with the NTPF.

## 6 (b) Staff Short-term Benefits

	2017	2016
	€	€
Basic pay	2,200,778	1,804,937
Allowances	1,833	2,187
<b>Total</b>	<b>2,202,611</b>	<b>1,807,124</b>

No overtime or termination benefits were paid in the year (2016 - nill).

## 6 (c) Chief Executive's Salary

	2017	2016
	€	€
	82,110	-

The Chief Executive Officer (CEO) was appointed with effect from 4 May 2017. The CEO was paid €82,110 in 2017 in respect of his role as CEO. The former Acting CEO did not receive any remuneration from NTPF in respect of his role as Acting CEO. In addition to the role and duties as Acting CEO with NTPF he also carried out the role of Assistant National Director in the Office of the Director General of the HSE and was paid by the HSE in line with the HSE consolidated pay scales.

The Chief Executive Officer is a member of the NTPF Superannuation Scheme and his entitlements in that regard do not extend beyond the terms of the model public service pension scheme. The value of retirement benefits earned in the period is not included in the above.

## 6 (d) Key Management Personnel

Key management personnel in the NTPF consists of the members of the Board, the Chief Executive Officer, Finance Director, ICT Director, Audit & Quality Assurance Director, Corporate Services Director and Process Innovation Director. The total value of employee benefits for key management personnel is set out below:

	2017	2016
	€	€
Salary	644,982	408,651

**Note:** Salary for key management personnel does not include the value of retirement benefits earned in the period. Key management personnel, excluding Board members, are members of the NTPF Superannuation Scheme and their entitlements in that regard do not extend beyond the terms of the model public service pension scheme.

## 6 (e) Employee Benefits Breakdown

Employees' short-term benefits in excess of €60,000 are categorised in the following bands;

From	To	Number of Employees	
		2017	2016
€60,000 - €69,999		4	4
€70,000 - €79,999		-	2
€80,000 - €89,999		3	-
€90,000 - €99,999		-	-
€100,000 - €109,999		-	1
<b>Total</b>		<b>7</b>	<b>7</b>

**Note:** For the purposes of this disclosure, short-term employee benefits in relation to services rendered during the reporting period include salary, allowances and other payments made on behalf of the employee but exclude employer's PRSI.

## 6 (f) Board Members

	Board	Audit & Risk Committee	Strategy Committee	Fees 2017 €	Expenses 2017 €
<b>Number of meetings</b>	<b>8</b>	<b>4</b>	<b>3</b>		
John Horan (Chair)	8			11,970	1,137
Patricia Byron	4			4,489	0
Bernadette Costello	8	4		0	4,624
Patrick Gibbons	8	4		7,695	172
James Melly	8		3	7,695	379
Jack Nagle	8		3	7,695	2,056
Terry McWade	8	4		7,695	0
Brendan O'Donoghue	6	3	3	7,695	0
Anne Stewart	4			4,489	0
Anne-Marie Taylor	1		1	1,283	0
Sheila Bailey	1			1,283	0
				61,989	8,368

One director, Bernadette Costello, did not receive a Board Fee under the One Person One Salary (OPOS) principle.

Two Board members, Sheila Bailey and Anne-Marie Taylor, completed their term of office on 27 February 2017.

## 7. Property, Plant & Equipment

	Computer Equipment and Software	Office Equipment	Furniture Fixtures and Fittings	Total
Depreciation Rate	20% €	20% €	10% €	€
<b>Cost</b>				
At 1 January 2017	4,785,279	158,632	386,434	5,330,345
Additions	59,495	1,046	4,672	65,212
Disposals	(1,390)	(4,514)	-	(5,904)
At 31 December 2017	4,843,383	155,164	391,106	5,389,654
<b>Depreciation</b>				
At 1 January 2017	(4,693,056)	(153,621)	(384,494)	(5,231,171)
Charge for the Year	(54,715)	(2,155)	(1,152)	(58,023)
Disposals	1,390	4,514	-	5,904
At 31 December 2017	(4,746,380)	(151,263)	(385,646)	(5,283,289)
<b>Net Book Value</b>				
At 1 January 2017	92,223	5,010	1,941	99,174
Net movement for the year	4,780	(1,110)	3,519	7,190
At 31 December 2017	97,003	3,900	5,460	106,364

## 8. Receivables and Prepayments

	2017	2016
	€	€
Receivables - Health Services Executive	0	173,388
Sundry Prepayments	92,606	220,272
Other Sundry Receivables	10,393	5,531
<b>Total</b>	<b>102,999</b>	<b>399,191</b>

## 9. Cash at Bank and in Hand

	2017	2016
	€	€
Bank Current Account	14,247,553	1,725,972
Petty Cash	300	300
<b>Total</b>	<b>14,247,853</b>	<b>1,726,272</b>

## 10. Cash at Bank and in Hand

	2017	2016
	€	€
Care Payables and Accruals		
Care payables	81,854	325
Care accruals	7,545,098	930,866
<b>Total</b>	<b>7,626,952</b>	<b>931,191</b>

## 11. Non-Care Payables and Accruals

	2017	2016
	€	€
Professional Services Withholding Tax	275,557	140,626
PAYE/PRSI and Government Levies	54,933	57,375
Other non care payables and accruals	378,870	162,083
<b>Total</b>	<b>709,360</b>	<b>360,084</b>

## 12. Capital Account

	2017	2016
	€	€
Balance at 1 January	99,174	125,278
Funds allocated to acquire fixed assets	65,212	39,978
Amortisation in line with asset depreciation	(58,023)	(66,082)
<b>Balance at 31 December</b>	<b>106,363</b>	<b>99,174</b>

## 13. Operating Leases

The National Treatment Purchase Fund occupies premises at Ashford House, Tara Street, Dublin 2 under a lease agreement commencing 1 January 2016 and expiring on 31 December 2020. The total office floor area of the property is 935m<sup>2</sup> of which NTPF occupied 80% at the reporting date. With the continued expansion of the NTPF's role, by the end of 2018 100% of the available office space will be occupied. The estimated rental value of the unoccupied space at the reporting date is €120,000.

<b>Operating lease rentals (charged to Income and Expenditure and Retained Revenue Reserves)</b>	2017	2016
	€	€
Land and Buildings	603,805	603,805

The Board has the following commitments under operating leases which expire;

	2017	2016
	€	€
Within 1 year	603,805	603,805
Within 2 to 5 years	1,811,415	2,415,218

Operating lease payments recognised as an expense were €603,805 (2016 €603,805).

## 14. Related Party Disclosures

Key personnel of the NTPF Board consist of members of the Board, the CEO and senior managers. For a breakdown of the remuneration and benefits paid to key personnel see Note 6. The NTPF Board adopts procedures in accordance with the guidelines issued by the Department of Public Expenditure and Reform covering the personal interests of Board members. In the normal course of business the NTPF Board may enter into contractual arrangements with entities in which the NTPF Board members are employed or are otherwise interested.

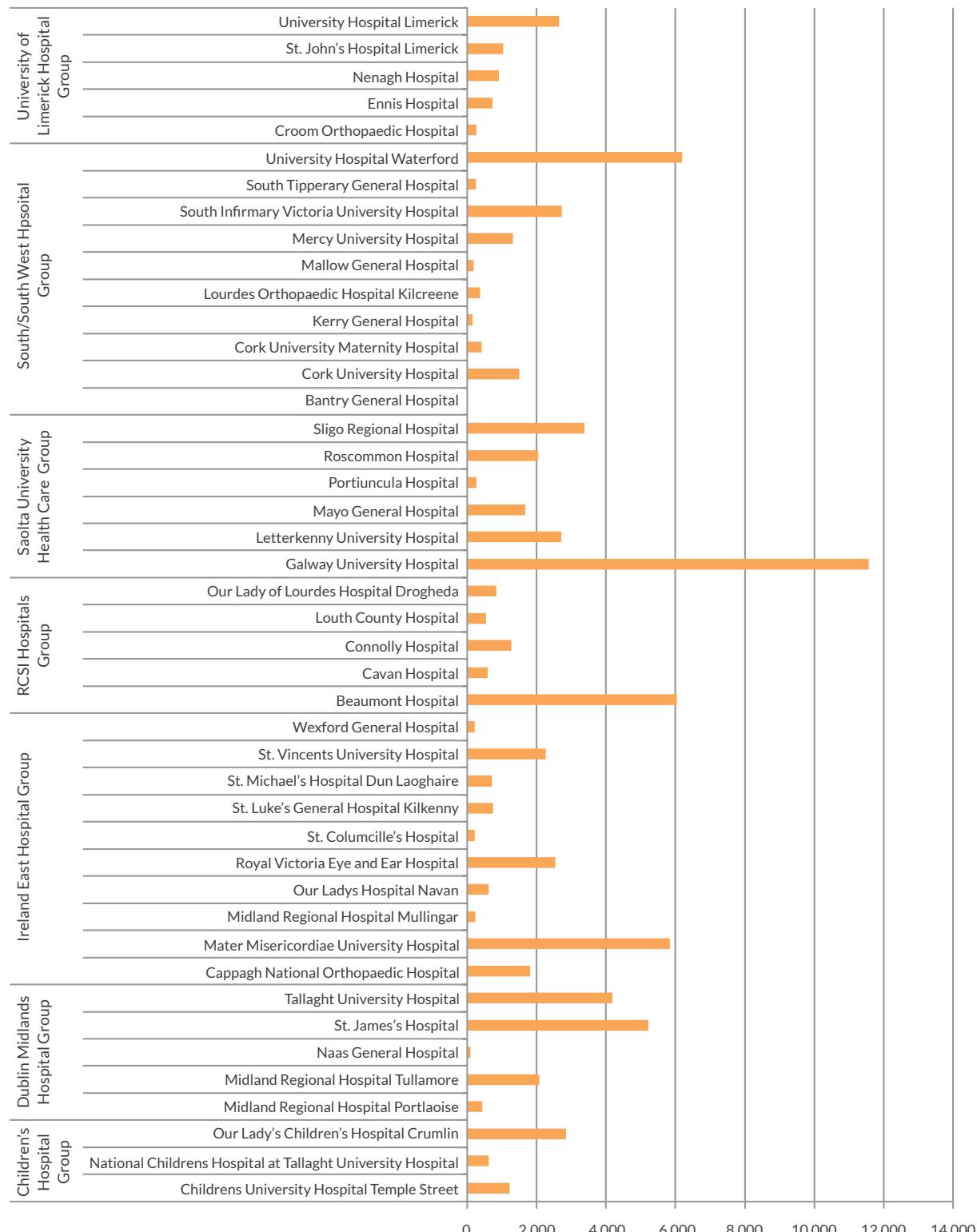
During the year the NTPF Board had no dealings with bodies connected to any of the Board members.

## 15. Approval of the Financial Statements

The financial statements were approved by the National Treatment Purchase Fund Board on 3 December 2018.

# Appendix 2 – Waiting List Statistics

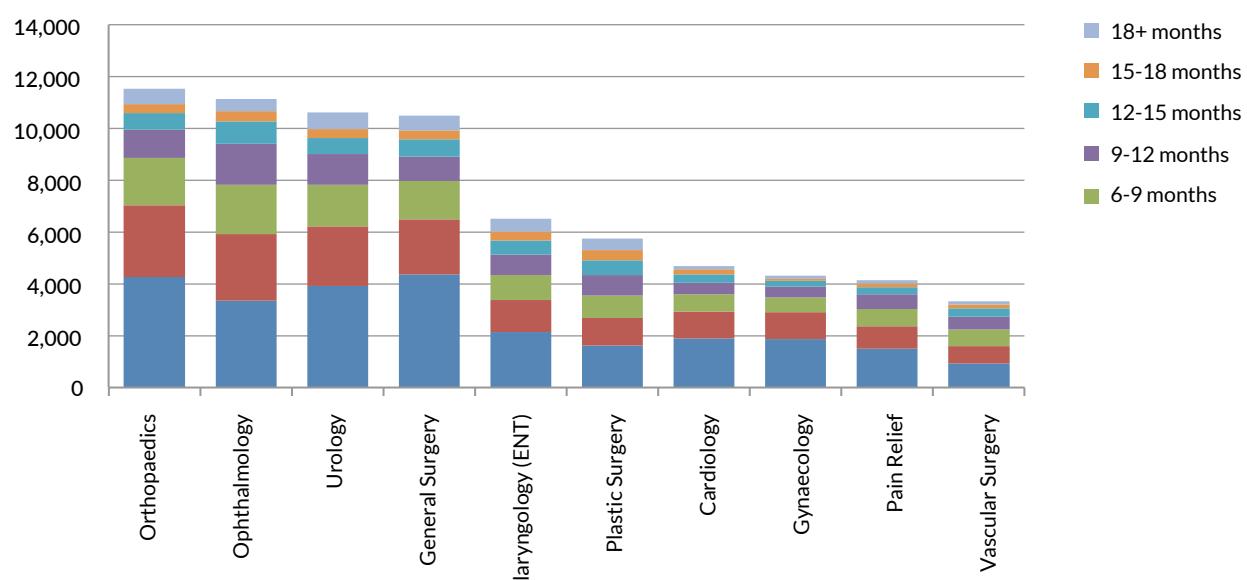
## Inpatient & Day Case Waiting List by Hospital Dec 2017



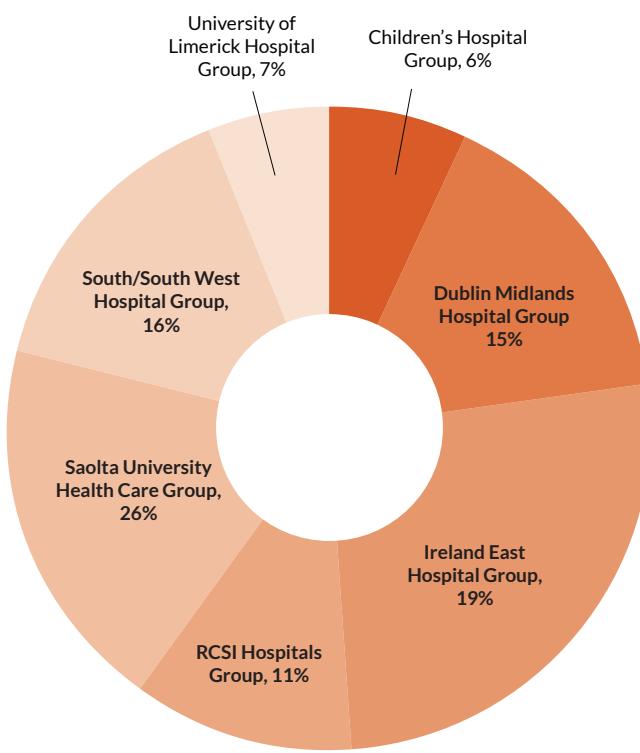
Inpatient & Day Case Waiting List Total December 2017									
Group	Hospital	0-3 Months	3-6 Months	6-9 Months	9-12 Months	12-15 Months	15-18 Months	18+ Months	Grand Total
Children's Hospital Group	Childrens University Hospital Temple Street	471	286	157	126	101	45	33	1219
	Our Lady's Children's Hospital Crumlin	715	464	447	324	251	217	424	2842
	Tallaght Children's Hospital	186	154	127	61	32	28	32	620
Dublin Midlands Hospital Group	Midland Regional Hospital Portlaoise	114	136	107	46	29	1	1	434
	Midland Regional Hospital Tullamore	666	441	316	252	117	96	191	2079
	Naas General Hospital	52	15	13	5	6			91
	St. James's Hospital	1574	961	827	636	480	220	518	5216
	Tallaght Hospital	1441	831	640	420	321	225	298	4176
Ireland East Hospital Group	Cappagh National Orthopaedic Hospital	579	552	369	238	45	23	7	1813
	Mater Misericordiae University Hospital	1721	1325	1036	638	476	341	304	5841
	Midland Regional Hospital Mullingar	137	63	33	4				237
	Our Lady's Hospital Navan	389	145	57	16	4		1	612
	Royal Victoria Eye and Ear Hospital	861	626	452	324	213	25	32	2533
	St. Columcille's Hospital	192	22	3					217
	St. Luke's General Hospital Kilkenny	316	165	85	94	59	16	2	737
	St. Michael's Hospital Dun Laoghaire	274	166	91	82	64	27	2	706
	St. Vincent's University Hospital	994	464	349	232	112	55	47	2253
	Wexford General Hospital	161	50	9	3				223
RCSI Hospitals Group	Beaumont Hospital	2159	1591	1080	660	302	80	164	6036
	Cavan General Hospital	407	101	61	17				586
	Connolly Hospital	644	304	231	81	9	1	1	1271
	Louth County Hospital	341	150	39	5				535
	Our Lady of Lourdes Hospital Drogheda	411	239	129	50				829
Saolta University Health Care Group	Galway University Hospital	3379	2137	1784	1534	945	583	1204	11566
	Letterkenny General Hospital	790	635	475	333	261	134	81	2709
	Mayo General Hospital	784	499	238	79	28	14	30	1672
	Portiuncula Hospital	142	74	22	23	5			266
	Roscommon Hospital	484	402	282	300	267	163	143	2041
	Sligo Regional Hospital	1207	700	491	401	277	159	143	3378

Inpatient & Day Case Waiting List Total December 2017									
	Bantry General Hospital	11	4						15
South/ South West Hospital Group	Cork University Hospital	577	267	196	120	125	72	140	1497
	Cork University Maternity Hospital	122	80	86	71	20	15	31	425
	Kerry General Hospital	108	25	14	6				153
	Lourdes Orthopaedic Hospital Kilcreene	316	46	9	3				374
	Mallow General Hospital	72	40	46	14	11			183
	Mercy University Hospital	595	299	179	101	75	35	30	1314
	South Infirmary Victoria University Hospital	1310	749	337	187	71	42	33	2729
	South Tipperary General Hospital	180	28	41	1				250
	University Hospital Waterford	1824	1147	971	919	589	303	438	6191
University of Limerick Hospital Group	Croom Orthopaedic Hospital	229	27	4	1		1		262
	Ennis Hospital	321	105	71	80	73	81		731
	Nenagh Hospital	359	236	120	171	17	6		909
	St. John's Hospital Limerick	421	227	170	131	76	18		1043
	University Hospital Limerick	890	521	326	349	268	135	165	2654
Grand Total		28926	17499	12520	9138	5729	3161	4495	81468

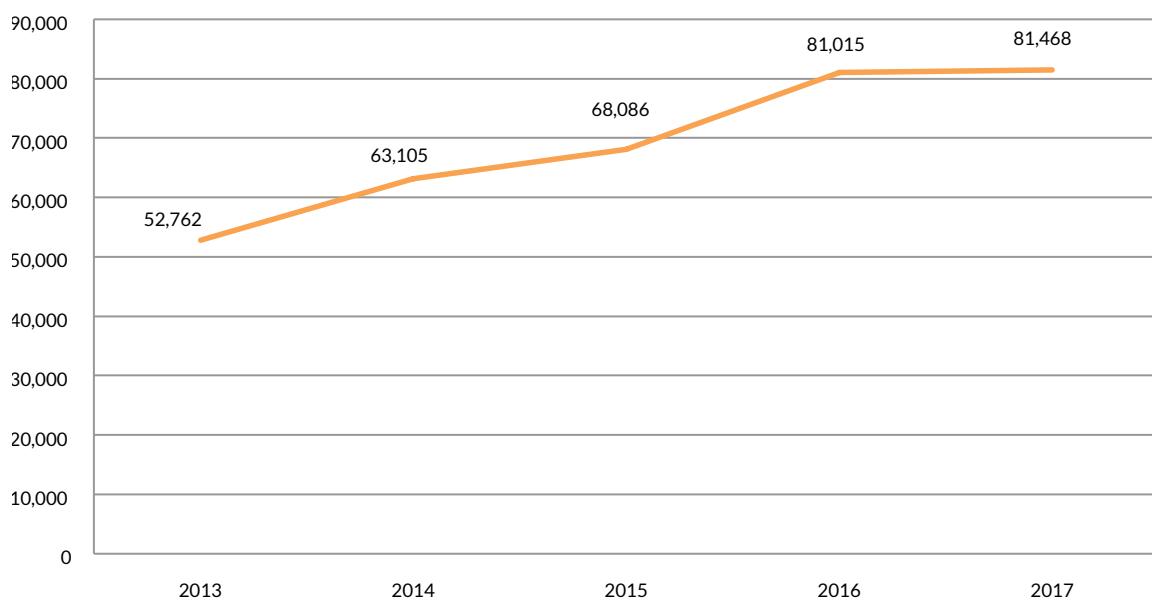
### Inpatient & Day Case Speciality (Top 10) Dec 2017:



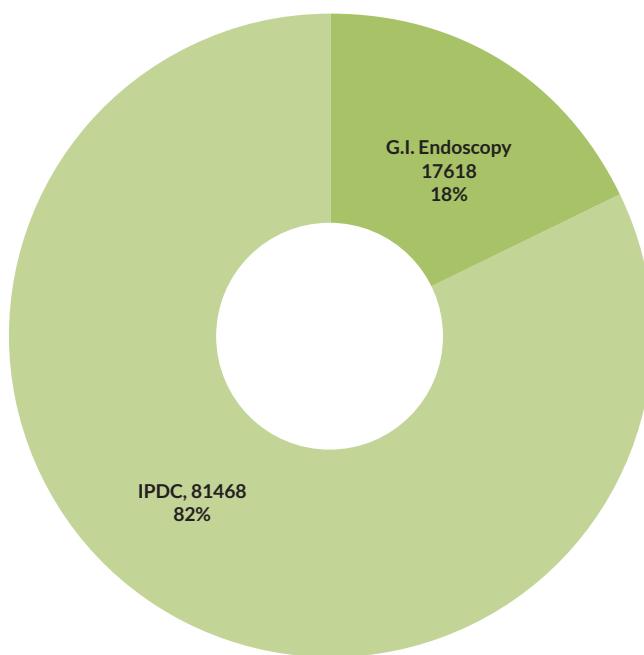
### Inpatient & Day Case Breakdown by Group December 2017:



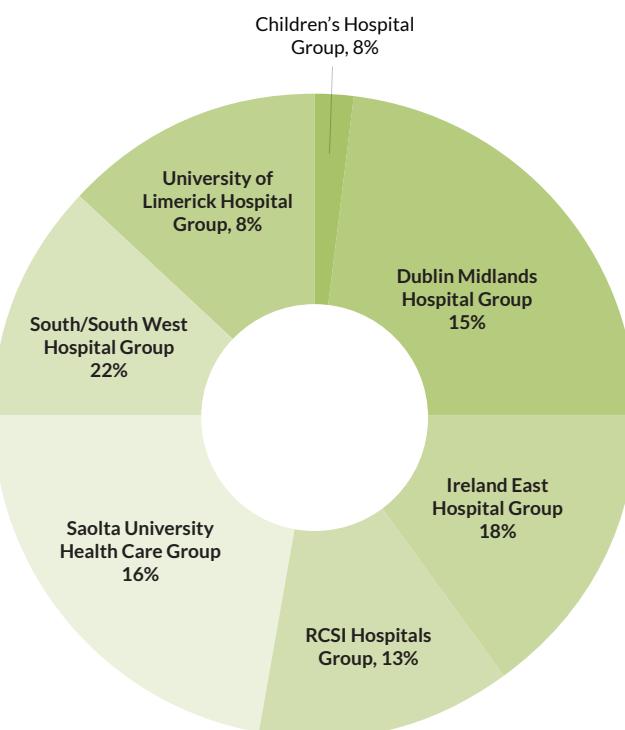
### Inpatient Waiting List Totals 2013-2017:



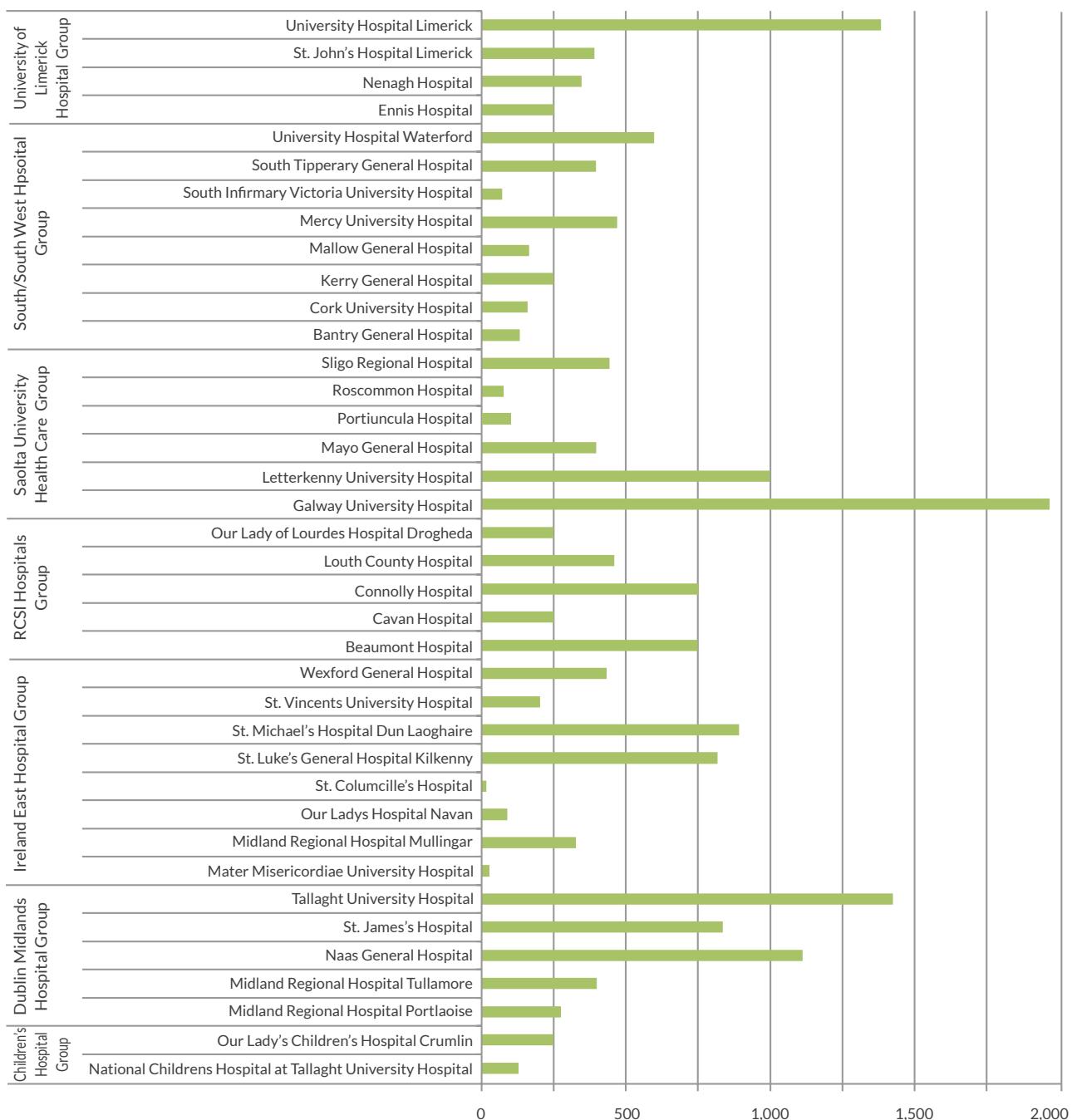
### G.I Scope % December 2017:



### G.I Scope Breakdown by Group December 2017:



## G.I. Scope Waiting List December 2017



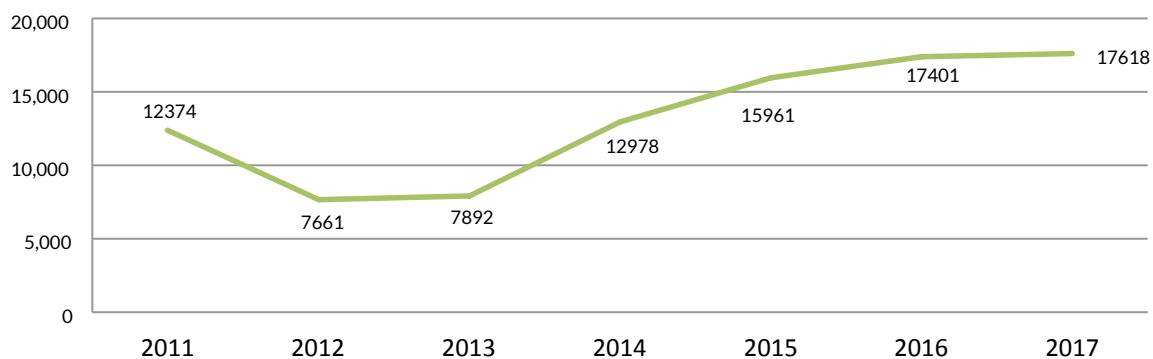
## Appendix 2

GI Scope Waiting List Total December 2017									
Group	Hospital	0-3 Months	3-6 Months	6-9 Months	9-12 Months	12-15 Months	15-18 Months	18+ Months	Grand Total
Children's Hospital Group	Childrens University Hospital Temple Street								
	Our Lady's Children's Hospital Crumlin	119	73	36	9	5			242
	Tallaght Children's Hospital	41	31	2					74
Dublin Midlands Hospital Group	Midland Regional Hospital Portlaoise	103	68	44	33	8			256
	Midland Regional Hospital Tullamore	176	74	44	21	5	1		321
	Naas General Hospital	288	269	299	203	37	19	53	1168
	St. James's Hospital	740	27	28	16		1		812
	Tallaght Hospital	713	563	115	14	4	1		1410
Ireland East Hospital Group	Mater Misericordiae University Hospital	13	6	6	1	1			27
	Midland Regional Hospital Mullingar	283	25						308
	Our Lady's Hospital Navan	83		1					84
	St. Columcille's Hospital	6	3	1					10
	St. Luke's General Hospital Kilkenny	366	186	104	86	35	24		801
	St. Michael's Hospital Dun Laoghaire	369	350	147	19	4			889
	St. Vincent's University Hospital	183	2						185
	Wexford General Hospital	206	120	70	16				412
RCSI Hospitals Group	Beaumont Hospital	649	81	1					731
	Cavan General Hospital	256							256
	Connolly Hospital	549	173	1					723
	Louth County Hospital	429	58						487
	Our Lady of Lourdes Hospital Drogheda	140	1						141
Saolta University Health Care Group	Galway University Hospital	789	435	309	249	46	44	82	1954
	Letterkenny General Hospital	526	322	162					1010
	Mayo General Hospital	182	74	38	45	4	3	2	348
	Portiuncula Hospital	89	4						93
	Roscommon Hospital	82							82
	Sligo Regional Hospital	354	52	9					415

GI Scope Waiting List Total December 2017									
South/ South West Hospital Group	Bantry General Hospital	116							116
	Cork University Hospital	80	31	20	4	1		2	138
	Kerry General Hospital	260	4						264
	Mallow General Hospital	72	22	3					97
	Mercy University Hospital	258	113	54	11	8		1	445
	South Infirmary Victoria University Hospital	104	14						118
	South Tipperary General Hospital	305	40	1					346
	University Hospital Waterford	217	150	152	85				604
Univer- sity of Limerick Hospital Group	Ennis Hospital	210	25	4					239
	Nenagh Hospital	214	113	4					331
	St. John's Hospital Limerick	184	141	35	3				363
	University Hospital Limerick	500	438	231	118	31			1318
Grand Total		10254	4088	1921	933	189	93	140	17618

#### G.I. Scope Waiting List Totals 2011-2017:

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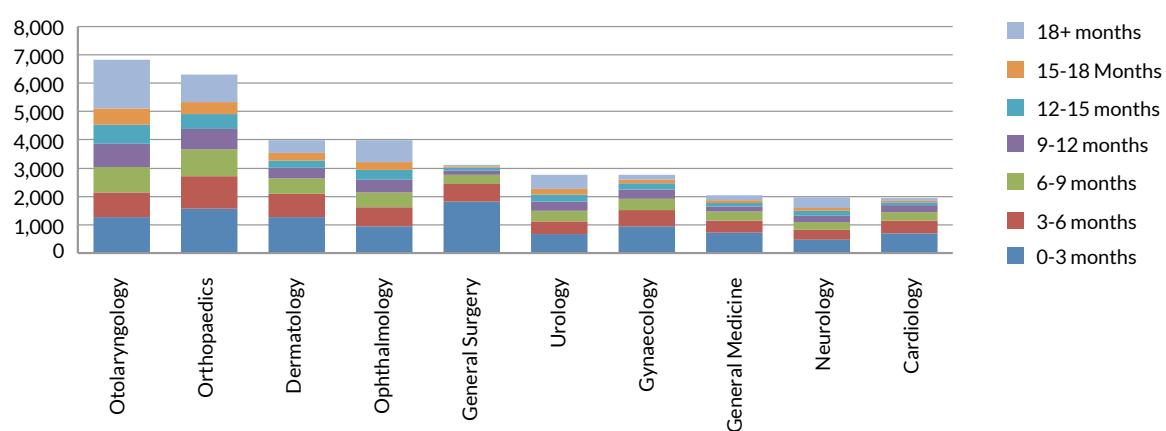


## Appendix 2

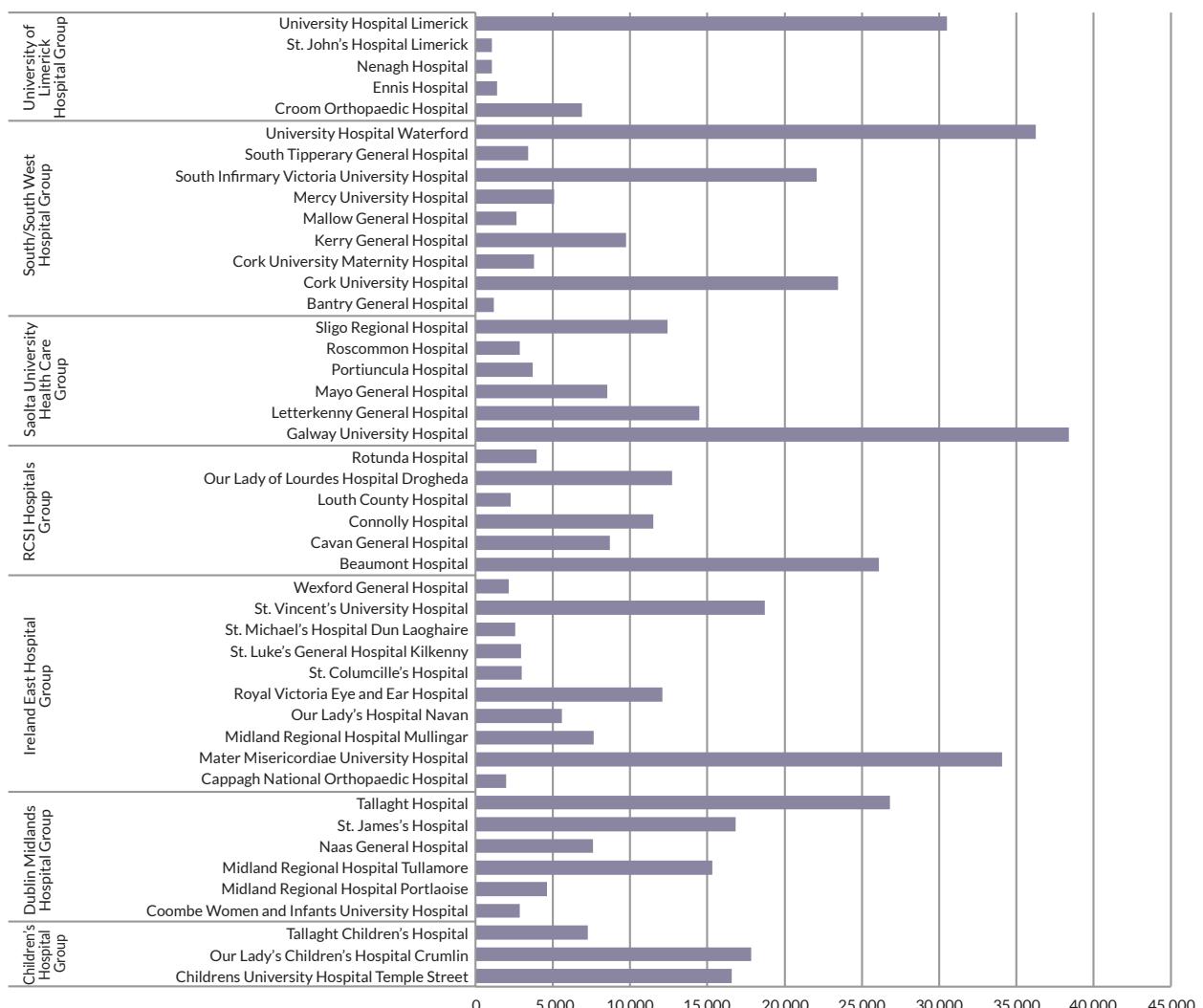
Outpatient Waiting List Total December 2017									
Group	Hospital	0-3 Months	3-6 Months	6-9 Months	9-12 Months	12-15 Months	15-18 Months	18+ Months	Grand Total
Children's Hospital Group	Childrens University Hospital Temple Street	3839	2685	2235	1771	1469	1219	3355	16573
	Our Lady's Children's Hospital Crumlin	4820	2941	1980	1557	1365	1362	3801	17826
	Tallaght Children's Hospital	1664	1223	1164	1079	837	484	828	7279
Dublin Midlands Hospital Group	Coombe Women and Infants University Hospital	598	551	445	425	443	324	72	2858
	Midland Regional Hospital Portlaoise	1622	1194	787	526	262	161	77	4629
	Midland Regional Hospital Tullamore	3384	2427	2188	1802	1304	1082	3138	15325
	Naas General Hospital	2377	1341	1026	670	527	470	1206	7617
	St. James's Hospital	7309	3310	2075	1361	835	507	1432	16829
	Tallaght Hospital	6603	4775	3465	2937	2392	1930	4706	26808
Ireland East Hospital Group	Cappagh National Orthopaedic Hospital	887	345	315	209	121	92	4	1973
	Mater Misericordiae University Hospital	10084	6820	4555	3510	2813	2149	4122	34053
	Midland Regional Hospital Mullingar	2488	1883	1360	643	383	247	652	7656
	Our Lady's Hospital Navan	1589	1304	1070	679	473	237	233	5585
	Royal Victoria Eye and Ear Hospital	2204	1487	1375	1311	1184	1124	3412	12097
	St. Columcille's Hospital	794	421	369	224	261	161	742	2972
	St. Luke's General Hospital Kilkenny	1875	605	247	143	64	19	1	2954
	St. Michael's Hospital Dun Laoghaire	1282	615	294	152	105	67	55	2570
	St. Vincent's University Hospital	7660	3413	2650	2011	1051	712	1234	18731
	Wexford General Hospital	1318	587	201	43	14			2163
RCSI Hospitals Group	Beaumont Hospital	8280	4972	3599	2773	1782	1493	3190	26089
	Cavan General Hospital	2201	1714	1673	940	647	555	955	8685
	Connolly Hospital	4021	2297	1377	1002	811	572	1440	11520
	Louth County Hospital	924	617	394	253	68	9	9	2274
	Our Lady of Lourdes Hospital Drogheda	4048	2812	2469	1375	827	388	818	12737
	Rotunda Hospital	1675	924	614	508	250			3971
Saolta University Health Care Group	Galway University Hospital	12469	6723	5074	4014	2897	2372	4855	38404
	Letterkenny General Hospital	4072	2840	2228	1635	1064	831	1830	14500
	Mayo General Hospital	2708	1091	710	645	628	569	2170	8521
	Portiuncula Hospital	1463	800	590	388	235	143	69	3688
	Roscommon Hospital	937	326	312	282	231	217	578	2883
	Sligo Regional Hospital	4442	2808	1681	1245	877	546	810	12409

Outpatient Waiting List Total December 2017									
	Bantry General Hospital	672	302	140	64	14	3		1195
South/ South West Hospital Group	Cork University Hospital	7648	4403	3317	2888	1956	1015	2250	23477
	Cork University Maternity Hospital	1092	655	527	543	454	247	274	3792
	Kerry General Hospital	2467	1939	1510	962	801	610	1439	9728
	Mallow General Hospital	879	586	353	343	219	155	136	2671
	Mercy University Hospital	1900	929	651	555	305	234	516	5090
	South Infirmary Victoria University Hospital	6085	3159	2933	2467	1681	1568	4163	22056
	South Tipperary General Hospital	1532	729	414	204	176	163	200	3418
	University Hospital Waterford	7875	5128	4418	3899	3283	2792	8842	36237
University of Limerick Hospital Group	Croom Orthopaedic Hospital	1161	974	851	735	596	634	1952	6903
	Ennis Hospital	355	283	234	239	108	56	122	1397
	Nenagh Hospital	317	188	172	100	162	50	76	1065
	St. John's Hospital Limerick	539	297	119	60	50	13	1	1079
	University Hospital Limerick	8449	5234	4526	3618	2559	1988	4139	30513
Grand Total		150608	90657	68687	52790	38584	29570	69904	500800

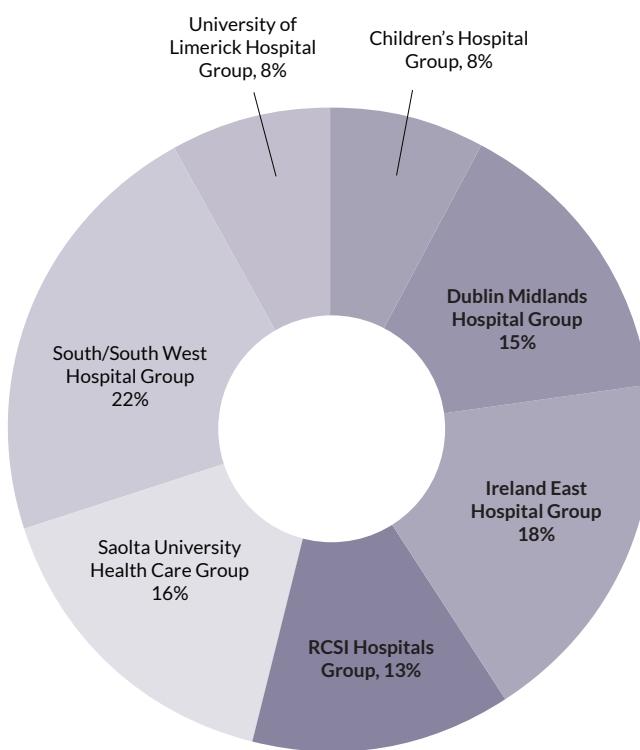
### Outpatient by Speciality December 2017 (Top 10):



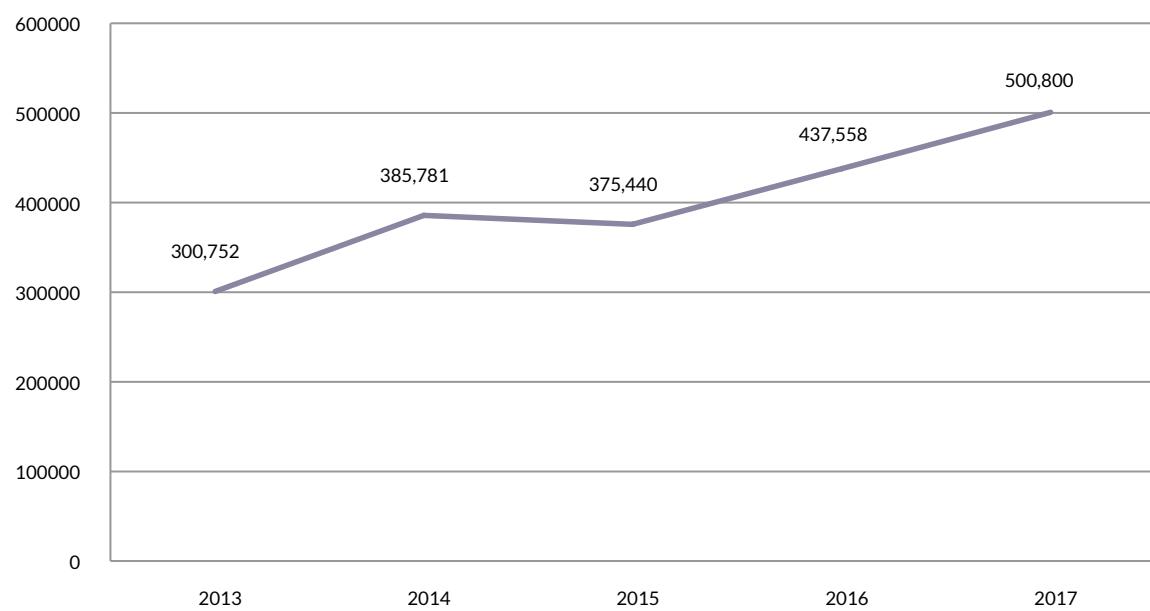
## Outpatient Waiting List by Hospital December 2017



### Outpatient Breakdown by Group December 2017:



### Outpatient Waiting List Totals 2013-2017



## Appendix 3 – Annual Protected Disclosures

There were nil protected disclosures in 2017.



Tacú le feabhas are  
fheidhmíocht chun othair a  
chóireáil níos tapúla

# Tuarascáil Bhliantúil 2017



an ciste náisiúnta um cheannach cóireála  
the national treatment purchase fund

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# Réamhrá ón gCathaoirleach agus ón bPríomhfheidhmeannach



John Horan, Cathaoirleach

Is cúis áthais dom Tuarascáil Bhliantúil 2017 a chur i láthair thar ceann Bhord an Chiste Náisiúnta um Cheannach Cóireála (CNCC).

Bunaíodh an CNCC in 2004 mar ghníomhaireacht neamhspleách faoi choimirce na Roinne Sláinte chun cuidiú leis an iarracht chun na hagaí feithimh d'othair cóireáil leighis a fháil sna hospidéil sa tir seo, a bhí rófhada le bheith sásúil, a laghdú Le himeacht na blianta, tá athrú tagtha ar an ról agus ar an bhfeidhm atá ag an CNCC, agus cé go bhfuiltear tar éis an ról atá againn maidir le coimisiúnú díreach cóireála othar a 'tharraingt siar' le cúpla bliana anuas fós tá an cuspóir atá ann díreach mar a chéanna is mar a bhí riamh - chun tacú le cóireáil níos tapa a chur ar fáil d'othair.

Mar sin, ba chúis sásaimh dó don Bhord go ndearna an tAire Sláinte, Simon Harris Plean Gníomhaíochta agus Straitéiseach 2017 - 2019 don eagraíocht a fhormhuiniú agus a sheoladh ag túis 2017. Ina theannta sin cuireadh fáilte san CNCC roimh an gcinneadh chun an ról coimisiúnaithe a bhí ag an CNCC tráth dá raibh ar bhonn an othair aonair a thabhairt ar ais dúinn, agus don mhaoiniú a bhaineann leis a cuireadh ar fáil in 2017 agus arís in 2018. Leagtar amach sa doiciméad Straitéiseach conas a dhéanfaimid comhlíonadh leis an sainordú misin atá againn faoi láthair agus san am céile an deis a thapú as an taithí shuntasach atá ar fáil sa CNCC chun réimsí seirbhísí níos leithne a chur ar fáil.

Tá sé chuspóir straitéiseacha leagtha amach sa Phlean Straitéiseach agus Gníomhartha, 2017 - 2019, a bhaineann le:

- 1. Eagrú agus praghas an chúraim d'ardchaighdeán**
- 2. An inbhaine a dheimhniú d'earnáil an chúraim chónaithe fhadtréimhsgigh.**
- 3. Faisnéis maidir le liostaí feithimh atá ar cháilíocht dearbhaithe a fhoilsíú agus a roinnt.**
- 4. Uirlisí feabhsaithe feidhmíochta a forbairt le haghaidh bealaí cóireála d'othair.**
- 5. Sainchomhairle a chur ar fáil don tseirbhís sláinte poiblí maidir leis na bealaí cóireála sin.**
- 6. Áirithigh go bhfuil an córas oibríochtúil atá againn oriúnach don fheidhm atá againn.**

Rinneadh an dear nua a chur leis an struchtúr oibríochtúil, ina bhfuil cíug rannóg lárnacha aitheanta, atá i bhfeidhm san CNCC ar mhaith le freastal ar na sé chuspóir straitéiseacha sin - An Stiúrthóireacht Airgeadais, Stiúrthóireacht na Nuálaíochta maidir le Próisis, An Stiúrthóireacht Iniúchta, Ráthaithe Caighdeáin agus Taighde, Stiúrthóireacht an TFC agus Seirbhís Corparáideacha. Ní amháin go bhfuil na cúig rannóg seo ag freastal ar na príomhgníomhaíochtaí atá leagtha amach sa Phlean Straitéiseach agus Gníomhaíochta ach, anuas air sin, ar shainorduithe breise de réir mar a iarrann an tAire Sláinte.

B'údar giondar dom glacadh leis an ainmniúchán a rinne an tAire Harris orm leanúint ar aghaidh sa ról atá agam mar Chathaoirleach ar an CNCC le linn 2017. Ina theannta sin, ba mhian liom fáilte a chur roimh na comhaltaí boird nua a ceapadh iad le linn na bliana agus buíochas a ghabháil leis na comhaltaí boird atá chun an bord a fhágáil as an tsárobair atá déanta acu ar son na heagraíochta.

Ba mhian liom an deis seo a ghlacadh buíochas a ghabháil leis na comhghleacaithe go léir atá agam ar an mBord, chomh maith leis an bhFeidhmiúchán agus foireann an CNCC as an obair dhian, leanúnach a dhéanann siad, agus as a gcuid tiomantais, leis. Ba mhian liom suntas a dhéanamh don saothrú atá déanta ag Liam Sloyan ar ceapadh é mar Phríomhfheidhmeannach ar an CNCC le linn 2017. Tá taithí agus saineolas fairsing ag Liam a bhfuil á dtabhairt aige go dtí an ról seo agus táthar tar éis a dheimhniú go bhfuil an eagraíocht ag baint amach na spriocanna dúshláinacha atá beartaithe dúinn de bharr an méid a bhfuil curtha aige leis an eagraíocht. Tá comhantas an Bhoird ag suíl go mór le bheith ag leanúint ar aghaidh ag obair leis chun tairiscint níos leithne de sheirbhísí a iarraidh tríd an saineolas iomlán atá ar fáil san CNCC.

Mar bhuille scoir, ba mhian liom an deis seo a thapú chun buíochas a ghabháil leis an Aire Harris agus leis an Roinn Sláinte as an tacaíocht agus as an gcúnamh leanúnach atá ar fáil dúinn uathu. Tá an CNCC tiomanta do bheith ag tacú leis agus ag obair in éineacht le geallsealbhóirí eile atá dírithe ar na huaireanta feithimh a laghdú ar fud na seirbhísí sláinte de réir mar atá beartaithe sa Chlár le haghaidh Rialtais Chomhpháirtíochta, 2016.

John Horan  
Cathaoirleach



# Réamhrá leis an bPríomhfheidhmeannach

## Réamhrá

Tháinig seoladh Straitéis agus Plean Gníomhaíochta an CNCC 2017 - 2019 sa siompóisiam náisiúnta againn in Eanáir 2017 ag túis bliain an-ghnóthach don CNCC. Táthar tar éis a lán buanna a bheith bainte amach againn thar gach aon cheann de na réimsí feidhme príomhacha dar gcuid bunaithe ar an bhfís straitéiseach atá againn tacú le próisis a fheabhsú chun othair a chóireáil níos tapúla.

### An Stiúrthóireacht Airgeadais agus an Scéim um Thacaíocht Tithe Banaltrais

Sa bliaín faoi mheas chonacthas túis a bheith curtha den athuair leis an ról atá againn socruite a bheartú don chóireáil d'othair atá ag feitheamh le tréimhsí fada. Thosaigh leis an obair atá déanta ag an CNCC tionchar a bheith aici ar na liostaí feithimh ó lár 2017 amach agus chuir sé sin leis an laghdú atá tagtha ar an lín ionlán de na hothair atá ar liosta feithimh d'othair chónaitheacha/lae beo síos ó 86,111 go dtí 81,468 faoi dheireadh bliana. San ionlán, le linn 2017, bhí 9,500 ann a ghlac le tairiscintí ar chóireáil maoinithe ag an CNCC. Tá an treoicht seo lena bhfuil laghdú ag teacht ar an liosta feithimh le haghaidh gnáthamh máinliachtá tar éis leanúint ar aghaidh in 2018 de réir mar a choinnítear ag socrú cóireálacha sa CNCC.

Chomh maith leis sin, táthar ag leanúint leis sa CNCC cúram na heagraíochta maidir leis an Scéim um Thacaíocht Tithe Banaltrais a chur i bhfeidhm. Ag deireadh 2017, bhí comhaontas déanta ag 431 teach altranais san ionlán maidir le socruite i leith praghsála leis an CNCC.

### Stiúrthóireacht an TFC

Ní amháin go bhfuil sé bunriachtanach go mbeidh tuairisciú comhsheasmhach náisiúnta ar liostaí feithimh ar mhaithe le hobair an CNCC, ach don bhainistíocht sa chóras ospidéal ionlán chomh maith. Déantar próiseáil ar bhareis is 12 mhilliún taifead de chásanna Cónaitheach / Otar Lae agus de 26 mhilliún thaifead Otar Seachtrach sa mhí chun breis is 1,400 tuairisc a áireamh chun bainistíocht agus tuairisciú poiblí a dhéanamh ar liostaí feithimh. Bíonn an rannóg TFC ag obair gan stad chun cur leis cálíocht na sonraí atá ar fáil maidir leis seo.

### An Stiúrthóireacht Iniúchta, Ráthaithe Caighdeáin agus Taighde

Tar éis dóibh iarraidh a fháil ón Aire Sláinte, Simon Harris, amhlaidh a dhéanamh, rinne an stiúrthóireacht iniúchadh ar na hospidéil a tháinig chun solais agus ar na cásanna ar leith a rinneadh scrúdú orthu sa chlár de chuid RTE Investigates dar teideal "Living on the List" a craoladh é ar an 6 Feabhra 2017. Ba é cuspóir an iniúchta seo ná chun cur leis an gcumarsáid agus an comhlíonadh le protácaill ábhartha in ospidéil.

D'aighníodh tuairisci indibhidiúla d'othair ar leith agus don Aire. Rinne an tAire Harris tuairisci ar ospidéil indibhidiúla agus ar an scéal ginearálta a fhoilsíú ar shuíomh gréasáin na Roinne Sláinte i nDeireadh Fómhair 2017.

Rinne an stiúrthóireacht taighde neamhspleách ar an dea-chleachtas idirnáisiúnta maidir leis an mbainistíocht agus an tuairisciú ar liostaí feithimh d'othair chónaithe, d'othair lae, d'othair sheachtracha agus d'othair a bhfuil gnáthamh beartaithe dóibh. Táthar ag déanamh an taighde seo i gcomhar le Coláiste na Tríonóide, Baile Átha Cliath.

## Aonad na Nuálaíochta maidir le Próisis

Bhí Aonad na Nuálaíochta maidir le Próisis sa CNCC ag dul chun tosaigh agus ag cur sraith de leasuithe mórscléala nua agus tionscnaimh um fheabhsuite príseas i bhfeidhm in Earnáil na Sláinte trí idirbheartaíocht thras-chórás, agus trí thairbhe a ghlac as roinnt modhanna a bhfuil sé cruthaithe go bhfeidhmíonn siad. In 2017 cuireadh protácal nua i gcrích, Protácal Náisiúnta um Bainistíocht ar Liostaí Feithimh maidir le hOthair Chónaithe, Othair Lae agus Othair a bhfuil Gnáthamh Beartaithe Dóibh, lena raibh clár oiliúna ag baint leis ar ghlac 270 ball fairne cúram sláinte ó gach cearn den earnáil páirt ann.

Ina theannta sin, tar éis don Aire Sláinte, Simon Harris, iarráidh a dhéanamh ina leith, rinne an CNCC cathaoirleacht ar fhoireann gheallsealbhóirí agus saineolaithe ó réimsí éagsúla den chóras sláinte chun Tuairisc a ullmhú agus a aighníú ar “Measúnú a dhéanamh ar an dul chun cinn i dtreo cur chuige níos comhtháite i leith an bhainistíocht ar liostaí feithimh ar bhonn an ghrúpa ospidéil.”

## Seirbhísí Corparáideacha

Chuir an Rannóg Seirbhísí Corparáideacha leis an obair seo le linn 2017, agus bhí sí ina tacú léi leis, trí straitéisí a dhearadh, a fhorbairt agus a chur i bhfeidhm chun an fheidhmíocht agus foireann cumasach tiomanta a chothú agus a éascú sa CNCC. Mar ghné bunriachtanach den straitéis chun an Plean Straitéiseach agus Gníomhaíochta a ráedú, caithfidh an CNCC a áiritíu go bhfuil an líon daoine cumasacha, agus scileanna acu, gurb éigean dúinn a bheith againn.

## Conclúid

Dúshlán ríthábhachtach don Stát Éireannach is é an fhadhb maidir le rochtain ar cóireáil ospidéil poiblí. Feidhmíonn an CNCC go dlúth i gcomhar lena chomhlachaithe sa Chórás Sláinte Éireannach chun an dúshlán seo a shárú trí fheabhas a chur ar phróisis agus trí chóireála a réiteach le haghaidh othar ar leith. Le linn 2017, ba é príomhfócas obair an CNCC le cúram ospidéil a shocru ar othair a bhí ag fanacht le haghaidh máinleachta. Faoin am seo, tá tionchar dá bhfuil déanta ag an CNCC le brath ar na liostaí feithimh d'obráidí, atá ag dul i léig.

Mar bhuile scoir, ba mhian liom suntas a dhéanamh don dianobair atá déanta ag an mBord agus ag foireann an CNCC, agus don tsaintaithe atá ar fáil orthu, agus ba mhian liom chomh maith

buiochas a ghabháil lenár gcomhghleacaithe atá lonnaithe ar fud an chórás sláinte as a gcuid comhoibrithe agus tacaíochta.



# Maidir leis an gCiste Náisiúnta um Cheannach Cóireála

## 2.1 Réamhrá agus Sainordú

Rinneadh an CNCC a bhunú le hlonstraim Reachtúil I.R. Uimh. 179 de 2004 - An tOrdú fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú) 2004.

**Is iad príomhfheidhmeanna an CNCC ná:**

- > Socruithe a chur i mbun le daoine, bíodh siad sin ina gcónaitheoirí sa Stát seo nó i dtí eile, le cóireáil ospidéil a chur ar fáil do na haicmí áirithe de dhaoine de réir mar a bheartaíonn an tAire, ó am go ham;
- > Faisnéis a bhaineann le daoine atá ag feitheamh ar chóireáil ospidéil a bhailliu, a thiomsú agus a dhearbhú, agus chun córais faisnéise agus gnásanna a chur i bhfeidhm chun na críche sin;
- > Comhairle a thabhairt don Aire de réir mar a bhíonn gá leis, nó ar a thionscnamh féin, ar ábhair a bhaineann lena fheidhmeanna faoin alt seo;
- > Aon cúram eile a fheidhmiú a bhaineann le ceannachán fearais ospidéil a tharlaíonn sé go dtugann an tAire dó, ó am go céile.

**Ina theannta sin, cuireadh leasú leis an Ordú Bunaithe leis an Acht fán Scéim um Thacaíocht Tithe Banaltrais 2009 chun an cuspóir bhreise seo leanas a chur leo:**

- > Socruithe a dhéanamh le duine a mheasann sé a bheith oiriúnach, agus é ina úinéir de theach altranais, maidir leis an bpraghais ar a gcuirfear seirbhísí cúram chónaithe fhadhréimsigh ar fáil do dhaoine a bhfuil a leithéid de sheirbhísí de dhíth orthu, agus a bhfuil cúnamh airgeadais ar fáil acu de réir an Actica fán Scéim um Thacaíocht Tithe Banaltrais 2009;

## 2.2 Ráiteas Misin agus Luachanna

### Corparáideacha

Is é Misean an CNCC ná soláthraithe agus maoinitheoirí seirbhise sláinte poiblí a chumhachtú, agus luach a chur leis na seirbhísí sin, trí na nithe seo a leanas a chur ar fáil:

- > Dearbhú agus fíorúchán neamhspleách den fhaisnéis a bhaineann le liostáí feithimh agus de na próisis atá i gceist leis an gcóireáil othar
- > Sain-idirbheartaíocht a dhéanamh maidir le praghsanna agus tacaíocht a thabhairt maidir le tionscnamh ceannacháin nuair atáthar ag aimsiú seirbhísí sláinte.

Tá na luachanna corporáideacha taobh thiar den obair go léir a dhéanann an CNCC:

### An Sármhaitheas:

Táimid tiomanta do sheirbhísí den chaighdeán is airde a chur ar fáil, seirbhísí atá nuálaíoch agus comhtháite, agus bród a bheith orainn as na seirbhísí sin a chuirimid ar fáil. Déanaimid cinnte de gur réitigh inbhuanaithe a bheidh iontu, agus an tseirbhís sláinte ag athrú go leanúnach;

### An Chomhpháirtíocht, an tSlánchúis & an Coimheas

Déanfaimid dianiarachtaí i gcónaí obair i gcomhpháirtíocht leis na geallsealbhóirí atá againn, lena n-áirítear othair, an fhoireann, an Rialtas agus soláthraithe cúram shláinte, agus meon ann lán comhairliúcháin, comhoibrithe agus slánchúise laistigh de chultúr den chóimheas, chun cur leis an luach atá sa chóras sláinte poiblí;

### An Neamhspleáchas, an Chuntasacht agus an Fheagracht:

Déanfaimid a áirithíú go gcoimeádfar an eagraíocht a bheith neamhspleách mar ghníomhaireacht reachtúil agus go bhfuilimid cuntasach mar is oiriúnach, agus freagrach as na cinntí a dhéanaimid, trí tréancheannaireacht a chur i bhfeidhm.

# Rialachas agus Bainistíocht

## 3.1 An Bord

Feidhmíonn Bord an CNCC ar aon dul leis na treoirlínte atá leagtha amach in “Cód Cleachtais chun Comhlacthaí Stáit a Rialú - Lúnasa 2016” CNCC a d'eisigh an Roinn Caiteachais Phoiblí agus Athchóirithe, sna gníomhaíochtaí dá chuid féin agus sa tslí ina n-úsáideann sé a gcuid coistí.

Tá freagrach ar an mBord, ar fad a chéile, as stiúir agus ceannaireacht a thabhairt i leith gníomhaíochtaí reachtúla an CNCC. Roinneann an Bord na dualgais chun an pholasaí don bhfeidhmeannach a chur i bhfeidhm faoi mhaoirseacht an Bhoird.

Ar aon dul le hAlt 5 den ordú bunaithe, rinne an tAire Sláinte Bord reatha an CNCC a cheapadh ar an 28 Feabhra 2017.

### Comhaltaí an Bhoird

#### John Horan (Cathaoirleach)

Ceapadh John Horan ina Cathaoirleach ar an CNCC in 2010 tar éis dó a bheith ina Stiúrthóir ar an gCoiste Airgeadais agus Iníúchta.



Roimhe sin bhí ról éagsúla aige i nGrúpa Aer Lingus le breis is 23 bliain anuas, bhí sé ina Phríomhfheidhmeannach ar Chónaidhm Óstán na hÉireann ar feadh seacht mbliana, agus ar Thréidliacht Éireann ar feadh deich mbliana. Is Comhalta Oinigh Saoil é den Eagraíocht Náisiúnta don Ghairm Thréidliachtaanois. Rinne sé ionadaíocht ar son na hearnálacha seo le blianta fada anuas ar Chomhairlí agus ar Bhoird i raon d'eagraíochtaí Náisiúnta agus Eorpacha.

Is comhalta é atá ainmnithe ag Cónaidhm Ghnólachtaí agus Fhostóirí na hÉireann ar an mBinse Achromhairc Fostaíochta agus táCéim Mháistir Eolaíochta sa Chleachtas Bainistíochta aige – MSC (Mgmt) – ó Choláiste na Trónóide.

### **Patricia Byron**

D'oibrigh Patricia mar fheidhmeannach sinsearach san earnáil árachais agus in earnáil na seirbhísí airgeadais atá gaolmhar leis le blianta fada anuas.

Ba ise an chéad duine le bheith ina POF ar an mBord Measúnaithe Díobhálacha Pearsanta (BMDP), comhlacht stáit neamhspleách a bunáodh é in 2004 chun leasú a chur leis an gcorás costasach a bhí ann d'élimh chun díobháil phearsanta a ghnóthú. Ina cháilíocht mar Chathaoirleach ar an mBiúró Árachóirí Mótár na hÉireann, chuir sí clár athchóirithe i bhfeidhm, inar dhírigh sí ar an athrú ó bhonn agus ar an éifeachtúlacht i gcuideachtaí.

Ina cáilíocht mar Chathaoirleach ar Chomhlachas na bPríomhfeidhmeannach ar Chomhlachtaí Stáit, ghlac sí páirt ghníomhach i roinnt tionscal fairsing athchóirithe san earnáil phoiblí. Ón am a d'fhág sí an BMDP in 2015, rinne sí ceannaireacht ar chlár um Athbhreithniú Straítiseach ag na Siurbhéirí Caire in Éirinn. Tá sí ag freastal ar Choimisiúin an Bhainc Cheannais faoi láthair, mar Stiúrthóir neamhfheidhmiúcháin neamhspleách don Lárionad do Sheirbhísí Éifeachtacha agus do ComReg chomh maith.

Céimí de chuid an Choláiste Ollscoile, Baile Átha Cliath, is í Patricia, Árachórí Caire leis, chomh maith le bheith ar an gcéad Uachtarán Baineann ar na hInstitiúide um Árachas.

### **Bernadette Costello**

Comhalta d'Institiúid na gCuntasóirí Caire in Éirinn is í Bernadette Costello, agus tá sí ina Stiúrthóir ar an Iniúchóireacht Inmheánach & Bainistíochta Rioscái in Ollscoil na hÉireann, Gaillimh. Is fairsing an taithí atá aici sa chuntasáiocht airgeadais agus bainistíochta, san iniúchóireacht inmheánach, sa bainistíochta rioscáil, sa rialachas corporáideach agus i réimsí eile gaolmhara leo uile.

D'fhreastail sí Chomhairle Chuntasóirí Caire na hÉireann, agus is lar-Chathaoirleach í ar Choiste Iniúchóireachta, ar Choiste um Idirnascadh Comhaltaí agus ar Choiste um an Earnáil Phoiblí de chuid Cuntasóirí Caire Éireann.

Chomh maith leis sin, bhí sí ina comhalta agus ina hlar-Chathaoirleach ar Bhord Teicneoirí Cuntasáiochta na hÉireann, agus ar Bhord an Oideachais agus Scrúduithe. Anuas air sin uile,



is comhalta í ar an gCoiste um Ráthú Caighdeáin agus Riosca de chuid na Gníomhaireachta um Leanaí agus an Teaghlach (Tusla) agus de Choiste Iniúchóireachta Grúpa Cúram Sláinte Ollscoile Saolta. Tá Céim Baitsiléara Tráchtála agus Ardteastas san Oideachas aici ó Ollscoil na hÉireann, Gaillimh.

### **Patrick Gibbons**

Tá Patrick Gibbons tar éis freastal mar chomhalta de chuid Bhoird an CNCC agus mar chomhalta dá Choiste Iniúchóireachta agus Riosca ón tráth a ceapadh é den chéad uair, in 2014.



Agus é ina Aturnae, mar shláí bheatha, is Stiúrthóir Neamhfheidhmiúcháin neamhspleách lánaimseartha é Patrick agus freastalaíonn sé ar bhoird do sheirbhísí airgeadais, san earnáil stáit agus ar chomhlacht trasteorann, agus ar roinnt Choistí Iniúchóireachta & Riosca sna heagraíochtaí sin.

Roimhe seo, chaith Patrick roinnt mhaith dá ghairm ag déanamh speisáltóireachta sa chomhlíonadh dleathach agus rialála, sa rialachas corporáideach agus sa bainistíochta ar rioscái i róil sinsir a bhí aige i roinnt cuideachtaí idirnáisiúnta sna seirbhísí airgeadais.

### **James Melly**

Sainchomhairleoir Bainistíochta is ea James Melly a dhéanann speisáltóireacht sa Chultúr Eagraíochta agus san Athrú Eagraíochta agus tá taithí aige in a lán earnálacha gnó agus eagraíochtaí, lena n-áirítear gníomhaireachtaí de chuid Sheirbhís na Sláinte.



B'fheidhmeannach sinsearach é in Aer Lingus, agus le linn na tréimhse sin d'fhreastail sé mar Stiúrthóir ar chuideachta de chuid an Ghrúpa agus ina POF ar chuideachta brainse de chuid Aer Lingus chomh maith. Ceapadh é mar cheann ar an bhfeidhm bhainistíochta pearsanra i nGrúpa Aer Lingus agus stiúir sé cláir athraithe suntasacha le linn dó an cúram sin a bheith aige.

**An Dr. Terry McWade  
(Cathaoirleach ar an  
gCoiste Iníúchóireachta  
agus Riosca)**

Is é an Dr. Terry McWade an PFO agus duine de bhunaitheoirí Valitacell, cuideachta biteicneolaíochta nua.

Roimhe seo bhí sé ina POF Cúnta i gColáiste Ríoga na Máinlianna in Éirinn, ina POF ar Exceptis Technologies, ina Phríomhoifigeach ar Ghrúpa Comhairleach Bhostúin (Londain), agus ina POF ar Server Laboratories (an Danmhairg).

Is stiúrthóir é san Institiúid Bhaincéireachta agus is lar-Stiúrthóir é den Chumann um Rialachas Corparáideach in Éirinn. Roimhe sin uile bhí sé ina Leaschathaoirleach ar Ospidéal Déidliachta Bhaile Átha Cliath agus ina Chathaoirleach ar an Tionsnaimh Vaoicsíne Eorpach. Is comhalta é ar an gCoiste Iníúchóireachta agus ar an gCoiste Clárúcháin agus um an gCleachtas Leanúnach sa Chomhairle Leighis agus is comhalta é de chuid Bhord Ospís agus Seirbhísí Cúraim Mhuire.

Tá cáilíocht ó Choláiste na Trónóide aige sa leigheas, agus Máistreacht sa Riarachán Gnó (INSEAD), agus MSC (Eitic an Chúraim Sláinte agus an Dlí), agus Dioplóma sa Rialachas Corparáideach (An Coláiste Ollscoile, Baile Átha Cliath). Stiúrthóir Cairte is ea, agus cairt aige ón Institiúid Stiúrthóirí.

**Brendan O'Donoghue**

Roimhe seo, bhí Brendan O'Donoghue ina Phríomhfheidhmeannach ar Ospidéal Ollscoile Naomh Pádraig ó 1999 go dtí 2007 agus roimhe sin chaith sé tréimhse 21 bliain ag obair le Grúpa Tedcastle. I measc na ról a bhí aige roimhe seo áiritear Stiúrthóir Airgeadais agus ina dhiadh sin Oifigeach um Oibriúcháin Ghrúpa.

Stiúrthóir Cairte is ea, agus cáilíocht faighte aige ón Institiúid Stiúrthóirí in 2011. Is cuntasóir é (FCCA, ar scor).



**An Dr. Jack Nagle (Cathaoirleach  
ar an gCoiste um Straitéis)**

Tar éis dó a bheith ag obair timpeall an domhain i raon de ról shinsir le breis is 15 bliana anuas, tháinig an Dr. Jack Nagle ar ais go hÉirinn inar oibrigh sé le Boston Scientific mar Stiúrthóir d'Oibríochtaí & den Innealtóireacht le 6 bliana anuas.

Eisean a bhunaigh Alpha Healthcare, in 2004, agus a bhí ina chéad POF air.



Ar a gcuideachta Éireannach sin atá a dhéanann speisialtóireacht ar chomhairliúchán bhainistíochta gnó, córais bhainistíochta caighdeáin, tacái tagarmharcála agus seirbhísí oiliúna a chur ar fáil don Earnáil Sláinte. In 2007, bhunaigh sé Alpha Primary Care chun na seirbhísí sin a chur ar fáil i mhargadh an RA. Tá suim ar leith aige an Bhainistíocht Láncháilíochta agus modhanna oibre LEAN a chur i gcrích san earnáil sláinte.

Bhain sé Máistreacht sa Riarachán Gnó amach ó Ollscoil Cranfield agus Phd ó Ollscoil Caerdydd

**Anne Stewart**

Feidhmeannach sinsearach is í Anne-Marie Taylor agus teist go dtí seo aici sa bhainistíocht ar chláir, sna hacmhainní daonna, in oibriúcháin agus sa bhainistíocht athruithe, in Éirinn agus i dtíortha eachracha leis. Roimhe sin bhí sí ina Feidhmeannach Sinsearach in Accenture, cuideachta mór le rá sa chomhairliúchán, sa teicneolaíocht agus sa seachfhoinsíú. Is comhalta í de chuid Bhord na Seirbhise um Cheapacháin Phoiblí agus de chuid an Choiste um Imeachtaí Tosaíochta i gCumann Cógaiseoirí na hÉireann.



Tá Dioplóma aici sa Rialachas Corparáideach ón gColáiste Ollscoile, Baile Átha Cliath, agus Céim Mháistir aici ó Ollscoil Illinois leis.



## **Comhaltaí an Bhoird a d'imigh as le linn 2017**

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### **Sheila Bailey**

Gairmí sinsearach carthanacha is í Sheila Bailey, agus an Stiúrthóir Bainistíochta leis ar an bhFondúireacht Lyla Nsouli, fondúireacht phríobháideach charthanach a rinne maoiniú leis an Is lar-POF í chomh maith ar Chiste na Breataine Móire d'Éirinn. D'fheidhmigh sí i gcáilíocht neamhfheidhmiúcháin ar bhoird roinnt comhlacthaí rialachais agus faoi láthair na huaire is stiúrtheoir í ar an gComhlachas Úinéirí Capall Rásá agus Ath-thraenáil Capall Rásá.

Bronnadh Saoirse na Cathrach Londan uirthi in 2014 mar aitheantas ar na Seirbhísí ar thug sí don phobal sa RA.

### **Anne-Marie Taylor**

Feidhmeannach sinsearach is í Anne-Marie Taylor agus teist go dtí seo aici sa bhainistíocht ar chláir, sna hacmhainní daonna, in oibriúcháin agus sa bhainistíocht athruithe, in Éirinn agus i dtíortha eachracha leis. Roimhe sin bhí sí ina Feidhmeannach Sinsearach in Accenture, cuideachta mór le rá sa chomhairliúchán, sa teicneolaíocht agus sa seachfhoinsiú. Is comhalta í de chuid Bhord na Seirbhise um Cheapacháin Phoiblí agus de chuid an Choiste um Imeachtaí Tosaíochta i gCumann Cógaiseoirí na hÉireann.

Tá Dioplóma aici sa Rialachas Corparáideach ón gColáiste Ollscoile, Baile Átha Cliath, agus Céim Mháistir aici ó Ollscoil Illinois leis.

### 3.2 Cruinnithe an Bhoird

Comhaltaí an Bhoird	Cruinnithe Boird (8)	An Coiste Iniúchóireachta agus Riosca (4)	An Coiste um Beartas Straitéise (3)
<b>Iomlán</b>	<b>8</b>		
An tUas John Horan (Cathaoirleach An Bhoird)	8		
Ms. Patricia Byron	4		
Ms. Bernadette Costello	8	4	
An tUas Patrick Gibbons	8	4	
Mr. James Melly	8		3
An Dr Terry McWade (Cathaoirleach ar an gCoiste Iniúchóireachta & Riosca)	8	4	
An Dr Jack Nagle (Cathaoirleach an Choiste Straitéise)	8		3
An tUas Brendan O'Donoghue	6	3	2
Ms. Anne Stewart	4		
Ms. Sheila Bailey	1		
Ms. Anne Marie Taylor	1		1

## 4

# Cuspóirí Straitéiseacha, cinn bainte amach san áireamh

## 4.1 Cuspóirí Straitéiseacha

Ar an 17 Eanáir 2017, Sheoil Simon Harris, an tAire Sláinte “Plean Straitéise agus Gníomhaíochta an CNCC, chun tacú leis an bhfeabhas san fheidhmeannas cóireáil a thabhairt d’othair níos tapúla, 2017 - 2019”.

D'oibrigh an Bord go dlúth i gcomhar leis an bhFeidhmeannacht agus na geallsealbhóirí chun an stiúradh straitéiseach a leagadh amach le linn 2016 chun cur leis an ról atá againn faoi láthair agus chun na téarmaí tagartha atá againn a leathnú isteach i réimsí ina bhfuil cumas agus saintaithí

againn chun cur leo.

Dá bharr sin, is iad na Cuspóirí Straitéiseacha atá againn ná na cinn sin a bhfuil gá leo a bheith bainte amach chun deimhniú go réadófar an cuspórí straitéiseach móriomlán atá againn.

Tá úinéir feidhmeannach ar gach aon cheann de na cuspóirí straitéiseacha luaite thíos agus gníomhartha, torthaí, tosca ratha criticiúla, amlínte forfheidhmithe agus eochairtháscairí feidhmíochta mapálte amach dóibh.

## Cuspóirí Straitéiseacha

### CUSPÓIR STRAITÉISEACH 1

Idirbheartaíocht a dhéanamh chun teacht ar chomhaontuithe maidir le praghanna agus ceannachán cúram ardchaighdeáin ó sholáthraithe thar ceann an Stáit.

### CUSPÓIR STRAITÉISEACH 4

Uirlisí feabhsaithe feidhmíochta a forbairt le haghaidh an bhainistíocht oibríochtúil a chur leis na bealaí cóireála atá sa chóras sláinte poiblí.

### CUSPÓIR STRAITÉISEACH 2

Áirithigh go bhfuil margadh inbhuanaithe agus cóir ann le haghaidh an chúram chónaithigh fhadtréimhsigh agus é leordhóthanach chun freastal ar riachtanais na daoine a bhfuil cúram dá dhála de dhíth.

### CUSPÓIR STRAITÉISEACH 5

Uirlisí feabhsaithe feidhmíochta a forbairt le haghaidh an bhainistíocht oibríochtúil a chur leis na bealaí cóireála atá sa chóras sláinte poiblí.

### CUSPÓIR STRAITÉISEACH 3

Faisnéis ar cháilíocht dearbhaithe maidir le liostaí feithimh i dtaca le seirbhísí sláinte poiblí a fhoilsiú agus a roinnt.

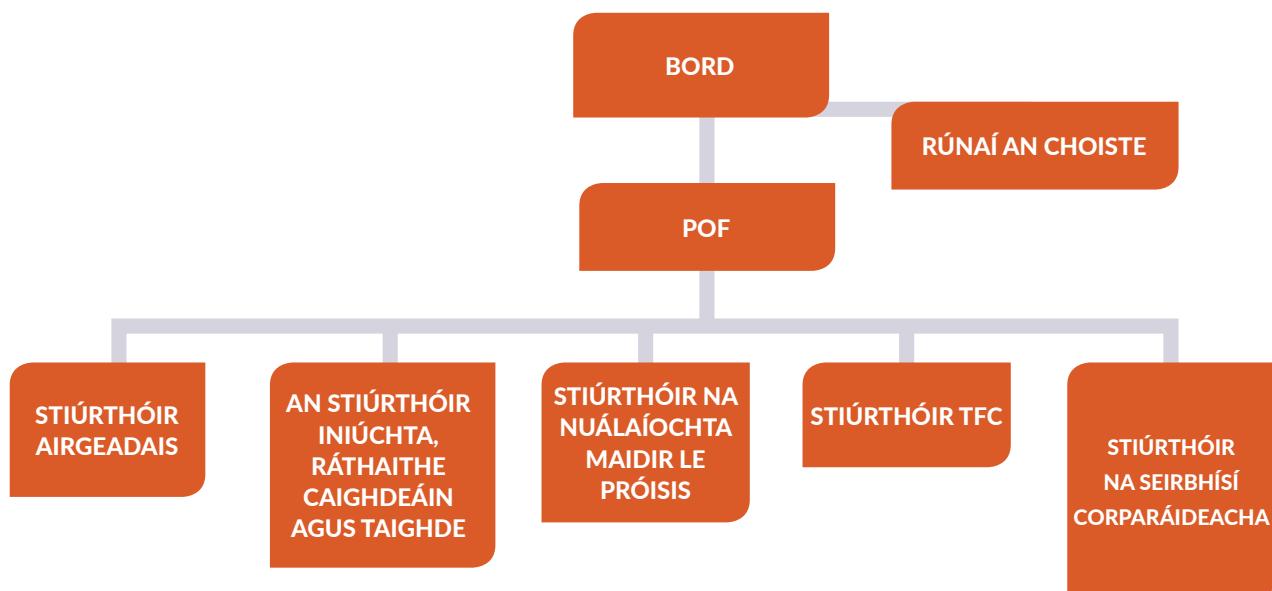
### CUSPÓIR STRAITÉISEACH 6

Áirithigh go bhfuil an rialachas agus an bonneagar oibríochtúil oiriúnach don fheidhm chun na cuspóirí straitéiseacha atá againn a chur i gcrích agus a chur in iúl.

Chun teacht ar thuilleadh eolais faoi na Cuspóirí Straitéiseacha, féach ar:  
[http://www.ntpf.ie/home/pdf/strategy\\_action\\_plan.pdf](http://www.ntpf.ie/home/pdf/strategy_action_plan.pdf)

## 4.2 Struchtúr na hEagraíochta

Déanfar bainistiú ar na cuspóirí straitéiseacha agus ar na gníomhaíochtaí bainteach leo trí na príomhlíomatáiste feidhme an CNCC agus trína struchtúr eagraíochta.



Mary Byrne, Stiúrthóir TFC Gníomhach; Alison Green, Stiúrthóir Nuálaíochta Próiseas; Liam Sloyan, POF; Seán Flood, Stiúrthóir Airgeadais; Liz Lottering, Iníúchadh; Dearbhú Cailíochta agus Stiúrthóir Taighe.

#### **4.3 Achoimre ar na Spriocanna atá Bainte Amach idir an 1 Eanáir agus an 31 Nollaig 2017**

- » **Siompóisiam CNCC 2017**
- » Ghlac **9,500** othar le tairiscintí ar chóireáil a bhí maoinithe ag an CNCC
- » Laghdú tagtha ar líon na n-othar atá ag feitheamh ar thairiscint de choinne ó **86,111** i mí **Lúil síos go dtí 81,468** ag deireadh bliana
- » Laghdú tagtha ar líon na n-othar atá ag feitheamh le breis is 15 mí ar choinne ó **11,041** i mí **Lúil síos go dtí 7,656** ag deireadh bliana
- » Foilseachán agus leathan amach an Phrótaeil Náisiúnta i leith Ghnáis do Liostaí Feithimh atá Beartaithe maidir le Cásanna Othar Lae Cónaitheach, 2017
- » Cigireachtaí Speisialta déanta ar **5 Ospidéil agus 7 Eispéireas Othair** (*tar éis don Aire Simon Harris iarraidh a dhéanamh go ndéanfar amhlaidh mar thoradh ar an gClár de chuid RTE Investigates a craoladh ar an 6 Feabhra 2017*)
- » **Córais TFC feabhsaithe** le haghaidh eolas maidir le liostaí feithimh Othar Cónaitheach
- » **Córais tuairiscigh feabhsaithe** le haghaidh eolas maidir le liostaí feithimh
- » **Tuarascálacha ar liostaí feithimh tiomsaithe, foilsithe agus deimhnithe** (*tuarascálacha seachtainiúla agus míosúla araon, lena n-áirítear, den chéad uair, scrúdú ar Ghnásanna atá Beartaithe, Othair a bhfuil Dátaí Sceidealta acu, agus Fionraíochtaí*)
- » **Rinneadh breis is 12 mhilliún taifead maidir le hOthair Chónaitheacha/Othair Lae agus breis is 26 milliún taifead maidir le hOthair Sheachtracha a phróiseáil, agus scaoileadh amach breis is 1,400 tuarascáil gach mí.**
- » **Cothabháil ar an mBonneagar agus Tacaíocht leis**
- » **Straitéis maidir leis an Néal socraithe**
- » Breis is **215** ghníomhas socraithe trí idirbheartaíocht le Tithe Altranais
- » An Tuairisc ar “**An Indéantacht leanúint ar aghaidh i dtreo cur chuige níos comhtháite i leith an Bhainistíocht ar Liostaí Feithimh** ar bhonn an Ghrúpa Ospidéil” curtha faoi bhráid an Aire Sláinte

## 5.1 Stiúrthóireacht na Teicneolaíochta Faisnéise agus Cumarsáide

Tá páirt lárnach i gcur ar fáil na cuspóirí straitéiseacha de chuid an CNCC ag Rannóg na Teicneolaíochta Faisnéise agus Cumarsáide. Mar chuid den obair a dhéanann sé, déanann sé na figiúir de na liostaí feithimh maidir le hothair inmheánacha, othair lae, agus othair sheachtracha a bhailiú, a thiomsú agus a thuairisciú, agus anuas air sin áirithíonn sé go bhfuil ár gcuid córas TFC ar fáil, slándáil agus rúnda. Bainimid tairbhe as na trí fhoireann seo a leanas chun é sin a bhaint amach; Anailísíú agus Tuairisciú Sonraí, Infraestruchtúr agus Oibriúcháin, agus Tionscadail TF.

Tá sé ina mbunriachtanas don obair uile a dhéanann an CNCC go bhfuil sonraí ar fáil ar bhonn tráthúil agus go bhfuil siad sin comhsheasmhach agus iontaofa, agus choinníomar orainn ag cur leis an ngné seo den obair a dhéanaimid trí fhorbairt a dhéanamh ar an tsraith de thuarascálacha atá againn. Próiseáladh breis agus 12 milliún Cás Lae Cónaitheach agus 26 milliún taifead d'othair sheachtracha i 2017 le breis agus 1,400 tuarascáil a dháileadh gach mí. Tá sampla beag de thuairiscí deireadh bliana ar fáil sna leathanaigh ina dhiaidh seo.

Leanamar ar aghaidh ag foilsíú líon na ndaoine ar an Liosta Feithimh i bhformáid Sonraí Oscailte ar Mhol Sonraí na hEarnála Poiblí i rith 2017 ag <https://data.gov.ie>. Cuirfear leis seo i gcaoi lena gcuimseofar Mol um Earnáil Sláinte na hÉireann leis ag <https://data.ehealthireland.ie>. Foinsí saibhre de shonraí oscailte, saor, a bhfuiltear in ann iad a athúsáid, is iad an dá mhol seo, agus tagann na sonraí atá iontu ó raon fairsing leathan d'fhoinsí agus clúdaítear raon ollmhór de thacair shonraí leo.

Le linn 2017, leanadh ar aghaidh leis an tionscadal chun na cláir bunachar sonraí atá againn a athdhear agus a uasgrádú, agus tá an tionscadal sin ríthábhachtach don mhisean atá againn. Chun na críocha sin, b'éigean dúinn obair i mód déach i rith cuid mhaith den bhliain fad is a bhí orainn deimhniú go raibh comhsheasmhacht sna sonraí atá orainn sa dá chóras atá againn, an ceann nua agus an seancheann araon. De bharr gur athrú ó bhonn a bhí i gceist leis an uasgrádú, rinneamar breis is 250 tuarascáil um Liostaí Feithimh a mhionscrúdú agus a athscríobh ionas go mbeadh sonraí ó na cláir pholasáí nua le brath iontu. Agus an obair seo críochnaithe, cuirfidh sí leis na huirlisí feabhsaithe tuairiscithe agus anailíse a mbeidh ar

fáil dúinn le haghaidh an tuairiscithe inmheánaigh agus sheachtraigh araon.

Thapaíomar an deis a bhí ann agus an uasgrádú bunachair shonraí á dhéanamh, forbairt a dhéanamh ar shraith deaiseanna feabhsaithe idirgníomhacha trí Microsoft PowerBI a úsáid agus thosaíomar ag comhroinnt na háiseanna sin lenár ngeallsealbhóirí.

Is cuid fhíorthábhachtach den obair a dhéanann an rannán TFC iad na ceisteanna parlaiminteacha (PQ) agus larrataí um Shaoráil Faisnéise (FOI) agus d'éascaíomar 61 larratas dá leithéid sin le linn 2017.

Iomláine Sonraí / Caighdeán Sonraí (DCDQ) - gné thábhachtach is é seo den obair a dhéanaimid agus thionólamar roinnt Lá Feasachta ar Shonraí chun cur leis an bhfeasacht atá ann sna hOspidéil maidir le seiceálacha agus cosaintí a chuirimid i bhfeidhm chun cruinneas ár sonraí a dheimhniú. Leis an DCDQ, cuirtear ar ár gcumas sinn a bheith in ann a dheimhniú go bhfaighimid sonraí atá comhsheasmhach, ardchaighdeáin ó na hospidéil éagsúla ionas gur féidir linn a bheith in ann, dá bharr, foinsí faisnéise a chur ar fáil atá iontaofa chun éascú leis an bpleanáil agus leis an mbainistíocht ar liostaí feithimh a bheidh bunaithe ar fhianaise ar bhonn an ospidéil, ar bhonn an Ghrúpa Ospidéal agus ar bhonn náisiúnta. Téimid i ndlúthchomhairle leis an bhFoireann Iníúchóireachta & Dearbhuithe Cálíochta a dhéanann iniúchadh agus tuairisciú maidir leis an gcomhlíonadh sa réim seo.

Tá an fhoireann Bonneagair & Oibríochtaí ag leanúint ar aghaidh uasgrádaíthe a dhéanamh nuair is gá, ag athnuá an córas agus na comhbhaill bonneagair atá ann chun áirithíú go leanfaidh na seirbhísí TF a chuirfimid ar fáil a bheith ag feidhmiú agus a bheith slán. Chomh maith leis sin, cuireann iad seirbhís deasca freastail ar fáil chun freastal ar na riachtanais TF atá ag an bhfoireann CNCC go léir.

In 2017, thosaíomar ag pleánáil don ascnamh go dtí an néal ar aon dul leis an straitéis "néal chun tosaigh" atá againn, agus táimid cuirfimid leis sin in 2018 agus an chéad ascnamh dár gcuid chun an néil a bheith déanta le linn na bliana.



## 5.2 An Stiúrthóireacht Iniúchta, Ráthaithe Caighdeán agus Taighde

Liz Lottering, Iníúchadh,  
Dearbháithe Cáilíochta agus  
Stiúrthóir Taighde

### Brollach

Blain fíorgnóthach ab ea 2017 don stiúrthóireacht agus 3 mhórthionscadal ag cur le luach córasach an chúram sceidealaithe agus cláir sheachadta pobail:

- > Rianú agus monatóireacht a dhéanamh ar na cinntí agus ar na pleananna gníomhaíochta a tháinig as an gClár Athbhreithnithe Náisiúnta Iniúchta agus Dearbhaithe Cáilíochta maidir leis an gCúram Beartaithe 2014 - 2016.
- > An tIníúchadh Speisialta ar Liostaí Feithimh Ospidéil a Dhearadh agus a chur i bhfeidhm.
- > Tionscadal taighde neamhspleách a choimisiúnú chun cur leis an measúnacht a bheidh déanta amach anseo ar shamhail tuairiscithe i dtimpeallacht na hÉireann.

### 1 Clár Athbhreithnithe Náisiúnta Iniúchta agus Dearbhaithe Cáilíochta maidir leis an gCúram Beartaithe 2014 - 2016

Bunaíodh an Clár Athbhreithnithe Náisiúnta Iniúchta agus Dearbhaithe Cáilíochta (AQA) sa CNCC in 2014 i bpáirtíocht leis an Stiúrthóir Náisiúnta ar Ospidéil Ghéarmhíochaine, Feidhmeannacht na Seirbhise Sláinte. Déantar foráil dóibh faoi lonstraim Reachtúil an CNCC (I.R. Uimh. 179 de 2004) “*chun faisnéis a bhaineann le daoine atá ag feitheamh le cóireáil ospidéil a bhailiú, a thiomsú agus a dhearbhú, agus córais faisnéise a chur i bhfeidhm chun na críche sin*”.

**Is éard is aidhm agus cuspóir an clár sin ina ionmláine ná:**

1. Iníúchadh a dhéanamh chun dearbhú go bhfuil ospidéil ag tabhairt eolas faoi othair atá ionmlán, cruinn agus dearbhaithe maidir le liostaí feithimh d'othair inmheánaigh agus sheachtracha araon;
2. Iníúchadh a dhéanamh chun dearbhú go bhfuil ospidéil tar éis príomhchleachtais inmheánacha bhainistíochta a chur i bhfeidhm chun bainisteoireacht a dhéanamh ar an éileamh, ar an toilleadh agus ar an aschur chun dearbhú go bhfuil teacht cothrom ar fáil ar chóireáil d'othair atá ar liostaí feithimh, bíodh siad ina othair inmheánacha nó seachtracha.

Cur chuige éascaitheadh a chuireann an fhoireann AQA i bhfeidhm i dtaca leis an iníúchadh lena gcuimsítear:

1. Grádú riosca ardleibhéil agus athbhreithniú ardleibhéil ar ospidéil;
2. Critéir roghnúcháin iniúchta réamhshocraithe;
3. Tuairiscithe iniúchta ar na láithreáin a dhéanamh agus plean gníomhaíochta um bainisteoireacht feabhas mar chuid díobh;
4. Monatóireacht agus tuairisciú a dhéanamh ar mhíreanna oscailte, agus iad a thabhairt chun críche chomh maith, ar phleananna gníomhaíochta um bainistíocht ospidéil.

Cuireadh túis le clár dhá bliain de 42 iniúchadh in Aibreán 2014 agus críochnaigh sé i mBealtaine 2016. Bhí cuairt ar an láithreán ina ndearnadh táistil ar 19 rialaitheoir phríomhacha agus 103 fothriail leo siúd mar chuid de gach uile iniúchadh. Fuair ospidéil aonair tuarascáil ar an gcomhlónadh le prótacail náisiúnta agus rinneadh socrú ar phlean gníomhaíochta feabhas leis an bPríomhfheidhmeannach/mBainisteoir Ginearálta.

Bhí 739 mír um pleanáil gníomhaíochta feabhas san iomlán a sainaithníodh ar fud na 42 ospidéil agus 572 dóibh san iomlán (77%) a bhfuiltear tar éis iad a rianú chun críche amhail ar dheireadh Nollag 2017.

Tá an fhoireann AQA ag leanúint ar aghaidh ag obair leis an Rannóg d'Ospidéil Ghéarmhíochaine, le Grúpaí Ospidéil agus le ospidéil aonair chun rianú a dhéanamh ar an 23% atá fágtha de na míreanna sa phlean gníomhaíochta atá fós le déanamh. Tugtar achoimre ar fáil i dTábla 1) de mhíreanna atá fós le déanamh de réir Ghrúpa Ospidéil.

#### Tábla 1

**Líon Iomlán de Mhíreanna sa Phlean Gníomhaíochta maidir le hOthair Inmheánacha, Othair Lae, Gnáthaimh Bheartaithe agus Othair Sheachtracha atá fós le déanamh de réir Grúpa Ospidéil - Nollaig 2017:**

Grúpa Ospidéil	Fós le déanamh
Grúpa Ospidéil na Leanaí	23
Grúpa Ospidéil Bhaile Átha Cliath agus Lár na Tíre	28
Grúpa Ospidéil Oirthear na hÉireann	42
Grúpa Ospidéil RCSI	8
Grúpa Ospidéil Ollscoile Saolta	29
Grúpa Ospidéil an Deisceart/an Iardheiscirt	26
Grúpa Ospidéil Ollscoil Luimnigh	11
Móriomlán	167

## 2 An tIniúchadh Speisialta ar Liostaí Feithimh Ospidéil 2017

Craoladh clár de chuid RTÉ Investigates dar teideal “Living on the List” ar an 6 Feabhra 2017 agus béim curtha ann ar cad a tharla do 11 othar le linn dóibh a bheith ar liostaí feithimh i sé ospidéil timpeall na tíre. Pléadh an clár agus na ceisteanna a tháinig aníos sa chlár i dTithe an Oireachtas agus dhírig an tAire Sláinte go hoifigiúil ar an CNCC, faoin ionstraim reachtúil “iniúchadh a dhéanamh ar na cleachtais atá i bhfeidhm sna ospidéil agus sna cásanna ar leith a bhí faoi chaibidil sa chlár ionas go mbeifear in ann an chumarsáid lenár n-othair a fheabhsú agus obair i dtreo lánchomhlónadh leis na prótacail ábhartha.”

Chun cabhair a thabhairt chun an tiomantas seo a rinne an tAire Sláinte, Simon Harris, a rádú, dhírig sé go hoifigiúil ar an CNCC, faoin ionstraim reachtúil “iniúchadh a dhéanamh ar na cleachtais atá i bhfeidhm sna ospidéil agus sna cásanna ar leith a bhí faoi chaibidil sa chlár ionas go mbeifear in ann an chumarsáid lenár n-othair a fheabhsú agus obair i dtreo lánchomhlónadh leis na prótacail ábhartha.”

### 2.1 Raon an Iniúchta

Is éard a tháinig faoi raon an iniúchta ná na ceisteanna ar leith seo a leanas a phlé:

- > Ar glacadh leis an bprótacal náisiúnta maidir le conair liosta feithimh i dtaca le gnáthamh an othair a bhí beartaithe?
- > Ar glacadh leis an bprótacal náisiúnta maidir le leasuithe leis an gconair d'othair i dtaca leis an ngnáthamh a bhí beartaithe?
- > Ar glacadh le prótacail bailithe i dtaca le gnáthamh an othair a bhí beartaithe?
- > Ar glacadh le prótacail náisiúnta i dtaca leis an san-aicmiú agus an sceidealú tosaíochta?

## 2.2 Modheolaíocht

Bhí 21 rialú tástála príomhúla sa seicliosta le haghaidh an iniúchta speisialta seo a bhain le gnéithe ó gach cearn den chonair do liostáí feithimh. Bhain sé seo le liostaí feithimh d'othair sheachtracha, d'othair chónaitheacha/lae agus d'othair a bhfuil gnáthamh beartaithe acu, nuair is cuí.

Mar chuid den chur chuige seo, áiríodh:

- > Cuairt ar an láithreán socraithe laistigh d'fhógra dhá seachtaine
- > Athbhreithniú ar Chóras Bainistíochta um Othair Ospidéal i dtaca le samplaí áirithe
- > Athbhreithniú ar Thaifead an Chúraim Sláinte (HCR), lena n-áirítear an Fhoirm Áirithint Iontrála i dtaca le samplaí áirithe
- > Athbhreithniú ar aon phíosa faisnéise riarracháin a bhaineann le hothair nach bhfuil á choimeád in IPMS/PAS ospidéil ná ar Thaifead an Chúraim Sláinte (HCR) i dtaca le samplaí áirithe
- > Chuathas i mbun comhairle le comhaltaí oiriúnacha de chuid na foirne de réir mar ba chuí
- > Dearbhaídhe, trí dul i gcomhar leis na hospidéil, cé chomh cruinn is atá na cinntí

## 2.3 Tuarascáil Iniúchóra

Críochnaíodh 13 tuairisc faoi thuis mhí Mheán Fómhair 2017 mar chuid den Chlár Inniúchóireachta. I measc na dtuairiscithe sin, áirítear:

- > **Tuarascálacha maidir le hOthair Indibhidiúla** sna cásanna a pléadh iad ar an gclar (eisíodh na tuarascálacha seo don Aire agus do na hothair iad féin ar bhonn indibhidiúil de bharr rúndacht othair).
- > **Tuarascáil Iniúchóra Speisialta** maidir le 5 ospidéal a bhí ar an gclár, bunaithe ar na samplaí randamacha a ndearnadh athbhreithniú orthu. (Sna tuarascálacha seo rinneadh mionsonrrú ar na cinntí agus na moltaí príomhúla san iniúchadh, agus ar an bhfreagra a thabhairt na hospidéil dó chomh maith).
- > **Tuarascáil don Aire** inar tugadh léargas ginearálta ar na cinntí agus na moltaí príomhúla ó na sampla-iniúchtaí randamacha a rinneadh iad i gcúig cinn de na hospidéil a bhí faoi chaibidil ar an gclár.

Is féidir na tuarascálacha de chuid Iniúchadh Speisialta ar Liostaí Feithimh Ospidéal 2017 de chuid an CNCC a fheiceáil ar shuíomh gréasáin na Roinne Sláinte.

<https://health.gov.ie/blog/publications/ntp-special-audit-of-hospital-waiting-lists-2017/>

## 2.4 Na Chéad Chéimeanna Eile

Tuairiscíodh ar shuíomh gréasáin na Roinne Sláinte:

*"Tá beartaithe déanta láithreach ag an FSS chun pleán a chur i gcrích ar bhonn náisiúnta ina mbeidh an bhéim dírithe ar fhorfheidhmiú feabhsaithe agus próiseas a thiomáint i ngach uile ospidéal sa tir chun dul i ngleic leis na cinntí agus leis na moltaí a tháinig chun solais i dTuarascáil Iniúchadh Speisialta an CNCC.*

*Beidh sé ina thosaíocht dúinn den mhéid den bláthain atá fós le teacht dul i ngleic le tortaí moltaí na Tuarascála Speisialta agus as sin a dhéanamh, forbrófar eithne croílárach do na Pleananna Gníomhaíochta um Liostaí Feithimh don bláthain 2018, agus don Phlean Seirbhís Náisiúnta don FSS, 2018, leis.*

*Anuas air sin, tá an tAire Sláinte tar éis a iarraidh go bhforbrófar pleán lena ndéanfar an Próiseas Iniúchta Speisialta a shíneadh amach ionas go gclúdaítear ospidéil ghéarmhíochaine eile leis. Le linn 2018, déanfaidh an CNCC tuairisc ar na cinntí a dhéanann sé agus ar moltaí atá aige i leith na cleachtais bhainistíochta a bhaineann le liostaí feithimh in ospidéil phoiblí."*

### 3 Taighde

Ag deireadh Mheán Fómhair 2016 shocraigh Bord agus Coiste Feidhmiúcháin an CNCC go gcoimisiúnófar tionscadal taighde neamhspleách ar an dea-chleachtas idirnáisiúnta i leith bhaistíocht agus thuirisciú liostaí feithimh i.e. othair chónaitheach, othair lae, gnáthaimh atá beartaithe agus othair sheachtracha. Is éard is cuspóir an athbhreithnithe seo ná chun cur leis an measúnacht a bheidh déanta amach anseo ar shamhail tuairiscithe i dtimpeallacht na hÉireann.

Is iad seo a leanas cuspóirí an taighde:

- > Athbhreithniú coincheapúil, córasach maidir le coincheapa, sainmhínithe, modheolaíochtaí agus samhalta chun tuairisc a dhéanamh ar uaireanta feithimh agus ar an lín daoine ag feitheamh ar an gcúram sceidealaithe;
- > Athbhreithniú eimpíreach, córasach maidir le fianaise idirnáisiúnta agus bunaithe ar na cleachtais a dhéantar i ndlínsí eile, ó thaobh uaireanta feithimh agus an lín daoine ag feitheamh ar chúram sceidealaithe, na tosca a bhí taobh thiar dá leithéid de shamhla tuairiscithe agus na torthaí feidhmíochta atá gaolmhar leis na cleachtais tuairiscithe ar leith siúd;
- > Athbhreithniú dhá pháirte - agus achoimre sa tuarascáil phríomhúil lena ndéanfar achoimre ar chinntí na ndoiciméad córasach agus athbhreithniúchán coincheapúil ann leis, agus tuarascáil thíainisteach lena n-aintheofar samhla dea-chleachtais.

Chuaigh an CNCC i dteagmháil i le Coláiste na Tríonaíde, Baile Átha Cliath ar an 31 Márta 2017 chun an taighde seo a thabhairt chun críche.

### Conclúid

Ba mhian leis an bhfoireann go léir a buíochas a bhfuil acu a chur in iúl do na hospidéil agus do na seirbhísí cúraim phríomhúil go léir a ndearnadh athbhreithniú as an gcur chuige gairmiúil a bhí acu i dtreo na n-iniúchtaí agus i dtreo na n-athbhreithnithe diagnóiseacha.

Táimid ag súil go mór leis an obair a bheidh á dhéanamh againn i dtaca leis an Iníúchadh Speisialta le linn 2018. Anuas air sin, táimid ag súil leis an athbhreithniú de chuid Choláiste na Tríonaíde a bheith againn ionas gur féidir athbhreithniú a dhéanamh ar an tuairisciú náisiúnta sa chomhthéacs seo agus an dea-chleachtas a chur i bhfeidhm.



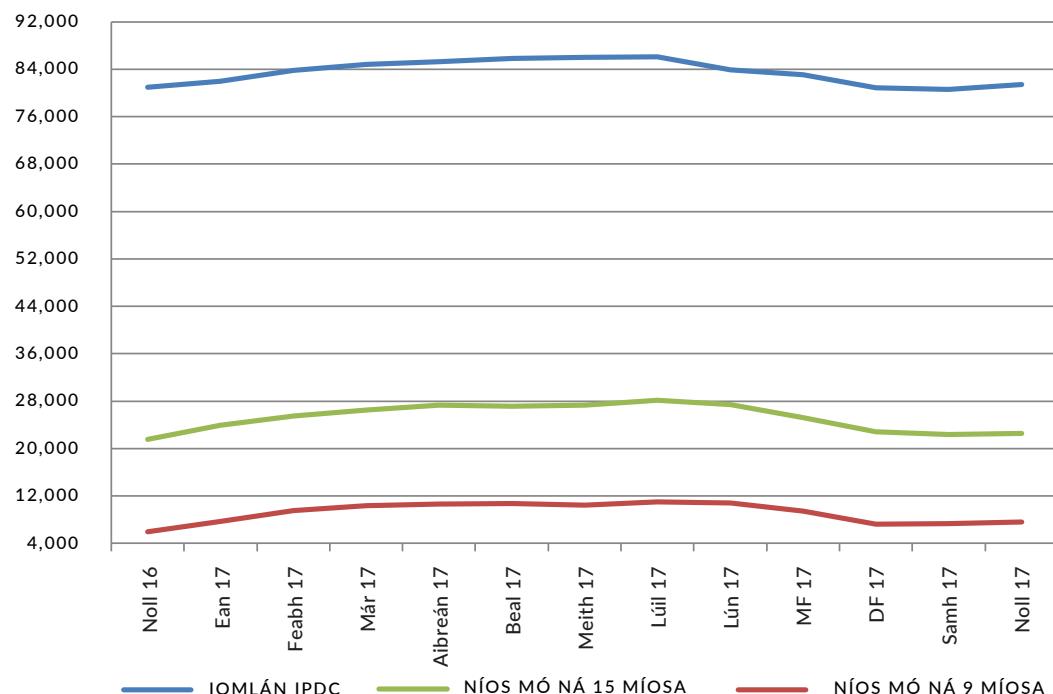
## 5.3 An Stiúrthóireacht Airgeadais & An Scéim um Thacaíocht Tithe Banaltrais

In 2017, leithdháileadh maoiniú de €15m don CNCC chun dul i ngleic le liostaí feithimh, den chéad dul síos. Leithdháileadh €2.5m sa bhreis air sin déanach in 2017 chun dul i ngleic leosan atá ag feitheamh ar ghnáthaimh mháinlíochta chasta dromhlaigh agus chardatáracsáigh.

D'fhorbair an FSE agus an CNCC plean leis an maoiniú seo, agus na spriocanna seo a leanas ag an plean sin:

1. Áirithigh nach sáróidh an lín atá ag feitheamh níos mó ná 15 mí ar an Liosta Gníomhaireach IPDC tarth 9,153 ag deireadh mhí Dheireadh Fómhair, 2016.
2. Bhainfeadh an FSS 22,846 othar a bhí ag feitheamh ar feadh tréimhse fada (iadsan a bheadh ag feitheamh le breis is 15 mí faoi dheireadh mí Dheireadh Fómhair) trí ghníomhaireacht in ospidéil phoiblí.
3. Bhainfí 7,000 othar ón liosta feithimh Beo IPSX, trí thairiscintí a bheith glactha leo agus trí chóireáil maoinithe ag an CNCC.
4. Bhainfí 700 de na hothair a bheadh ag fanacht ar feadh an tréimhse is faide ón liosta feithimh Beo le haghaidh Gnáthaimh Scóipe Gastraistéigí trí thairiscintí a bheith glactha leo agus trí chóireáil maoinithe ag an CNCC.

### Liosta Feithimh Beo IPDC 2017 (seachas le haghaidh Gnáthaimh Scóipe Gastraistéigí)



Baineadh amach gach aon cheann de na spriocanna seo. Go sonrach:

- 1.. Ag deireadh mhí Dheireadh Fómhair, 2017, b'ionann an lín daoine a bhí ag feitheamh ar an Liosta Feithimh Beo IPDC le breis is 15 mí agus 7,282;
2. Baineadh 26,015 othair a bhí ag feitheamh go fadtréimhseach mar gheall ar ghníomhaíocht FSS faoi dheireadh mhí Dheireadh Fómhair.
3. Bhainfí 8,192 othar ón liosta feithimh Beo IPSX, trí thairiscintí a bheith glactha acu agus an chóireáil sin maoinithe ag an CNCC.
4. Scriosadh 1,328 othar ón liosta feithimh le haghaidh gnáthaimh Scóipe Gastraistéigí mar thoradh ar an Tionscnamh um Gnáthaimh Scóipe Gastraistéigí.

Sa tábla seo a leanas, cuirtear achoimre ar fáil ar an ngníomhaíocht sna liostaí feithimh (cé is moite de scóip) le linn 2017.

Is féidir a fheiceáil gur thosaigh an ghníomhaíocht CNCC a bheith ina tionchar ar an liosta feithimh le linn an tsamhraidh. Suas go dtí Bealtaine 2017, tháinig borradh de bheagnach 1,000 sa mhí ar an liosta feithimh Beo IPDC ar an meán. I mí an Mheithimh agus mí lúil, mhoilligh an méadú sin, agus baineadh amach buaic an lón daoine a bhí ag feitheamh le linn mí an Mheithimh nuair:

- > b'ionann an lón iomlán a bhí ar an Liosta Feithimh Beo IPDC agus 86,111;
- > b'ionann an lón daoine a bhí ag feitheamh le breis is 9 mí agus 28,124; agus
- > b'ionann an lón daoine a bhí ag feitheamh breis is 15 mí agus 11,041.

Ó mhí lúil amach, bhí lántionchar ag gníomhaíocht an CNCC agus thosaigh laghdú ag teacht ar an lón daoine ar an liosta feithimh IPDC agus mar gheall air sin, faoi dheireadh bliana:

- > B'ionann an lón iomlán daoine ar an liosta agus 81,468 - laghdú de 4,642 (-5.4%) ón mbuaicphointe ag deireadh mhí lúil;
- > b'ionann an lón daoine a bhí ag feitheamh le breis is 9 mí agus 22,523 - laghdú de 5,601 (-20%);
- > b'ionann an lón daoine a bhí ag feitheamh le breis is 15 mí agus 7,656 - laghdú de 3,385 (-31%).

Sa chaiti thíos déantar cur síos ar an Liosta Feithimh le haghaidh Gnáthamh Scóipe Gastaistéigí in 2017.

### Glaiseacht sa Liosta Feithimh Beo le haghaidh Gnáthamh Scóipe Gastaistéigí le linn 2017

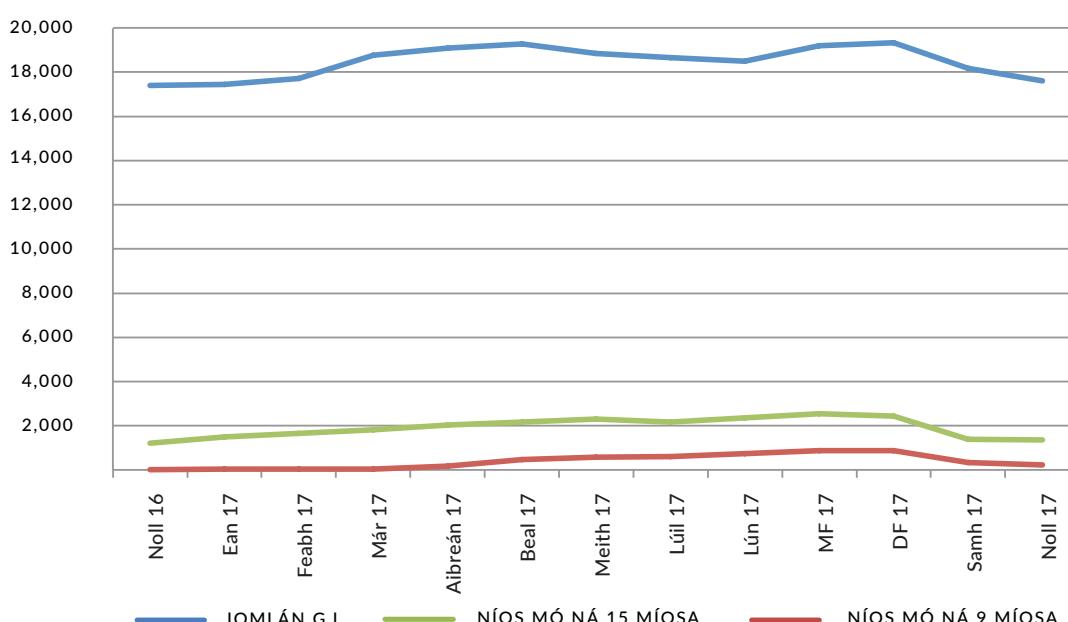
Is féidir a fheiceáil gur tháinig borradh faoin lón daoine atá ar an liosta feithimh le haghaidh gnáthamh scóipe gastraistéigí gach mí i rith 2017, suas go dtí mí Mheán Fómhair, nuair:

- > b'ionann an lón iomlán a bhí ar an Liosta Feithimh Beo le haghaidh Gnáthaimh Scóipe Gastaistéigí agus 19,341;
- > b'ionann an lón daoine a bhí ag feitheamh le breis is 9 mí agus 2,427; agus
- > b'ionann an lón daoine a bhí ag feitheamh breis is 15 mí agus 870.

Ó mhí na Samhna i leith chuaigh gníomhaíochtaí de chuid an CNCC i bhfeidhm go hiomlán agus tháinig laghdú ar an liosta feithimh le haghaidh gnáthamh scóipe gastraistéigí, rud a d'fhág, faoi dheireadh bliana:

- > gurbh ionann an lón iomlán daoine ar an liosta agus 17,618 - laghdú de 1,723 (-9%) ón mbuaicphointe ag deireadh mhí Dheireadh Fómhair;
- > gurbh ionann an lón daoine a bhí ag feitheamh le breis is 9 mí agus 1,355 - laghdú de 1,072 (-44%);
- > gurbh ionann an lón daoine a bhí ag feitheamh le breis is 15 mí agus 233 - laghdú de 637 (-73%) ó dheireadh mhí Mheán Fómhair.

### Glaiseacht sa Liosta Feithimh Beo le haghaidh Gnáthamh Scóipe Gastaistéigí le linn 2017



### Gnáthaimh Beartaithe

Cuireadh cóireáil leighis arna maoiníodh é tríd an CNCC ar fáil in 18 n-ospidéal phríobháideacha agus in 10 ospidéal poiblí ar fud oiléan na hÉireann. San iomlán, rinneadh socraithe maidir le breis is 50 cineál de ghnáthaimh leighis tríd an CNCC in 2017. Ag seo, tá achoimre ar na gnáthaimh ar a bhfuil an méid is mó dóibh údaraithe agus othair tar éis glacadh le gnáthaimh ina leith.

Tábla 4:

### Achoimre ar ghnásanna údaraithe, 2017

Gnáthamh	Líon na dTairiscint a Glacadh Leo*
Catarachtaí	4,000
Scóip Ghastraistéigeach	1,300
Cisteascópachtaí	800
Athchur Alt	600
Céislíní	600
Angagaim	400
Seipteaplaistí	400
Féitheacha Borrtha	300
Eisceadhlíotach	300
Gnáthaimh Fiaclóireachta / Mascaille agus Béil	200
Colaicisteachtóimí Laparascópacha	200
Gnáthaimh Eile d'Aosaigh	400
<b>Iomlán</b>	<b>9,500</b>

\* Slánaithe go dtí an 100 is gaire

### Scéim um Thacaíocht Tithe Banaltrais

Is éard atá i gceist leis an ról tacaíochta atá ag an CNCC i dtreo leis an Scéim ná idirbheartaíocht agus comhaontas a dhéanamh i dtaca le huasphraghas d'úinéirí tithe altranais, bíodh siad tithe altranais príobháideacha nó deonacha. Luitear in Alt 40 den Acht fán Scéim um Thacaíocht Tithe Banaltrais 2009 go:

*[n]Déanfaidh an tAire, a luath is indéanta, trí fhógra i scríbhinn duine a cheapadh chun idirbheartaíocht a dhéanamh le daoine atá i mbun ghnó teach banaltrais a rith chun críocha comhaontú a bhaint amach mar a thagraítear dó sa sainmhíniú ar theach banaltrais faofa."*

Ainmníodh an CNCC mar an eintiteas dlíthiúil sin in Ailt 40 agus 41 d'Acht fán Scéim um Thacaíocht Tithe Banaltrais. Ina theannta sin, tá foráil ar fáil san Acht a bhaineann le scrúdú taifead agus cuntas de chuid na dtithe altranais atá páirteach sa scéim:

*"Le linn dó a fheidhmeanna a chomhlíonadh, is féidir an Bord scrúdú a dhéanamh ar thaifid agus ar chuntais de chuid tigh altranais atá faofa nó de chuid tigh altranais ina bhfuil sé beartaithe ag an úinéirí socruite a chur i bhfeidhm de réir na scéime."*

Tá sé tábhachtach suntas a dhéanamh dó go bhfuil an ról teoranta do idirbheartaíocht a dhéanamh chun praghsanna a shocrú le húinéirí tithe altranais príobháideacha agus deonacha araon. Is faoi chúram an FSS atá riar na scéime, costais na dtithe altranais poiblí, próiseáil na n-iarratas agus an bhainistíocht ghinearálta ar an maoiniú faoi Scéim Choithrom na Féinne.

Nuir atá dual ag teach altranais príobháideach teacht faoin Scéim um Thacaíocht Tithe Banaltrais, déantar an socrú maidir le praghsanna a dhéantar leo a chur síos i scríbhinn i nGníomhas Comhshocraíochta idir an CNCC agus úinéir an tí altranais:

- Sainmhíniú ar an gcúram cónaitheach fadtréimhseach;
- Freagrachtaí na bpáirtithe leis an gconradh (Úinéir an tigh altranais agus an CNCC);
- An t-uasphraghas comhaontaithe.

Déanann an CNCC moltaí maidir le praghsanna de chuid tithe altranais príobháideacha agus deonacha a mheas faoi bhun ceithre cheannteideal (gan aon ord tosaíochta ag baint leo):

- > Na costais a thabhaigh an teach altranais iad trí ghníomhaíocht chiallmar stuama agus fianaise ann ar luach ar airgead;
- > Praghás/praghásanna a gearradh roimhe seo;
- > Praghás an mhargaidh áitiúil; agus,
- > Constaicí buiséadacha agus an oibleagáid a chuirtear ar an Stát chun na hacmhainní atá ar fáil a chur chun i bhfeidhm sa tslí is tairbhí, is éifeachúla agus is éifeachtaí chun sláinte agus leas an phobail a fheabhsú, a chur chun cinn agus a chosaint.

Is leis na tithe altranais ar leith a bhíonn an idirbheartaíocht leis na tithe altranais (seachas chomhchaibidlíocht le comhlacht ionadaíoch). De ghnáth bíonn roinnt mhaith teagmhála i gceist leis seo agus cruinnithe duine-ar-dhuine le gach aon úinéir.

Ag deireadh 2017, bhí 431 teach altranais tar éis conarthaí praghsála a shocrú leis an CNCC agus b'ionann an meánphraghas náisiúnta san ionlán a ndearnadh é a shocrú leis na tithe altranais agus €941 sa tseachtain. B'ionann sin agus méadú de 2.4% ar an bhfigiúr céanna do dheireadh 2016, agus b'ionann sin agus €919 le 434 teach altranais.

In 2018, leanfaidh an CNCC ag deimhniú go mbaintear amach deamhargadh don cháiñiocóir agus go n-uasmhéadaítear luach an chiste atá ar fáil don Scéim Chothrom na Féinne ar mhaith leosan a meastar géarghá a bheith orthu don chúram cónaitheach fadtréimhseach.

Mar a bhí molta i dtuarascáil 2015 de chuid na Roinne Sláinte ar Tacaíocht do Thithe Altranais, le linn 2017 leanadh ar aghaidh sa CNCC ag machnamh ar an dualgas atá ar an eagraíocht de réir mar a bhaineann sí:

- > Le leordhóthanacht an chumais chun seirbhís chónaitheach a chur ar fáil dóibh siúd a bhfuil cúram casta de dhíth orthu
- > Le luach ar airgead, le barainne agus le costais riarracháin don chliant, don Stát agus dár soláthraithe
- > Le cé chomh follasach is atá an tslí ina ndéantar na socruithe (chun áirithíú gur féidir le hinfheisteoirí reatha agus infheisteoirí ionchasacha teacht ar chinntí eolacha)

Ba mhian linn aitheantas a thabhairt don phroifisiúntacht agus don chuírtéis atá tugtha ag úinéirí na dtithe altranais dár n-ionadaithe le linn don idirbheartaíocht maidir le praghsanna agus táimid ag súil go mór leanúint ar aghaidh a bheith ag déanamh gnó leo in 2018.

## 5.4 Stiúrthóireacht na Seirbhísí Corparáideacha

Tá feidhmeanna ag an Stiúrthóireacht Seirbhísí Corparáideacha san CNCC maidir le hAcmhainní Daonna, an rialachas corparáideach agus réimsí eile d'oibriúchán.

Acmhainní Daonna, agus gníomhaíochtaí lárnacha maidir le(is):

- > soláthar seirbhise Acmhainní Daonna
- > forbairt eagraíochta
- > forbairt gairme, bainistiú tallainne agus an fhoghlaim agus an fhorbairt
- > an gCumarsáid & an gComhairliúchán
- > an mbainistíocht pinsean

An Rialachas Corparáideach:

- > An soláthar corparáideach agus polasaithe agus gnásanna um sholáthar
- > Bainistíocht ar conarthaí
- > Iniúchadh & an Bhainistíocht Riosca

Réimsí oibriúcháin eile:

- > Sláinte agus Sábháilteacht
- > Cumarsáid
- > Saoráil Faisnéise
- > Cosaint Sonraí
- > Bainistiú Saoráidí
- > Bainistíocht Taifead

Tá sé chuspóir ardleibhéal ann don tréimhse 2017 go dtí 2019 leagtha amach i Straitéis an CNCC, lena n-áirítear cuspóir chun áirithíú go bhfuil an bonneagar oibriúcháin oiriúnach don fheidhm. Cuireann an Rannóg Seirbhísí Corparáideacha leis an obair seo, agus téann sí ina tacú léi chomh maith, trí straitéisí a dhearadh, a fhorbairt agus a chur i bhfeidhm chun an fheidhmíocht agus foireann cumasach tiomanta a chothú agus a éascú.

Laistigh den CNCC aithnítear gurb í an fhoireann an tsócmhainn is luachmhara atá ann agus gurb é an tsaoithiúlacht, an tiomantas agus an díograíseacht atá acu go bhfágann go bhfuil an eagraíocht in ann na dualgais atá aici a bhaint amach maidir le feabhsaithe feidhmíocha a chur i gcrích chun cóireáil a thabhairt d'othair níos tapúla. Cuireann Acmhainní Daonna réitigh ar fáil chun deimhniú éifeachtúlacht na heagraíochta agus chomh maith leis sin chun deimhniú go dtugtar seirbhís oibríochtúil den chéad ghrád d'fhostaithe an CNCC. Déanann an CNCC iarracht timpeallacht a chothú dó féin ina gcuirtear an fhorbairt chun cinn, ina uasmhéadaítear barr chumais an duine agus ina dtagann rath as an nuálaíocht. Is páirteanna lárnacha den tsraith urlisi Acmhainní Daonna na heagraíochta iad an fhoghlaim agus an fhorbairt.

Tá an CNCC tiomanta dó go gcuirfear an fhorbairt ghairmiúil leanúnach chun cinn agus go dtacófar le daoine aonair teacht ar chálíochtaí tríú leibhéal, agus scileanna ceannaireachta, bainisteoireachta agus gairmiúla a fhorbairt.

De réir mar a leanann an eagraíocht ar aghaidh ag athrú go leanúnach tá sé ríthábhachtach go meallann sé daoine a bhfuil an tacair scileanna agus inniúlachtaí oiriúnach acu, agus go bhfuil sí in ann na daoine sin a choimeád. Mar ghné bunriachtanach den straitéis chun an Plean Straitéiseach a réadú, caithfidh an CNCC a áirithíú go bhfuil an líon daoine cumasacha, agus scileanna acu, gurb éigean dúinn a bheith againn.

Trí thacaíocht a thabhairt d'fhoireann an CNCC, déanann an Stiúrthóireacht Seirbhísí Corparáideacha a dheimhniú go bhfuil an timpeallacht oibre oiriúnach don chuspóir agus oifigí, áiseanna agus trealamh oiriúnacha ar fáil. Anuas air sin, tugtar tacaíocht d'fhoireann an CNCC leis an Aonad trí an fhorbairt agus an forfheidhmiú a dhéanann sé ar pholasaithe agus gnásanna oiriúnacha, trí shócmhainní na heagraíochta a chosain agus trí luach ar airgead a áirithíú maidir leis an airgead a chaitear inti.

## 5.5 Stiúrthóireacht na Nuálaíochta maidir le Próisis



Alison Green, Stiúrthóir Nuálaíochta Próiseas

### Réamhrá

Le linn mhí lúil 2017 d'aistrigh an Oifig Bainistíochta Tionscadail, CNCC go dtí an tAonad na Nuálaíochta maidir le Próisis (PIU). Tháinig an t-aistriú seo sna sála air athbhreithniú a ndearnadh ar an ról atá ag athrú go leanúint atá ag an Oifig Bainistíochta Tionscadal (PMO) lenar tugadh faoi deara go raibh níos mó ná tionscadail amháin a bhíothas ag cur ar fáil leis an Aonad.

Le bheith cruinn faoi, bhí an tAonad ag dul chun tosaigh agus ag cur sraith de leasuithe mórsclá nua agus tionscnaimh um fheabhsuithe próiseas i bhfeidhm in Earnáil na Sláinte trí idirbheartaíocht thras-chórais, agus trí thairbhe a ghlac as roinnt modhanna a bhfuil sé cruthaithe go bhfeidhmíonn siad e.g. PRINCE, LEAN agus Agile.

### Ról Aonaid na Nuálaíochta maidir le Próisis

Cuireann Aonad na Nuálaíochta maidir le Próisis leis an luach atá sa Chiste Náisiúnta um Cheannach Cóireála trí na cúraim lárnacha seo a leanas a chur ar fáil:

- > Treoir a thabhairt do Thionscadail CNCC Náisiúnta agus Inmheánacha, agus iad sin a chur i bhfeidhm
- > Laghdaigh an Éagsúlacht sa Phróiseas agus cur leis an gCaighdeánú maidir le Próisis sa chóras sláinte
- > Smaointí nua a aithint, a thriall agus iad a chur in iúl
- > Glac le ceannaireacht, téigh i bhfeidhm, forfheidhmigh agus cuir athruithe inbhuanaithe i gcrích
- > An fhoghlaím, an tsaintaithí agus teicnící a chomhroinnt le cúnamh foirne uirlisí agus Cláir struchtúrtha Oiliúna agus Forbartha
- > Ócáidí Nuálaíochta d'Earnáil na Sláinte a thionól agus a éascú

### Siompóisiam CNCC 2017

Ar an 19 Eanáir 2017 thionól an CNCC Siompóisiam in Ospidéal Ríoga Chill Mhaighneann i mBaile Átha Cliath. D'fhreastail timpeall 300 toscaire ó gach cearn don Earnáil Sláinte in Éirinn ar an ócáid seo. I measc na daoine a bhí i láthair ann áirítear oifigigh de chuid an rialtais, daoine taobh thiar den pholasáí sa chúram sláinte, agus baill feidhmeannaigh de chuid grúpaí ospidéál, ceannairí sinsearacha cúraim sláinte agus bainisteoír ón earnáil sláinte, phoiblí agus phríobáideach araon.

Is éard a bhí mar chuspóir Shiompóisiam CNCC ná ócáid fhoirméalta a thionól chun:

1. Plean Staitéiseach agus Gníomhartha an CNCC, 2017 - 2019 a sheoladh
2. Prótacal Náisiúnta i leith Ghnáis do Liostaí Feithimh atá Beartaithe maidir le Cásanna Othar Lae Cónaitheach, 2017 a sheoladh
3. Dámhachtain Cáilíochta Sonrai CNCC 2016 a bhronnadh

Bhí an tAire Sláinte, an tUas. Simon Harris, a d'oscail an ócáid, i láthair, agus ba é an tOll. Luigi Siciliani, Eacnamaí Sláinte, Ollscoil Eabhrac, an spreagchainteoir ar an lá.

### Prótacal Náisiúnta i leith Bainistíochta ar Liostaí Feithimh do Ghnáis IDPP 2017

Tar éis don Phrótacal Náisiúnta i leith Ghnáis do Liostaí Feithimh atá Beartaithe maidir le Cásanna Othar Lae Cónaitheach, 2017 a bheith seolta, chuir an PIU rompu an polasaí sin a leathadh amach de réir a chéile agus Clár Oiliúna agus Forbartha a chur i gcrích maidir leis, chomh maith.

Cuireadh sraith léirithe agus seisiúin eolais i láthair do gach aon cheann de na seacht nGrúpa Ospidéál timpeall na tíre, agus timpeall 270 ball foirne ón earnáil chúraim beartaithe i láthair iontu.

Tháinig Clár Oiliúna agus Forbartha IDPP agus mioneolas ar fáil ann sna sála air sin, clár a bhí deartha ar mhaithe le freastal ar riachtanais gCeannairí ar an gCúram Beartaithe ar bhonn an Ospidéil agus ar bhonn an Ghrúpa Ospidéál araon.

Bhí an clár seo bunaithe ar an gcoincheap sin, 'Oiliúint don Oiliúnór' agus ar an mbealach sin spreagtar an fhoireann chun a gcomhghleacaithe a thraenáil ar ais ar an láithreán in ospidéil. D'éirigh le gach aon rannpháirtí Teastas Oiliúna IDPP CNCC a fháil.

B'éisgean do gach aon rannpháirtí suirbhé um shástacht a líonadh amach agus léiríodh leis sin go raibh ráta sásaimh 95% ann i dtaca leis an gclár a gcuireadh ar fáil. Úsáidfear aiseolas ón suirbhé seo chun cur le Clár Oiliúna agus Forbartha IDPP 2018.

Clár Oiliúna agus Forbartha IDPP 2017		
Líon na nGrúpaí Ospidéil	Líon na Daoine a bhí i láthair	Ráta Sásaimh leis an gClár
7	82	95%

## Indéantacht leanúint ar aghaidh i dtreo cur chuige níos comhtháite i leith an Bhainistíocht ar Liostaí Feithimh ar bhonn an Ghrúpa Ospidéil

Ar an 23 Feabhra 2017 scríobh an tAire Sláinte, Simon Harris, chuig an gCiste Náisiúnta um Cheannach Cóireála (CNCC) agus d'iarraidh sé ar an CNCC "foireann tionscadail a bhunú agus a stiúir agus na saineolaithe agus geallsealbhóirí oiriúnacha uirthi chun scrúdú a dhéanamh ar cé chomh hindéanta is a bheadh sé leanúint ar aghaidh i dtreo cur chuige níos comhtháite roimh an mbainisteoireacht ar liostaí feithimh ar bhonn an Ghrúpa Ospidéil" agus go dtabharfar tuarascáil dó faoi dheireadh mhí Lúnasa 2017.

Ionas go mbeifear in ann an tionscadal seo a chur i bhfeidhm, bunaíodh Grúpa stiúrtha de gheallsealbhóirí príomhúla ón CNCC, ón FSS, ón Roinn Sláinte agus ó Ghrúpaí Ospidéil agus cathaoirleacht á déanamh air ag Stiúrthóir na Nuálaíochta maidir le Próisis de chuid an CNCC.

1. Samhla bainistíocha comhtháite um liostaí feithimh ar éirigh leo a shainaithint chun feabhas a chur ar an gcothromaíocht maidir le rochtain d'othair ar leibhéal an Ghrúpa Ospidéil in Éirinn
2. Athbhreithniú sistéamach a dheánamh ar an stádas reatha atá ag Éirinn maidir le cur chuige níos comhtháithe a chur i bhfeidhm chun bainisteoireacht a dhéanamh ar liostaí feithimh ag leibhéal an Ghrúpa Ospidéil de
3. Anailís ar bhearnaí a dhéanamh idir an stáid reatha in Éirinn agus na samhla atá aitheanta mar shamhla ar éirigh leo timpeall an domhain
4. Cuir staidéar féidearthachta, tuarascáil agus moltaí ar fáil don Aire i dtaca le leanúint ar aghaidh i dtreo cur chuige níos comhtháite i leith an Bhainistíocht ar Liostaí Feithimh ar bhonn an Ghrúpa Ospidéil

Cuireadh tuarascáil deiridh mionsonraithe faoi bhráid an Aire go luath i mí Mheán Fómhair, agus moltaí ann leis.

## Tá na tionscadail a cuireadh túis leo in 2017 in am a bheith curtha i gcrích le linn 2018

I measc tionscadail eile a cuireadh túis leo in 2017 agus atá in am a bheith curtha i gcrích le linn 2018, áirítear:

### An Beartú Tosaíochta Cliniciúil

Beidh an CNCC ag obair i gcomhar leis an FSS agus na Cláir um Chúram Cliniciúil chun Próiseas Tosaíochta Cliniciúil nua a fhorbairt. Is iad cuspóirí príomhacha an phróiseas um Tosaíocht Chliniciúil ná:

- › Catagóirí den tosaíocht chliniciúil a chaighdeánú do na hothair a bhfuil gá dóibh cóireáil ospidéil a fháil;
- › Catagóirí den tosaíocht chliniciúil de na hothair atá ar Liostaí Feithimh Otarh Cónaitheach agus Otarh Lae a ailíniú leosan a bhfuil ar Liostaí Feithimh Otarh Sheachtracha agus ar Liostaí Feithimh do dhiagnóis;
- › Laghdaigh an t-athbhrí a bhaineann le hothair a n-aicmítéar iad de réir triáis mar 'Phráinneach';
- › Faisnéis níos cruinne a thiomsú agus a thuairisciú maidir le beartuithe tosaíochta cliniciúla agus na huaireanta feithimh a bhaineann leo.

### Teagmháil le hOthair

Beidh an CNCC ag obair i gcomhar leis an Roinn Sláinte agus an FSS chun teagmháil othar chaighdeánach a dhear agus a fhorbairt, agus chun triail a bhaint astu. Is iad cuspóirí príomhacha sa Tionscadal um Theagmháil Otarh ná:

- › An éagsúlacht a laghdú trí sraith de chomhfhreagras othair thar láithreáin ospidéil ar fad Éireann a chaighdeánú;
- › Feabhas a chur ar an bhfriotal a úsáidtear i gcomhfhreagras ionas go mbeidh sé níos éasca d'othair é a thuisint;
- › Cur leis an rannpháirtíocht ghníomhach ó othair agus le freagrachtaí d'ídirtheagmháil;
- › An idirchumarsáid le dochtúirí ginearálta a fheabhsú;
- › Na tortaí leis an mbailíochtú a fheabhsú;
- › Feabhas a chur leis an tinreamh othar ar chlinicí.

## An Tionscadal um Choimisiúnú

TIs é príomhchuspóir an Tionscadail um Choimisiúnú ná chun Ceardlann Coimisiúnaithe Náisiúnta a eagrú, a chur i láthair agus a éascú go luath in 2018 agus ionadaíocht ann ón Roinn Sláinte, ón FSS, ó Ghrúpaí Ospidéil agus ó ospidéil aonair. Is éard is cuspóir na ceardlainne ná aiseolas ó gheallsealbhóirí agus faisnéis maidir le Próiseas Coimisiúnaithe 2017 a bhailliú, a thiomsú agus é a phlé. Beidh sé sin ina tairbhe don CNCC chun deiseanna chun feabhsaithe a chur i gcríoch a shaináithin agus a phlé le linn 2018.



Bord An Chiste Náisiúnta  
um Cheannach Cóireála

# Ráiteas Airgeadais

Don Bhliain dár Críoch an 31 NOLLAIG 2017



# Eolas Ginearálta

Comhaltaí an Bhoird:	John Horan(Cathaoirleach) Patricia Byron (ceaptha ar an 25/05/17) Sheila Bailey (deireadh lena tréimhse oifige ar an 27/02/17) Bernadette Costello Patrick Gibbons Terry McWade James Melly Jack Nagle Brendan O'Donoghue Anne Stewart (ceaptha ar an 25/05/17) Anne-Marie Taylor (deireadh lena tréimhse oifige ar an 27/02/17)
Rúnaí an Choiste:	Liz Lottering
Ceannoifig:	Ashford House Sráid na Teamhrach Baile Átha Cliath 2
Uimh. Theileafóin:	+353 1 6427 101
Uimh. Faics:	+353 1 6427 102
Láithreán Gréasáin:	<a href="http://www.ntpf.ie">www.ntpf.ie</a>
Iniúchóir:	An tArd-Reachtaire Cuntas agus Ciste 3 Sraid an Mhéara Uachtarach An Port Thuaidh Baile Átha Cliath 1
Baincéirí Príomhacha:	Banc AIB Teoranta Bóthar Shoird Seantrabh Baile Átha Cliath 9
Aturnaetha:	Philip Lee Solicitors 7/8 Ardán Wilton Baile Átha Cliath 2

# An Ráiteas Rialachais agus Tuarascáil Chomhaltaí an Bhoird

**Don bhliain dar chríoch 31 Nollaig 2017**

## Rialachas

Bunaíodh Bord an Chiste Náisiúnta um Cheannach Cóireála (CNCC) faoi bhun Ionstraime Reachtúla (I.R.) 179 - an tOrdú fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú) 2004 arna leasú leis an Acht fán Scéim um Thacaíocht Tithe Banaltrais (2009). Tá feidhmeanna an Bhoird leagtha amach in alt 4 den I.R. sin, Tá an Bord freagrach don Aire Sláinte agus tá siad freagrach as deimhníú go nglactar leis an ndea-rialachas agus is trí chuspóirí agus spriocanna straitéiseacha a leagan amach, agus trí chinntí straitéiseacha a dhéanamh i dtaca leis na ceisteanna gnó tábhactha go léir a dhéanann sé é seo. Tá an Príomhoifigeach feidhmiúcháin (POF) agus an foireann ardbhainistíochta freagrach as bainistíocht, rialú agus treoir laethúil an CNCC. Caithfidh an POF agus an foireann ardbhainistíochta an treoir straitéiseach a leagann síos an Bord, agus ní mór do gach aon chomhulta de chuid an Bhoird tuiscint shoiléir a bheith acu ar na gníomhartha príomhúla agus cinntí a bhaineann leis an gcomhlacht, agus ar aon cheann de na rioscaí suntasacha a fhéadfarr a tharlú. Feidhmhíonn an POF mar nasc díreach idir an mBord agus an mbainiseoireacht sa CNCC.

## Freagrachtaí an Bhoird

Tá obair agus freagrachtaí an Bhoird leagtha amach in san Ionstraim Reachtúil. Áirítear leis na buanmhíreanna a chuireann an Bord san áireamh:

- > Fógairt leasa
- > Tuarascálacha ó na coistí
- > Cuntais airgeadais/cuntais bhainistíochta
- > Tuairisci Feidhmíochta
- > Cúrsaí forchoimeádta

Ceanglaítear le hAlt 6 (10.1) den Ionstraim Reachtúil go gcoimeádfaidh Bord an CNCC, i cibé foirm a cheadóidh an tAire Sláinte, na cuntais go léir is cuí agus is gnách ar an airgead go léir a gheobhaidh an Bord nó a chaithfidh sé.

Agus na ráitis airgeadais seo á réiteach, ceanglaitear an méid seo a leanas ar an CNCC:

- > Beartais chuntasáiochta oiriúnacha a roghnú agus iad sin a chur i bhfeidhm i gcónaí
- > Breithiúnais agus meastacháin a dhéanamh atá réasúnta agus stuama
- > Ráitis airgeadais a ullmhú ar bhonn atá ar siúl, ach amháin más rud é go mbeadh sé neamhoiriúnach go gceapfaí go leanfaidh sé ar aghaidh ag feidhmiú
- > A lua cibé acu ar cloíodh nó nár cloíodh leis na caighdeáin chuntasáiochta infheidhme, faoi réir aon imeachtaí ábhartha a nochtar agus a mhínítear sna ráitis airgeadais.

Tá an Bord freagrach as taifid chuntas leordhóthanacha a choimeád ina nochtar le cruinneas réasúnta, ag tráth ar bith, staid airgeadais an Bhoird agus a chuireann ar a gcumas a chinntí go gcomhlíonann na ráitis airgeadais hAlt 6(10.1) den Ionstraim Reachtúil. Tá an Bord freagrach as cothabháil agus iontaofacht na faisnéise corparáidí agus airgeadais atá ar fáil ar shuíomh gréasáin an CNCC. Tá an Bord freagrach as faomhadh a dhéanamh ar an bplean bliantúil agus ar an mbuiséad.

Tá an Bord freagrach chomh maith as a chuid sócmhainní a chosaint agus as bearta réasúnta a dhéanamh, dá bhrí sin, chun calaois agus neamhrialtachtaí eile a chosc agus a bhrath.

Is é tuairim an Bhoird ná go dtugtar léargas fíorcheart cóir ar staid chúrsaí na cuideachta i ráitis airgeadais an CNCC maidir le hioncam agus le caiteachas an CNCC amhail ar an 31 Nollaig 2017.

## Struchtúr an Bhoird

Is éard atá sa Bhord ná Cathaoirleach agus ochtar gnáthchomhultaí, agus gach duine ceaptha ag an Aire Sláinte. Is le tréimhse trí bliana a cheaptar comhultaí an Bhoird agus tagann siad le chéile ar bhonn rialta Sa tábla thíos, taispeántar an dáta ceapacháin is déanaí do na comhultaí reatha:

Comhalta an Bhoird	Ról	Dáta is Déanaí a Ceapadh é
John Horan	Cathaoirleach	03 Meitheamh 2017
Patricia Byron	Gnáthbhalla	25 Bealtaine 2017
Bernadette Costello	Gnáthbhalla	28 Feabhra 2017
Patrick Gibbons	Gnáthbhalla	28 Feabhra 2017
Terry McWade	Gnáthbhalla	28 Feabhra 2017
James Melly	Gnáthbhalla	28 Feabhra 2017
Jack Nagle	Gnáthbhalla	28 Feabhra 2017
Brendan O'Donoghue	Gnáthbhalla	28 Feabhra 2017
Anne Stewart	Gnáthbhalla	25 Bealtaine 2017

Chuir an Bord túis le hAthbhreithniú Éifeachtúlachta agus Meastóireachta i mí an Mheithimh 2017 agus tugadh é sin chun críche i mí lúil 2017.

Tá dhá choiste curtha i mbun ag an mBord:

**An Coiste Iniúchóireachta agus Riosca;** lena gcuimsíonn ceathrar comhaltaí de chuid an Bhoird. Is é an ról atá ag an gCoiste Iniúchóireachta agus Riosca (ARC) ná chun tacaíocht a thabhairt don Bhord i dtaca lena gcuid freagráchtaí d'ábhair a bhaineann le riosca, le rialú agus le rialachas, agus an dearbhú a bhaineann leis sin uile. Tá an ARC neamhspleáach ó bhainistíochta airgeadais na heagraíochta. Go sonrach, áirithíonn an Coiste go ndéantar monatóireacht ghníomhach agus neamhspleáach ar na gcorais rialaithe inmhéanacha, lena n-áirítear ghníomhartha iniúchta. Tuairiscíonn an ARC don Bhord tar éis gach uile chruinniú, agus i scríbhinn uair sa bliaín.

Is iad An Dr. Terry McWade (Cathaoirleach), Bernadette Costello, Patrick Gibbons agus Anne Stewart comhalta an Choiste Iniúchóireachta agus Riosca. Bhí 4 chruinniú ag an ARC le linn 2017.

**An Coiste Straitéis;** lena gcuimsíonn ceathrar comhaltaí de chuid an Bhoird. Is é an ról atá ag an gCoiste um Straitéis ná chun tacú leis an mbord i dtaca lena chuid freagráchtaí maidir leis an straitéis gur cheart a bheith curtha i gcríoch d'fhonn an dualgais atá aige de réir an Ordúithe fá Bhord an Chiste Náisiúnta um Cheannach Córreála (Bunú) 2004 a chomhlónadh

Is iad Jack Nagle (Cathaoirleach), Brendan O'Donoghue, James Melly agus Anne-Marie Taylor comhaltaí an Choiste um Straitéis. Bhí 3 chruinniú ag an gCoiste Straitéis le linn 2017..

### Sceideal Tinrimh, Táillí agus Speansais

Tá sceideal tinrimh do na cruinnithe de chuid an Bhoird agus an in 2017 leagtha amach thíos, lena sonraítear na táillí agus na speansais a fuair gach uile chomhalta.

Lón cruinnithe	Bord	An Coiste Iniúchóireachta & Riosca	An Coiste Straitéis	Táillí 2017	Speansais 2017
<b>Number of Meetings</b>	<b>8</b>	<b>4</b>	<b>3</b>		
John Horan (Chair)	8			11,970	1,137
Patricia Byron	4			4,489	0
Bernadette Costello	8	4		0	4,624
Patrick Gibbons	8	4		7,695	172
James Melly	8		3	7,695	379
Jack Nagle	8		3	7,695	2,056
Terry McWade	8	4		7,695	0
Brendan O'Donoghue	6	3	3	7,695	0
Anne Stewart	4			4,489	0
Anne-Marie Taylor	1		1	1,283	0
Sheila Bailey	1			1,283	0
<b>Iomlán:</b>				<b>61,989</b>	<b>8,368</b>

Ní bhfuair stiúrthóir amháin, Bernadette Costello, Táille an Bhoird faoi phrionsabal an Duine Duine a hAon ahAon (OPOS).

Chríochnaigh beirt bhall den Bhord, Sheila Bailey and Anne-Marie Taylor, a dtéarma oifige an 27 Feabhra 2017.

## Athruithe Príomhacha san Fhoireann

D'éirigh beirt chomhaltaí as an mBord le linn na bliana, ag deireadh a thréimhsí feidhmithe. Rinne an tAire beirt chomhaltaí nua a cheapadh de réir an Orduithe fá Bhord an Chiste Náisiúnta um Cheannach Córreála (Bunú) 2004.

D'éirigh an POF gníomhach as a phost le héifeacht ón 14 Márta 2017 agus ceapadh POF lánimseartha nua le héifeacht ón 4 Bealtaine 2017.

D'éirigh an Stiúrthóir Airgeadais as a phost le héifeacht ón 14 Aibreán 2017 agus ceapadh Stiúrthóir Airgeadais gníomhach le héifeacht ón 23 Márta 2017.

## Nochtadh atá de dhíth faoin gCód Cleachtais chun Comhlacthaí Stáit a Rialú (2016)

Tá an Bord freagrach as go ndéanfar cinnte de go gcomhlíonnann an Ciste Náisiúnta um Cheannach Córreála le ceangaltais an Chóid Cleachtais chun Comhlacthaí Stáit a Rialú ("An Cód"), mar atá foilsithe ag an Roinn Caiteachais Phoiblí agus Athchóirithe i Lúnasa 2016. Ceanglaítear leis an gCód an t-ábhar seo a leanas a bheith noctha:

### Briseadh síos ar na Sochair Ghearrthéarma d'Fhostaithe

Déantar sochair ghearrthéarmacha na bhfostaithe atá níos mó ná €60,000 a aicmiú i mbandaí mar seo a leanas:

### Líon na bhFostaithe

Ó	Go dtí	2017	2016
€60,000	- €69,999	4	4
€70,000	- €79,999	-	2
€80,000	- €89,999	3	-
€90,000	- €99,999	-	-
€100,000 - €109,999		-	1
Iomlán		7	7

Nóta: Chun críocha an nocta seo, áirítear mar shocair gearrthéarmacha don bhfostaí maidir le seirbhís a cuireadh ar fáil le linn na tréimhse tuairiscithe, tuarastal, liúntais, agus aon íochaíochtaí eile a dhéantar in ainm an fhostaithe, ach ní áirítear leo ASPC an fhostóra.

### Costais Sainchomhairleora

Feabhsúchán Gnó - Caitheadh suim de €25,000 (2016 €101,000) glan ó CBL i dtaca le chomhairle don Bhord maidir le hAthbhreithniú ar an gCóras Praghsála atá i bhfeidhm faoi láthair faoi bhun na Scéime um Thacaíocht Tithe Banaltrais.

Comhairle Dlí - B'ionann na costais dhlíthiúla iomlán in 2017 agus €104,509 as an gcomhairle dhlíthiúil ginearálta (2016 €38,303). Ní dhearnadh aon socraíochtaí dlí in 2017 ná i 2016.

<b>Taisteal agus Cothabháil</b>	<b>Intíre</b>		<b>Thar lear</b>		<b>lomlán</b>	
	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>
Foireann	58,460	58,356	411	0	58,871	58,356
Bord	8,368	18,375	0	1,606	8,368	19,981
<b>lomlán</b>	<b>66,828</b>	<b>76,731</b>	<b>411</b>	<b>1,606</b>	<b>67,239</b>	<b>78,337</b>

**Caiteachas ar Fháilteachas;**

Tabhaíodh €722 leis an bhfáilteachas inmheánach don bhliain 2017 (2016 €0) Tabhaíodh €0 leis an bhfáilteachas seachtrach don bhliain 2017 (2016 €0).

Tá an Bord tar éis glacadh leis an gCód Cleachtais chun Comhlachtaí Stáit a Rialú (2016) agus gnásanna a chur in áit chun géilliúlacht leis an gCód sin a chinntiú. Bhí an Ciste Náisiúnta um Cheannach Cóireála go hiomlán i gcomhlíonadh leis an gCód Cleachtais chun Comhlachtaí Stáit a Rialú don bhliain 2017.

Thar ceann Bhord an CNCC:

John Horan  
Cathaoirleach

Dáta: 21 Nollaig 2018

Terry McWade  
Comhalta de chuid an Bhoird

Dáta: 21 Nollaig 2018

# An Ráiteas ar an Rialú Inmheánach

## Scóip na Freagrachta

Thar ceann an Chiste Náisiúnta um Cheannach Cóireála (CNCC), aithním an fhreagracht atá ar an mBord a chinntíu go ndéantar córas éifeachtach rialaithe inmheánaigh a chothabháil agus a fheidhmiú. Cuirtear san áireamh leis an bhfreagracht seo na ceangaltais faoin gCód Cleachtais chun Comhlachtaí Stáit a Rialú (2016).

## Cuspóir leis an gCóras Rialaithe Inmheánaigh

Tá an córas rialaithe inmheánaigh deartha chun bainisteoireacht a dhéanamh ar riosca go leibhéal infhulaingthe seachas chun déanamh réidh de ar fad. Dá bharr sin, ní féidir leis an gcóras ach dearbhú réasúnta, agus ní dearbhú iomlán, go ndéanfar sócmhainní a chosaint, idirbhearta a údarú agus a thaifeadadh i gceart, agus go ndéanfar earráidí nó mírialtachtaí ábhartha a chosc nó go ndéanfaí iad a aimsiú in am tráthá.

Bhí an córas rialuithe inmheánacha, a réitíonn leis na treoracha a d'eisigh an Roinn Caiteachais Phoiblí agus Athchóirithe, in ionad sa CNCC don bhliain dar chríoch 31 Nollaig 2017 agus suas go dtí dáta faofa na ráiteas airgeadais.

## An Cumas chun an Riosca a Láimhseáil

Coiste Iniuchoireachta agus Riosca (ARC) sa CNCC, lena gcuimsítear ceathrar comhaltaí de chuid an Bhoird a bhfuil taithí airgeadais agus iniúchta acu, agus duine dóibh ainmnithe ina chathaoirleach. Tháinig an ARC le chéile ceithre uaire le linn 2017.

Tá an CNCC tar éis feidhm iniúchóireachta inmheánaigh a bhunú chomh maith dá dtugtar acmhainní di agus lena dtugtar clár oibre ar fáil de réir mar a dhéantar aontas air i gcomhar leis an ARC.

Tá an ARC tar éis polasaí um bainistiú riosca a fhorbairt lena leagtar amach an dúil sa riosca atá san eagraíocht, an próiseas bainistíocha riosca atá socraithe agus sonraí faoi na dualgais agus na freagrachtaí atá ag an bhfoireann i dtaca leis an riosca. Táthar tar éis an polasaí a eisiúint do na bhaill foirne go léir atá beartaithe le bheith ag obair faoi pholasaithe um bainistíocht riosca an CNCC, chun an bainisteoireacht a chur san airdeall maidir le rioscaí éiritheacha, chun lagaí a rialú agus chun freagracht a ghlacadh as rioscaí agus rialaithe laistigh dá réimse chúram féin.

## Creat Riosca agus Rialaithe

Tá córas bainistíocha riosca curtha i bhfeidhm ag an CNCC a aithníonn príomhrioscaí agus a dhéanann iad a thuairisciú chomh maith leis na príomhghnionmartha a dhéantar chun déileáil leis na rioscaí sin agus, chomh fada is gur féidir, chun na rioscaí sin a mhoillíú.

Tá clár rioscaí ann ina n-aithnítear na príomhrioscaí atá ann don CNCC agus tá na rioscaí sin aitheanta, tá measúnacht déanta orthu agus tá siad grádaithe in ord suntasachta.

Déanann an ARC an clár seo a athbhreithniú agus a nuashonrú ag gach uile cheann dá chuid cruinnithe. Úsáidtear torthaí na measúnaithe seo chun pleanáil a dhéanamh agus chun acmhainní a leithdháileadh ar shlí ina ndeimhnítéar go ndéantar dóthain bainistíochta orthu.

Sa chlár rioscaí cuirtear síos sonraí ar na rialaithe agus ar na gníomhartha atá de dhíth chun rioscaí a mhaolú agus sanntar dualgais maidir le feidhmiú rialaithe do bhaill foirne ar leith. Deimhníم go bhfuil timpeallacht rialaithe i bhfeidhm a bhfuil na gnéithe seo a leanas mar chuid di;

- tá taifead déanta i ndoiciméid ar na nósanna imeachta príomhacha;
- sannadh freagrachtaí airgeadais ar an leibhéal bainistíocha mar aon le cuntasacht chomhfhreagrach;
- go bhfuil córas buiséadaithe cuí le buiséad bliantúil ann a ndéanann lucht ardbhainistíocha athbhreithniú air;
- go bhfuil córais ann atá dírithe ar shlándáil na gcóras teicneolaíochta faisnéise agus cumarsáide a chinntí;
- tá córais socraithe chun cosaint a thabhairt do na sócmhainní.

## Monatóireacht agus Athbhreithniú Leanúnach

Tá gnásanna foirmeálta curtha ar bhun chun monatóireacht a dhéanamh ar phróisis rialaithe agus curtair na daoine sin atá freagrach as gníomh ceartaitheach a dhéanamh chomh maith leis an mBord ar an eolas faoi aon lagaithe rialaithe, nuair is gá, ar bhealach tráthúil. Deimhním go bhfuil na córais monatóireachta leanúnacha i bhfeidhm de réir mar seo a leanas;

- > go bhfuil na príomhrioscaí agus na rialaithe a baineann leo aitheanta agus go bhfuil próisis curtha i bhfeidhm chun monatóireacht a dhéanamh ar oibriúchán na príomhrialaithe sin agus chun aon lagaithe ar tugadh faoi deara iad a thuairisciú
- > go bhfuil socrutithe tuairiscithe bunaithe ag na leibhéal uile ar bhfuil freagracht as bainistíocht airgeadais sannta,
- > go ndéanann an lucht ardbhainistíochta athbhreithnithe rialta ar thuarascálacha tréimhsíúla agus bliantúla airgeadais agus feidhmiúcháin lena léirítear feidhmiúcháin airgeadais i gcomparáid le buiséid agus réamhaisnéisí.

## An Soláthar

Deimhním go bhfuil gnásanna curtha i bhfeidhm ag an CNCC chun áirithíú go gcomhlíontar leis na rialacha agus treoracha reatha um sholáthar. Ag seo thíos, tá ceisteanna a bhaineann le rialúcháin ar sholáthar leagtha amach faoin teideal “ceisteanna a bhaineann le rialú inmheánach”.

Deimhním go bhfuil an Bord tar éis athbhreithniú bliantúil a dhéanamh ar éifeachtúlacht na srianta inmheánacha in 2017.

## Athbhreithniú ar Éifeachtúlacht

Deimhním go bhfuil gnásanna curtha i bhfeidhm ag an CNCC chun monatóireacht a dhéanamh ar éifeachtúlacht a cuid gnásanna bainistíochta riosca agus rialaithe. Déanann obair na iniúchóirí seachtracha agus inmheánacha, agus obair an Choiste Iníúchóireachta agus Riosca, a dhéanann maoirseacht ar an obair sin, bonn eolais a chur ar an monatóireacht agus an athbhreithniú a dhéantar ar éifeachtúlacht an chórais rialú inmheánach atá againn agus tá an bhainisteoireacht shinsearach sa CNCC freagrach as forbairt agus as cothabháil ancreat rialaithe inmheánaigh.

## Ceisteanna a bhaineann le Rialú Inmheánach:

An soláthar neamhchomhlíontach

Le linn 2017, b'éisgean don ciste an méid gníomhaíochta a dhéanann an ciste a mhéadú go sonrach, agus go méadófar líon na fairne ann chomh maith, tar éis cinneadh a rinne an Rialtas go dtosódh sé den athuair cóireáil a choimisiúnú d'othair. Le linn na tréimhse shuntasach seo, rinneadh conarthaí a bhí i bhfeidhm chun seirbhísí áirithe a sholáthar a shíneadh amach. Tabhaíodh caiteachas de €92,063 in 2017 i dtaca leis na seirbhísí sin. Cuireadh túis le comórtais tairiscint le haghaidh na seirbhísí seo le linn 2018.

Thar ceann Bhord an CNCC:

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John Horan  
Cathaoirleach

Dáta: 21 Nollaig 2018



## Ard Reachtaire Cuntas agus Ciste Comptroller and Auditor General

Tuarascáil le cur faoi bhráid Thithe an Oireachtais

### An Chiste Náisiúnta um Cheannach Cóireála

#### Barúil maidir leis na ráitis airgeadais

Táimse tar éis iniúchadh a dhéanamh ar ráitis airgeadais Bhord an Chiste Náisiúnta um Cheannach Cóireála don bhliain dar chríoch an 31 Nollaig 2017 de réir mar a cheanglaítear faoi fhorálacha alt 5 d'Acht an Ard-Reachtaire Cuntas agus Ciste (Leasú), 1993. Ullmhaíodh na ráitis airgeadais seo i gcomhréir an Chaighdeáin Tuairisciú Airgeadais (FRS) 102, An Caighdeán Tuairisciú Airgeadais atá infheidhmithe in Éirinn agus sa RA, agus cuimsítear iontu

- an ráiteas faoi ioncam agus caiteachas agus cúnchiste ioncaim coinnithe
- an ráiteas ar staid an airgeadais
- an ráiteas ar an sreabhadh airgid agus
- na nótaí gaolmhara leo siúd, lena n-áirítear achoimre ar pholasaithe suntasacha cuntasáiochta.

I mo thuairimse féin, cé is moite den neamhchomhlíonadh le ceangaltais FRS 102 i dtaca le teidlíochtaí sochair scoir dá dtagraítear thíos, tugtar léargas fíorcheart ar staid chúrsaí na cuideachta sna ráitis airgeadais i dtaca le sochair agus dochair Bhord an Chiste Náisiúnta um Cheannach Cóireála amhail ar an 31 Nollaig 2017 agus maidir lena ioncam agus lena chaiteachas don bhliain 2017 de réir FRS 102.

#### Bonn leis an mbarúil maidir leis na ráitis airgeadais

I gcomhlíonadh le treoracha an Aire Sláinte, déanann Bord an Chiste Náisiúnta um Cheannach Cóireála costais teidlíochtaí sochair scoir a thuairisciú de réir mar a éiríonn siad le bheith iníoctha. Ní ionann sin agus an comhlíonadh le FRS 102 lenarb éigean go dtuairiscítear sna ráitis airgeadais lánchostas na dteidlíochtaí sochair scoir a thoilltear le linn na tréimhse atá á tuairisciú. Níltear tar éis tomhas a dhéanamh ar an toradh atá ag an neamhchomhlíonadh seo i ráitis airgeadais Bhord An Chiste Náisiúnta um Cheannach Cóireála don bhliain 2017.

Rinne mé m'iniúchadh ar na ráitis airgeadais ar aon dul le Caighdeán Idirnáisiúnta maidir le hIniúchóireacht (ISAanna) de réir mar atá fógartha ag an Eagraíocht Idirnáisiúnta Uasfhoras Iniúchóireachta. Tá cur síos ar na freagrachtaí a chuirtear orm de réir na caighdeán sin atá ar fáil san aguisín a ghabhann leis an tuarascáil seo. Táim neamhspleách ar Bhord an Chiste Náisiúnta um Cheannach Cóireála agus tá na freagrachtaí eitíciúla eile atá agam comhlíonta agam ar aon dul leis na caighdeán.

Measaim go bhfuil an fhianaise iniúchta atá bailithe agam leordhóthanach iomchuí chun bonn a chur le mo thuairim.

#### Tuairisc ar eolas nach mbaineann leis na ráitis airgeadais, agus ar ábhair eile

Tá Bord An Chiste Náisiúnta um Cheannach Cóireála tar éis roinnt eolais eile a chur i láthair in éineacht leis na ráitis airgeadais. Cuimsítear leis sin an Ráiteas Rialachais agus Tuarascáil Chomhaltaí an Bhoird chomh maith leis an Ráiteas ar Rialú Inmheánach. Tá cur síos ar fáil san aguisín a ghabhann leis an tuarascáil seo ar na freagrachtaí atá agam chun tuairisciú maidir le heolas dá leithéid, agus ar ábhair eile ar a dtuairiscí trí eisceacht chomh maith.

Níl aon ní le tuairisciú agam maidir leis sin.

*Seamus MacCárthaigh*

Seamus MacCárthaigh  
An tArd-Reachtaire Cuntas agus Ciste

24 Nollaig 2018

# Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe

Don bhliain dar chríoch 31 Nollaig 2017

	Nótaí	2017 €	2016 €
<b>Ioncam</b>			
Deontais ón Oireachtas	2	22,600,000	5,100,000
Ioncam ón FSS	3	-	28,767,120
Ioncam Eile		11,668	74,330
<b>Ioncam Iomlán</b>		<b>22,611,668</b>	<b>33,941,450</b>
 <b>Lúide: Caiteachas</b>			
Caiteachas ar Chúram Othar	4	13,050,001	30,387,932
Speansais Riaracháin	5	4,374,123	3,899,689
<b>Caiteachas Iomlán</b>		<b>17,424,124</b>	<b>34,287,621</b>
 <b>Farasbarr / Easnamh don bhliain roimh leithreasaí</b>		<b>5,187,544</b>	<b>(346,171)</b>
 <b>Aistriú go dtí an / ón gCuntas Caipitil</b>	<b>12</b>	<b>(7,189)</b>	<b>26,104</b>
 <b>Farasbarr / Easnamh don bhliain i ndiaidh leithreasaí</b>		<b>5,180,355</b>	<b>(320,067)</b>
 Méideanna tugtha ar aghaidh amhail an 1 Eanáir		834,186	1,154,253
<b>Méideanna tugtha ar aghaidh amhail an 31 Nollaig</b>		<b>6,014,541</b>	<b>834,186</b>

Áirítear sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe na gnóthachain agus na caillteanais go léir a tuairiscítear don bhliain.

Cuimsítear an Ráiteas ar na Sreafaí Airgid agus nótaí 1 - 19 mar chuid de na ráitis airgeadais seo.

Thar ceann Bhord An Chiste Náisiúnta um Cheannach Cóireála:

John Horan  
Cathaoirleach

Dáta: 21 Nollaig 2018

Terry McWade  
Comhalta de chuid an Bhoird  
Dáta: 21 Nollaig 2018

# Ráiteas ar Staid an Airgeadais

amhail an 31 Nollaig 2017

	Nótaí	2017 €	2016 €
Sócmhainní Seasta	7	106,364	99,174
Sócmhainní Reatha			
Infháltais agus Réamhíocaíochtaí	8	102,999	399,191
Airgead tirim sa bhanc agus ar láimh	9	14,247,853	1,726,272
		14,350,852	2,125,463
Dliteanais Reatha (méideanna dlite taobh istigh d'aon blhain amháin)			
Suimeanna Iníocha Cúraim agus Fabhruithe Cúraim	10	7,626,952	931,191
Suimeanna Iníocha Neamhchúraim agus Fabhruithe Neamhchúraim	11	709,360	360,084
		8,336,312	1,291,276
Glansócmhainní Reatha		6,014,540	834,186
Glansóchmainní Reatha lomlán		6,120,904	933,360
Arna léiriú ag			
An Cuntas Ioncaim agus Caiteachais.		6,014,541	834,186
Cuntas Caipitil	12	106,363	99,174
		6,120,904	933,360

Cuimsítear an Ráiteas ar na Sreafaí Airgid agus nótaí 1 - 15 mar chuid de na ráitis airgeadais seo.

Thar ceann Bhord An Chiste Náisiúnta um Cheannach Cóireála:

John Horan  
Cathaoirleach

Dáta: 21 Nollaig 2018

Terry McWade  
Comhalta de chuid an Bhoird

Dáta: 21 Nollaig 2018

# Ráiteas ar na Sreafaí Airgid

*Don bhliain dar chríoch 31 Nollaig 2017*

	Nótaí	2017 €	2016 €
Glanshreafaí airgid ó oibriúcháin ghníomhartha			
Farasbarr / (easnamh) ioncaim thar caiteachas		5,187,544	(346,171)
Dímheas agus bearnúchán sócmhainní seasta	7	58,023	66,082
Laghdú ar infhláitais		296,190	12,268,913
Glanmhéadú/(glanlaghdú) i suimeanna iníochta		7,045,036	(12,346,055)
<b>Glanshreafaí airgid ó oibriúcháin ghníomhartha</b>		<b>12,586,793</b>	<b>(357,231)</b>
Sreafaí airgid ó oibriúcháin infheistithe			
Íocaíochtaí chun maoin, gléasra agus trealamh a shealbhú	7	(65,212)	(39,978)
<b>Glanshreafaí Airgid ó Oibriúcháin Infheistithe</b>		<b>(65,212)</b>	<b>(39,978)</b>
Glanmhéadú/(glanlaghdú) airgid tirim nó a chomhluach		12,521,581	(397,209)
Airgead tirim nó a chomhluach amhail ar an 1 Eanáir		1,726,272	2,123,481
Airgead tirim nó a chomhluach amhail ar an 31 Nollaig		<b>14,247,853</b>	<b>1,726,272</b>

# Nótaí leis na Ráitis Airgeadais

Don bhliain dar chríoch 31 Nollaig 2017

## 1. Beartas Chuntasaíochta

Tá bonn na bpolasaithe custasaíochta suntasacha a bhfuil Bord an Chiste Náisiúnta um Cheannach Cóireála (Bord an CNCC) tar éis dó a ghlacadh leo leagtha amach thíos. Táthar tar éis iad go léir a chur i bhfeidhm go seasta ar fad na bliana agus ar fad na bliana a tháinig roimpi.

### a) Eolas Ginearálta

Bunaíodh Bord an CNCC faoi bhun an Ordúithe fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú) 2004 arna leasú leis an Acht fán Scéim um Thacaíocht Tithe Banaltrais 2009 agus tá a cheannoifig lonnaithe in Ashfield House, Sráid na Teamhrach, Baile Átha Cliath 2.

#### Is iad seo a leanas na cuspóirí atá ag Bord an CNCC:

- (i) Chun socruithe a chur i mbun le daoine, bíodh siad sin ina gcónaitheoirí sa Stát seo nó i dtír eile, le chóireáil ospidéil a chur ar fail do na haicmí áirithe de dhaoine de réir mar bheartaíonn an tAire ó am go ham.
- (ii) Chun faisnéis a bhaineann le daoine atá ag feitheamh ar chóireáil ospidéil a bhailíu, a thiomsú agus a dhearbhú, agus chun córais faisnéise agus gnásanna a chur i bhfeidhm chun na críche sin.
- (iii) Chun comhairle a thabhairt don Aire de réir mar a bhíonn gá leis, nó ar a thionscnaimh féin, ar ábhair a bhaineann lena fheidhmeanna.
- (iv) Chun idirbheartaíocht a dhéanamh le húníréí tithe altranais cláraithe chun teacht ar chomhaontas maidir leis na huasphraghsanna a ghearrfar as soláthar seirbhísí cúraim chónaitheach fadtréimhseach do Chónaitheoirí faoin Scéim um Thacaíocht Tithe Banaltrais agus chun sonraí de na chomhaontais uile sin le Tithe Altranais faofa a chur ar fáil don FSS.
- (v) Scéimeanna a fhorbairt chun an laghdú de réir a chéile ar an uasteorainn do na huaireanta feithimh don chéad choinne d'othair sheachtracha a thacú agus a éascú.
- (vi) Chun tacú le beartaithe chun cur leis an eispéireas a mbíonn ag an othar maidir le cursaí ama agus feidhmiúcháin i rannóga éigeandála ospidéil trí chlárí shonraithe tacaíochta a chur i bhfeidhm.

Eintiteas um shocchar Poiblí (PBE) is e Bord an CNCC.

### b) Ráiteas Comhlíonta

Tá ráitis airgeadais an Bhoird um Chúnamh Dlíthíúil don bhliain dar críoch an 31 Nollaig 2017 ullmhaithe i gcomhréir FRS 102, 'An Caighdeán Tuairisciú Airgeadais atá infheidhmithe in Éirinn agus sa RA a d'eisigh an Bardas um Thuairisciú Airgeadais, agus ar fógraigh Institiúid na gCuntasóirí Cairte in Éirinn iad. Ní chuirtear na forálacha faoi Alt 28, FRS 102 Sochair d'Fhostaithe i bhfeidhm agus níl aitheantas tugtha leis an dliteanas as sochair phinsin todhchaíoch arna fabhraítear iad sa bhliain sna ráitis airgeadais.

### c) Bonn an Ullmhúcháin

Uillmhaíodh na ráitis airgeadais faoin gcoinbhinsiún an chostais stairiúil, cé is moite de shócmhainní agus dlíteannais áirithe arna ndéantar iad a thomhas ar luach cóir de réir mar atá mínithe sna polasaithe cuntasáiochta thíos.

Is de réir mar atá faofa ag an Aire Sláinte faoin Ordú fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú) 2004 atá na ráitis airgeadais déanta.

Táthar tar éis na polasaithe cuntasáiochta seo a leanas a chur i bhfeidhm ar bhonn comhsheasmhach leanúnach i dtaca le míreanna atá measta le bheith ábharach i dtaca le ráitis airgeadais Bhord an CNCC.

### d) Ioncam reatha

#### Deontais ón Oireachtas

Déantar an t-ioncam reatha a thuairisciú ar bhonn fabhraithe, go hiondúil. Mar sin féin, cuirtear Deontais ón Oireachtas ar fáil chun spriocanna atá tiomanta déanta leo a bhaint amach le linn na bliana seachas speansais a d'fhaobhraíodh iad le linn na bliana agus déantar iadsan a thuairisciú ar bhonn fáltas airgid.

Is éard is Tiomantais ná oibleagáidí nó gealltanais íocaíochtaí a dhéanamh san aimsir atá le teacht le hOispidéil Phoiblí nó Phróbháideacha atá ann ag deireadh na tréimhse tuairiscithe ach nach bhfuil aitheanta fós mar dhliteanas sa Ráiteas ar Staid an Airgeadais.

Tá othair phoiblí tar éis glacadh le tairiscintí cóireála, le luach measta de €5m, faoin dáta tagartha maidir le tuairisciú lena dtarlófaí an chóireáil le linn na bliana ina dhiaidh. Ós rud é go n-ullmhaítear na Ráitis Airgeadais ar bhonn fabhraithe, níl na tiomantais seo tuairiscithe mar dhliteanas ag an dáta tagartha maidir le tuairisciú.

## Ioncam ó Fheidhmeannacht na Seirbhise Sláinte

Déantar tuairisc ar ioncam ó Fheidhmeannacht na Seirbhise Sláinte sna cuntais don bhliain ina gcuirtear an cúram leighis ar fáil. Ó 2017 i leith, tá an CNCC ag fáil a chuid maoiniúcháin go díreach ón Roinn Sláinte.

## Ioncam Eile

Déantar tuairisc ar ioncam reatha eile ar bhonn fáltais airgid.

## e) Caiteachas ar chúram othar

Déantar tuairisc ar chaiteachas ar sholáthar cúram sna cuntais don bhliain ina gcuirtear an cúram leighis ar fáil.

## f) Maoin, Gléasra agus Trealamh

Is ar a gcostas lúide an dímheas carnach atá maoin, gléasra agus trealamh léirithe, oiriúnaithe d'aon soláthar le bearnúchán. Tuairiscítear an dímheas ar Mhaoin, Gléasra agus Trealamh de réir méid cothroim agus ar rátaí a dhéantar iad a mheas ar mhaithe leis na sócmhainní a laghdú go dtí luacha iarmharacha faoi dheireadh an saol atá beartaithe dóibh a bheith fós tairbhiúil mar seo a leanas:

Bogearra agus Trealamh	
Ríomhairesca	20% sa bhliain
Trealamh Oifige	20% sa bhliain
Troscán agus feistis	10% sa bhliain

Is éard atá i gceist leis an luach iarmharach ná an luach measta a bhainfear amach ó dhíuscairt sócmhainne faoi láthair, tar éis do na costais measta diúscairte a bheith bainte de, de réir mar a bheadh an sócmhainn roimhe seo ar an aois lena mbeifear ag súil leis a bheith mar dheireadh a shaol úsáide, agus an baill sin air.

Déantar caiteachas a tabhaíodh trí fhorbairt na ríomhchóras a chaipitliú agus a dhímheas thar an tréimhse ina bhfuil sé beartaithe go dtarlóidh na deiseanna eacnamaíochta, caiteachas nach beag an luach atá i gceist, agus meastar tairbhe eacnamaíochta don Bhord a bheith ag baint leis agus tréimhse mharthanachta de bhréis is bliain amháin amach romhainn. Tá uasteorainn de 5 bliana leis an tréimhse seo. Sa chás nach bhfuiltear go hiomlán cinnte maidir leis an tairbhe thodhchaíoch i gceist le caillteanas laguithe, tuairiscítear é sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe sa bhliain.

## g) aAn Fardal

Ós rud é nach gcoimeádann an Bord aon fhardal ábharach, déantar na hilmhíreanna intomhulta go léir (mar shampla, an stáiseanóireacht, an t-ábhar clóbhailte etc.) a thuairisciú go hiomlán sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe sa tréimhse inar tabhaíodh iad den chéad uair.

## h) Suimeanna Infhaigthe

Déantar suimeanna infhaigthe a thuairisciú ar luach cóir, lúide an soláthar le fiachas amhrasach. Foráil ar leith is ea an soláthar le fiachas amhrasach, agus cruthófar é nuair atá fianaise oibiachtúil ann nach mbeidh Bord an CNCC in ann na suimeanna uile atá amach aige a bhailiú. Tuairiscítear do na hathruithe go léir i soláthar na bhfiach amhrasach sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe.

## i) Léasanna Oibriúcháin

Tuairiscítear don caiteachas ar cíosanna faoi léasanna oibriúcháin sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe thar fadhréimhse an léasa. Tuairiscítear an caiteachas de réir méid chothroim thar thréimhse an léasa.

## j) Sochar Fostaí

### Sochair Ghearrthéarmacha

Airítear sochair ghearrthéarmacha, dála an phá saoire, mar chaiteachas a tharla sa bhliain, agus airítear sochair a fhabhraítear ag deireadh bliaina sna suimeanna Iníochta sa Ráiteas ar Staid an Airgeadais.

### Sochair Scoir

Is trí scéim shochair shainithe a chuirtear teidhlíochtaí pinsin ar fáil do na fostaithe atá ar fostú go díreach leis an mBord. De réir treoir an Aire Sláinte, ní dhéanfar aon phorail leis na ráitis airgeadais i dtaca le sochair phinsin todhchaíoch. Cuirtear maoiniúchán ar fáil de réir mar a íocatar íocaíochtaí pinsin.

Tuairiscítear ranníocaíochtaí pinsin a bhaintear ó thuarascálacha fostaithe mar ioncam sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe. Is ag an tráth ar a íocatar iad a ghearrtar íocaíochtaí pinsin sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste loncaim Coinnithe.

Chomh maithé leis sin, déanann an CNCC an Scéim Pinsin Seirbhise Poiblí Aonair ("An Scéim Aonair") gur scéim shochair shainithe í do sheirbhísigh phoiblí ar ceapadh iad ar an 1 Eanáir 2013 nó i ndiaidh an dáta sin.

Is leis an Roinn Caiteachais Phoiblí agus Athchóirithe a fohtar ranníocaíochtaí de chuid bhaill na Scéime Aonair.

Fanann na sochair phinsin atá ag baill fairne a thugtar do Bhord an CNCC faoi dhualgas an mháthair-chomhlachta. Is sa Ráiteas faoi Ioncam agus Caiteachas agus Cúlchiste Ioncaim Coinnithe a tuairiscítear an costas don fhostóir a maidir leis na sochair seo agus cuirtear ar aghaidh é don mháthairchomhlacht.

## k) An cuntas caipitil

Léiríonn an cuntas caipitiúil an tsuim neamhamúchta ioncaim lena dtuairiscítear don chaiteachas caipitiúil. Aistrítear suimeanna ón taisce seo leis an Taisce Ioncaim agus Caiteachais agus Cúlchiste Ioncaim Coinnithe ar aon dul le dímheas agus díluacháil sócmhainní.

### I) Idirbhearta airgeadra eachtraigh

Maidir le hidirbhearta airgeadra eachtraigh a dhéantar le linn na tréimhse, is ar an ráta malaire ar lá a tharlaíonn an idirbheart a áirítear an luach atá i gceist leis.

### m) Cinntí agus meastacháin maidir leis an gCuntasáiocht Chriticiúil

Chun ráitis airgeadais a ullmhú caithfidh an bainisteoireacht cinntí, meastacháin agus barúla a mbíonn tionchar acu ar na suimeanna a thuairiscítear mar shócmhainní agus dliteanais ag an dáta tagartha maidir le tuairisciú agus ar na suimeanna a thuairiscítear iad mar ioncam reatha agus mar speansais le linn na bliana. Ós rud é gur meastachán atá i gceist, tá seans maith ann go mbeidh difríocht idir na torthaí iarbhír agus na cinn mheasta. Mar sin féin, ní dhearnadh aon chinntí ann lena ndearnadh tionchar suntasach ar shuimeanna a tuairisciú sna ráitis airgeadais le haghaidh 2017.

### An Dímheas agus Luachanna Iarmharacha

Tá athbhreithniú déanta ag Bord an CNCC ar saoltréimhsí na sócmhainní agus ar na luacha iarmharacha atá gaolhair le gach aon aicme de shócmhainn sheasta daingneáin agus feistis agus thíainig an Bord ar an tuairim go raibh soaltréimhsí na sócmhainní agus na luacha iarmharacha iomchuí.

## 2. Deontais ón Oireachtas

Is mar seo a leanas na deontais ón Oireachtas a leithdháiltear iad le vóta Bhord an Chiste Náisiúnta um Cheannach Cóireála ó Vóta 38, Sláinte, mar atá tuairiscithe sna ráiteas airgeadais;

		2017	2016
		€	€
Deontais le haghaidh caiteachas reatha	Ceannteidil E3	22,600,000	5,100,000

## 3. Ioncam ón FSS

		2017	2016
		€	€
Tionscnamh Seachfhoinsithe CNCC/FSS		0	28,767,120

Nóta: I mblianta eile roimhe seo thug an CNCC tacaíocht riarracháin do thionscaimh speisialta de chuid an FSS faoinar tugadh cóireáil ar fáil do na hothair phoiblí sin a bhí ag fanacht leis an tréimhse is faide in ospidéil phríobháideacha. Is éard a bhí i gceist leis an tacaíocht sin ná íocaíochtaí a dhéanamh amach do na hospidéil phríobháideacha rannpháirteacha. Is faoin Cheannteidil I1 - I4 sa Roinn Sláinte a thagann an maoiniú seo agus tuairiscítear leis an FSS é. Is ionann an caiteachas a tabháodh i dtaca le caiteachas um chúram othair in 2017 agus a ndearna an CNCC é a phróiseáil sa tstí seo le linn 2017 agus €0 (2016 - €28.77m).

## 4 (a) Caiteachas ar Chúram Othar

Le linn 2017, bhain roinnt caiteachas a thabhaíodh ag an CNCC le híocaíochtaí le hospidéil phríobháideacha agus phoiblí chun seirbhísí othar inmheánacha agus seachtracha a chur ar fáil d'othair a bhí ag feitheamh le breis is 18 mí. Tá an caiteachas briste síos de réir íocaí agus speisialtachta mar seo a leanas:

## 4 (b) Caiteachas ar Chúram Othar de réir íocaí

	2017	2016
	€	€
Ospidéil Phríobháideacha	9,948,651	30,387,932
Ospidéil Phoiblí	3,101,350	-
<b>Iomlán</b>	<b>13,050,001</b>	<b>30,387,932</b>

## 4 (c) Caiteachas ar Chúram Othar de réir speisialtachta

	2017	2016
	€	€
An Oftailmeolaíocht	5,712,388	2,338,225
An Ortaipéidic	1,946,811	12,958,057
An Mháinliacht Ghinearálta	1,140,012	3,533,586
An Mhaínliacht Chairdiach / An Chairdeolaíocht	1,409,204	614,518
CSS	1,254,436	4,286,291
An Mháinliacht Shoithíoch	629,579	1,219,941
An Úireolaíocht	496,315	1,203,697
An Ghínéiceolaíocht	283,355	1,416,340
Máinliacht Bhéil / Fiacla	147,195	208,575
An Mháinliacht Phlaisteach Neamhchosmáideach	29,791	1,402,816
An Raideolaíocht	914	408,064
An Néaramháinliacht	0	652,283
An Mháinliacht Deirmeolaíochta	0	78,846
An Réamaiteolaíocht	0	35,832
An Bhainistíocht Phiain	0	26,741
An Néareolaíocht	0	4,119
<b>Iomlán</b>	<b>13,050,001</b>	<b>30,387,932</b>

## 5. Speansais Riaracháin

	2017	2016
	€	€
Párola (Nóta 6)	2,481,460	2,061,662
Cíos oifige	603,805	603,805
Speansais Ríomhaireachta	177,907	295,070
Speansais oifige	185,205	154,172
Iompar agus Taistil	67,239	79,334
Seirbhísí Gairmiúla	402,516	414,941
Dímheas	58,023	66,082
Táillí Dlí	104,509	38,303
Oiliúint agus Earcaíocht	102,781	56,780
Glantachán agus cothabháil an áitribh	24,860	23,261
Árachas	12,502	11,059
Fógraíocht agus Ardú Céime	134,273	78,062
Táillí Iníúchóireachta	16,000	14,000
Costais Ilghnéitheacha	2,512	2,554
Táillí Bainc	532	604
Iomlán	<hr/> 4,374,123	<hr/> 3,899,689

Áirítear na costais chun ról an CNCC a riad faoin Scéim um Thacaíocht Tithe Banaltrais sna tuarastail agus forchostais. B'ionann na costais seo agus €313,088 (2016 - €375,566).

## 6. 5. Luach Saothair

### 6 (a) Sochair Fostaithe Comhionlán

	2017	2016
	€	€
Sochair Gharrthéarmacha Foirne	2,235,889	1,807,124
Íocaíochtaí pinsean	66,415	62,104
Ranníocaíocht Fostóra don leas sóisialach	179,156	192,434
Costas Párola Iomlán	<hr/> 2,481,460	<hr/> 2,061,662

	2017	2016
	€	€
Líon na foirne fostaithe (FTE) ag deireadh na bliana (FTE)	40	44

Nóta: Le linn 2017 bhí triúr fostaithe amach ar iasacht shealadach do Gníomhaireachtaí Sláinte eile agus tá sé sin ag brath ar thoradh cinneadh atá le déanamh ag an Roinn Sláinte ar ról an CNCC. Déantar na costais a bhaineann leis na baill foirne seo a fhochúíteamh ó na Gníomhaireachtaí i gceist. Rinneadh aon fhostaí déag sa bhréis ar sin a shannahd do Gníomhaireachtaí Sláinte gan aon fhochúíteamh tuarastail don Bhord, agus costas tuarastail de €264,913 i gceist leo (2016 - €393,537). Sna cásanna sin ní raibh aon chostas breise don Roinn. Faoin 31 Nollaig 2017, bhí gach aon fhostaí ar iasacht tar éis dóibh éirigh as a bheith amach arís, bhíodh sé go raibh siad tar éis a astriú ar bhonn buan go dtí Gníomhaireachtaí eile nó go raibh siad tar éis filleadh ar ais chun obair leis an CNCC.

## 6 (b) Sochair Ghearrthéarmacha Foirne

	2017	2016
	€	€
Bunphá	2,200,778	1,804,937
Liúntais	1,833	2,187
Iomlán	<u>2,202,611</u>	<u>1,807,124</u>

Níor íocadh aon sochair ragoibre nó sochair scoir sa bhliain (2016 - faic).

## 6 (c) Tuarastal an Phríomhfheidhmeannaigh

	2017	2016
	€	€
	82,110	-

Ceapadh an Príomhoifigeach feidhmiúcháin (POF) le héifeacht ón 4 Bealtaine 2017. Íocadh €82,110 leis an POF i dtaca lena chálíocht mar POF in 2017. Ní bhfuair an iar-POF gníomhach aon luach saothair ón CNCC i dtaca lena chálíocht mar POF gníomhach. Chomh maith lena chuid dualgas mar POF aisteoireacht leis an CNCC d'fheidhmigh sé mar Stiúrthóir Náisiúnta Cunta in Oifig an Stiúrthóra Ghinearálta san FSS agus d'íoc an FSS leis ar aon dul leis na scálaí pá comhdhlúite de chuid an FSS.

Tá an Príomhoifigeach feidhmiúcháin ina bhall i Scéim Aoisliúntas an CNCC agus ní théann a gcuid dteidlíochtaí maidir le níos faide thar théarmaí shamhail scéime aoisliúntais sa tseirbhís poiblí. Ní áirítear luach na sochar scoir a thoilltear le linn na tréimhse i gceist san ábhar thusa ag seo.

## 6 (d) Baill Bainisteoireachta Príomhúla

Le comhaltaí príomhúla an CNCC cuimsítear comhaltaí an Bhoird, an Príomhoifigeach feidhmiúcháin, an Stiúrthóir Airgeadais, an Stiúrthóir TFC Teicneolaíochta faisnéise agus cumarsáide Léiritheoir, an Stiúrthóir Iníúchta & Dearbhuithe Cáilíochta agus Stiúrthóir na Nuálaíochta maidir le Próisis. Is mar seo a leanas atá luach iomlán na sochar fostaithe a bhaineann leis na baill bainisteoireachta príomhúla:

	2017	2016
	€	€
Tuarastal	644,982	408,651

Nóta: Ní áirítear luach na sochar scoir a thoilltear le linn na tréimhse i gceist i dtuarastal na foirne bainisteoireachta príomhúla. Tá baill bainisteoireachta príomhúla, lena n-áirítear comhaltaí an Bhoird, ina mball i Scéim Aoisliúntas an CNCC agus ní théann a gcuid dteidlíochtaí maidir le níos faide thar théarmaí shamhail scéime aoisliúntais sa tseirbhís poiblí.

## 6 (e) Briseadh síos sochar fostaithe

Déantar sochair ghearrthéarmacha na bhfostaithe atá níos mó ná €60,000 a aicmiú i mbandaí mar seo a leanas;

Ó	Go dtí	Lón na bhFostaithe	
		2017	2016
€60,000 - €69,999		4	4
€70,000 - €79,999		-	2
€80,000 - €89,999		3	-
€90,000 - €99,999		-	-
€100,000 - €109,999		-	1
Iomlán		7	7

**Nóta:** Chun críocha an nocta seo, áirítear mar shochair gearrthéarmacha don bhfostaí maidir le seirbhísí a cuireadh ar fáil le linn na tréimhse tuairiscithe, tuarastal, liúntais, agus aon fochaíochtaí eile a dhéantar in ainm an fhostaithe, ach ní áirítear leo ASPC an fhostóra.

## 6 (f) Comhaltaí an Bhoird

Lón cruinnithe	Bord	An Coiste Iniúchóireachta & Riosca	An Coiste Straitéis	Táillí 2017 €	Speansais 2017 €
John Horan (Cathaoirleach)	8	4	3	11,970	1,137
Patricia Byron	4			4,489	0
Bernadette Costello	8	4		0	4,624
Patrick Gibbons	8	4		7,695	172
James Melly	8		3	7,695	379
Jack Nagle	8		3	7,695	2,056
Terry McWade	8	4		7,695	0
Brendan O'Donoghue	6	3	3	7,695	0
Anne Stewart	4			4,489	0
Anne-Marie Taylor	1		1	1,283	0
Sheila Bailey	1			1,283	0
				61,989	8,368

De réir an pholasaithe Aon Tuarastal don Duine ar Leith, ní bhfuair stiúrthóir amháin, Bernadette Costello, aon táille Boird.

Tá beirt chomhaltaí de chuid an Bhoird, Sheila Bailey agus Anne-Marie Taylor, a chríochnaigh a dtéarma oifige ar an 27 Feabhra 2017.

## 7. Maoin, Gléasra & Inneala

	Trealamh agus Bogearra Ríomhaireachta	Trealamh oifige	Troscán, Daingeáin agus Feistis	lomlán
	20% €	20% €	10% €	€
<b>Ráta Dímheas</b>				
Costas	<b>Costas</b>			
Amhail an 1 Eanáir 2017	4,785,279	158,632	386,434	5,330,345
Breiseanna	59,495	1,046	4,672	65,212
Diúscairtí	(1,390)	(4,514)	-	(5,904)
Amhail an 31 Nollaig 2017	4,843,383	155,164	391,106	5,389,654
Dímheas	<b>Dímheas</b>			
Amhail an 1 Eanáir 2017	(4,693,056)	(153,621)	(384,494)	(5,231,171)
Táille don bhliain	(54,715)	(2,155)	(1,152)	(58,023)
Diúscairtí	1,390	4,514	-	5,904
Amhail an 31 Nollaig 2017	(4,746,380)	(151,263)	(385,646)	(5,283,289)
Glanluach de réir na leabhar	<b>Glanluach de réir na leabhar</b>			
Amhail an 1 Eanáir 2017	92,223	5,010	1,941	99,174
Net movement for the year	4,780	(1,110)	3,519	7,190
Amhail an 31 Nollaig 2017	97,003	3,900	5,460	106,364

## 8. Infháltais agus Réamhíocaíochtaí

	2017	2016
	€	€
Infháltais - Ramhíocaíochtaí an FSS	0	173,388
II- Réamhíocaíochtaí	92,606	220,272
Ilinfháltais eile	10,393	5,531
lomlán	102,999	399,191

## 9. Airgead tirim sa bhanc agus ar láimh

	2017	2016
	€	€
Cuntas Bainc Reatha	14,247,553	1,725,972
Mionairgead	300	300
lomlán	14,247,853	1,726,272

## 10. Suimeanna Iníochta Cúraim agus Fabhruithe Cúraim

	2017	2016
	€	€
Suimeanna Iníochta Cúraim	81,854	325
Fabhruithe Cúraim	7,545,098	930,866
Iomlán	<u>7,626,952</u>	<u>931,191</u>

## 11. Suimeanna Iníochta Neamhchúraim agus Fabhruithe Neamhchúraim

	2017	2016
	€	€
Cáin Shiarchoinneálach ar Sheirbhísí Gairmiúla	275,557	140,626
ÍMAT / ÁSPC agus Tobhaigh Rialtais	54,933	57,375
Suimeanna Iníochta agus Fabhruithe eile Neamhchúraim	378,870	162,083
Iomlán	<u>709,360</u>	<u>360,084</u>

## 12. Cuntas Caipítil

	2017	2016
	€	€
Iarmhéid amhail an 1 Eanáir	99,174	125,278
Cistí leithdháilte chun sócmhainní seasta a shealbhú	65,212	39,978
Amúctha ar aon dul le dímheas sócmhainne	(58,023)	(66,082)
Iarmhéid amhail an 31 Nollaig	<u>106,363</u>	<u>99,174</u>

## 13. Léasanna Oibriúcháin

Tá an Ciste Náisiúnta um Cheannach Cóireála lonnaithe in Ashford House, Sráid na Teamhrach, Baile Átha Cliath 2 de réir léasa a cuireadh túis lena fheidhm ar an 1 Eanáir 2016 agus a n-éagfar ar an 31 Nollaig 2020. Is ionann an t-achar urláir iomlán sa bhfoirgneamh agus 935m<sup>2</sup> agus ag am an tuairisc seo tá 80% de faoi sheilbh an CNCC. Agus an ról atá ag an CNCC ag síneadh amach go leanúnach, faoi dheireadh 2018 beifear ag úsáid 100% den spás oifige atá ar fáil. Is ionann luach cíosa an spáis nach bhfuil ar úsáid ag an dáta tagartha maidir le tuairisciú agus €120,000.

Cíosanna maidir le léasanna oibriú (gearrtha	2017	2016
don loncam agus Caiteachas agus Cúlchiste Coinnithe);	€	€
Tailte agus Foirgnimh	603,805	603,805

Tá na tiomantais seo a leanas ag an mBord	2017	2016
faoi bhun léasanna oibriúcháin atá chun éag	€	€
Laistigh de 1 Bhliain amháin	603,805	603,805
Laistigh d'idir 2 agus 5 bliana	1,811,415	2,415,218
Is ionann na léasanna oibriúcháin a tuairiscíodh mar speansais agus €603,805 (2016 €603,805)		

## 14. Faisnéis a Nochtadh maidir le Páirtithe Gaolmhara

Le comhaltaí príomhúla an CNCC cuimsítear comhaltaí an Bhoird, an POF agus bainisteoirí sinsearacha. Féach Nóta 6 chun teacht ar bhriseadh síos ar an tuarastal agus ar na sochair a íocatar leis na comhaltaí.

Glacann bord an CNCC le gnásanna a réitíonn leis na treoirlínte a d'eisigh an Roinn Caiteachais Phoiblí agus Athchóirithe a lena gcuimsítear leasa pearsanta chomhaltaí an Bhoird. I ngnáthchúrsa gnó féadfar do Bhord an CNCC socruithe conartha a dhéanamh le ghnólachtaí ina bhfuil comhaltaí de chuid Bhord an CNCC fostaithe nó ina bhfuil leasa de chineáil eile acu iontu.

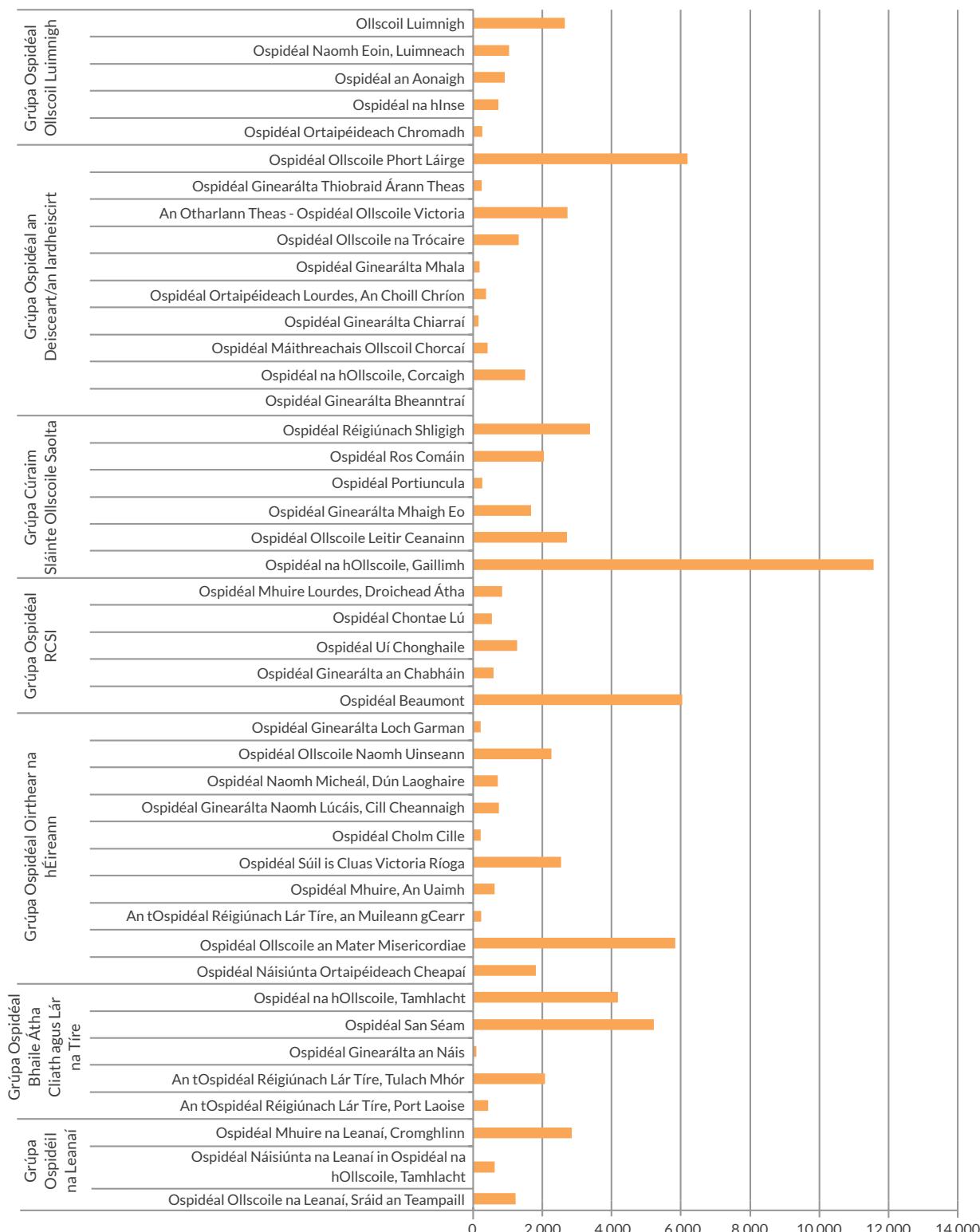
Ní raibh aon ghnó ag Bord an CNCC le haon ghnólacht a bhfuil baint aige le haon de chomhaltaí an Bhoird le linn na bliana.

## 15. Faomhadh na ráiteas airgeadais

D'haomh Bord an Ciste Náisiúnta um Cheannach Cóireála na Ráitis Airgeadais ar an 3 Nollaig 2018.

# Aguisín 2 - Staidreamh maidir le Liostaí Feithimh

## Liosta Feithimh d'Othair Chónaitheacha agus d'Othair Lae de réir Ospidéil, Nollaig 2017



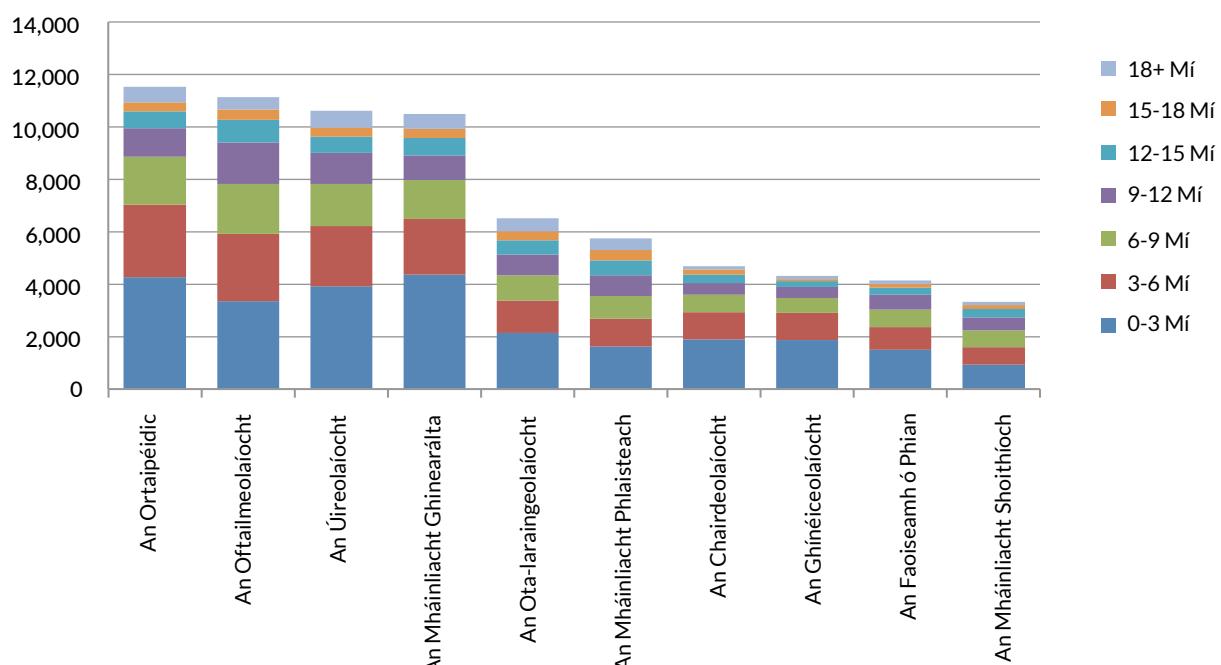
**Liosta Feithimh Iomlán d’Othair Chónaitheacha agus d’Othair Lae, Nollaig**

Grúpa	Ospidéal	0-3 Mí	3-6 Mí	6-9 Mí	9-12 Mí	12-15 Mí	15-18 Mí	18+ Mí	Móriomlán
Grúpa Ospidéil na Leanaí	Ospidéal Ollscoile na Leanaí, Sráid an Teampaill	471	286	157	126	101	45	33	1219
	Ospidéal Mhuire na Leanaí, Cromghlinn	715	464	447	324	251	217	424	2842
	Ospidéal na hOllscoile, Tamhlacht	186	154	127	61	32	28	32	620
Grúpa Ospidéil Bhaile Átha Cliath agus Lár na Tíre	An tOspidéal Réigiúnach Lár Tíre, Port Laoise	114	136	107	46	29	1	1	434
	An tOspidéal Réigiúnach Lár Tíre, Tulach Mhór	666	441	316	252	117	96	191	2079
	Ospidéal Ginearálta an Náis	52	15	13	5	6			91
	Ospidéal San Séam	1574	961	827	636	480	220	518	5216
	Ospidéal na hOllscoile, Tamhlacht	1441	831	640	420	321	225	298	4176
Grúpa Ospidéil Oirthear na HÉireann	Ospidéal Náisiúnta Ortaipéideach Cheapáí	579	552	369	238	45	23	7	1813
	Ospidéal Ollscoile an Mater Misericordiae	1721	1325	1036	638	476	341	304	5841
	An tOspidéal Réigiúnach Lár Tíre, an Muileann gCearr	137	63	33	4				237
	Ospidéal Mhuire, An Uaimh	389	145	57	16	4		1	612
	Ospidéal Súil is Cluas Victoria Ríoga	861	626	452	324	213	25	32	2533
	Ospidéal Cholm Cille	192	22	3					217
	Ospidéal Ginearálta Naomh Lúcas, Cill Cheannaigh	316	165	85	94	59	16	2	737
	Ospidéal Naomh Micheál, Dún Laoghaire	274	166	91	82	64	27	2	706
	Ospidéal Ollscoile Naomh Uinseann	994	464	349	232	112	55	47	2253
	Ospidéal Ginearálta Loch Garman	161	50	9	3				223
Grúpa Ospidéil RCSI	Ospidéal Beaumont	2159	1591	1080	660	302	80	164	6036
	Ospidéal Ginearálta an Chabháin	407	101	61	17				586
	Ospidéal Uí Chonghaile	644	304	231	81	9	1	1	1271
	Ospidéal Chontae Lú	341	150	39	5				535
	Ospidéal Mhuire Lourdes, Droichead Átha	411	239	129	50				829
Grúpa Cúraim Sláinte Ollscoile Saolta	Ospidéal na hOllscoile, Gaillimh	3379	2137	1784	1534	945	583	1204	11566
	Ospidéal Ollscoile Leitir Ceannainn	790	635	475	333	261	134	81	2709
	Ospidéal Ginearálta Mhaigh Eo	784	499	238	79	28	14	30	1672
	Ospidéal Portiuncula	142	74	22	23	5			266
	Ospidéal Ros Comáin	484	402	282	300	267	163	143	2041
	Ospidéal Réigiúnach Shligigh	1207	700	491	401	277	159	143	3378

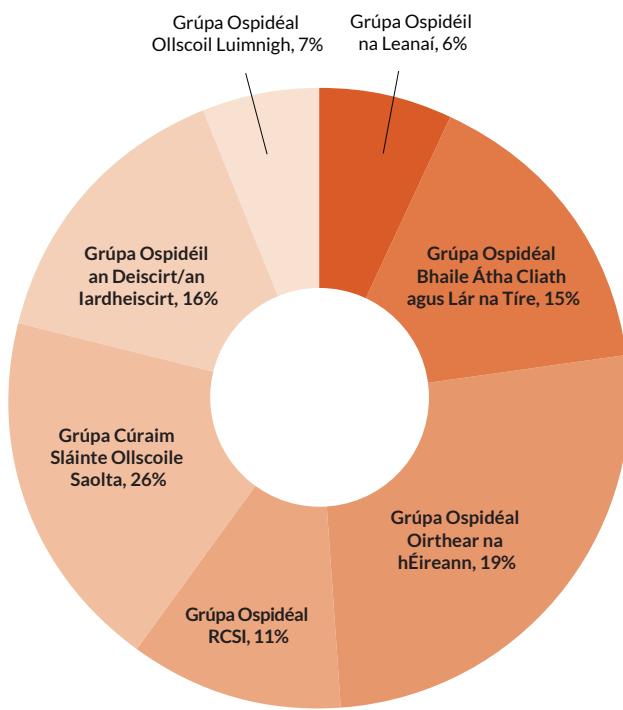
## Liosta Feithimh Iomlán d'Othair Chónaitheacha agus d'Othair Lae, Nollaig

Grúpa Ospidéal an Deisceart/an Iardheiscirt	Ospidéal Ginearálta Bheanntraí	11	4							15
	Ospidéal na hOllscoile, Corcaigh	577	267	196	120	125	72	140	1497	
	Ospidéal Máithreachais Ollscoil Chorcaí	122	80	86	71	20	15	31	425	
	Ospidéal Ginearálta Chiarraí	108	25	14	6				153	
	Ospidéal Ortaipéideach Lourdes, An Choill Chrón	316	46	9	3				374	
	Ospidéal Ginearálta Mhala	72	40	46	14	11			183	
	Ospidéal Ollscoile na Trócaire	595	299	179	101	75	35	30	1314	
	An Otharlann Theas - Ospidéal Ollscoile Victoria	1310	749	337	187	71	42	33	2729	
	Ospidéal Ginearálta Thiobraid Árann Theas	180	28	41	1				250	
	Ospidéal Ollscoile Phort Láirge	1824	1147	971	919	589	303	438	6191	
Grúpa Ospidéal Ollscoil Luimnigh	Ospidéal Ortaipéideach Chromadh	229	27	4	1			1	262	
	Ospidéal na hInse	321	105	71	80	73	81		731	
	Ospidéal an Aonaigh	359	236	120	171	17	6		909	
	Ospidéal Naomh Eoin, Luimneach	421	227	170	131	76	18		1043	
	Ospidéal Ollscoile Luimnigh	890	521	326	349	268	135	165	2654	
Móriomlán		28926	17499	12520	9138	5729	3161	4495	81468	

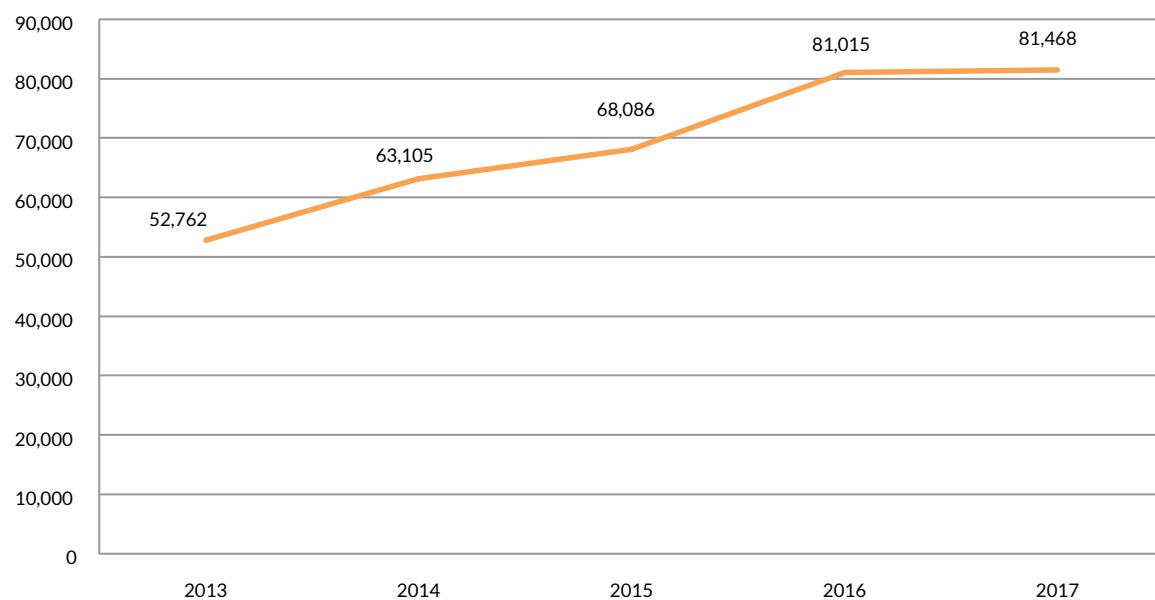
## Liosta Feithimh d'Othair Chónaitheacha agus d'Othair Lae de réir speisialtachta, Nollaig 2017:



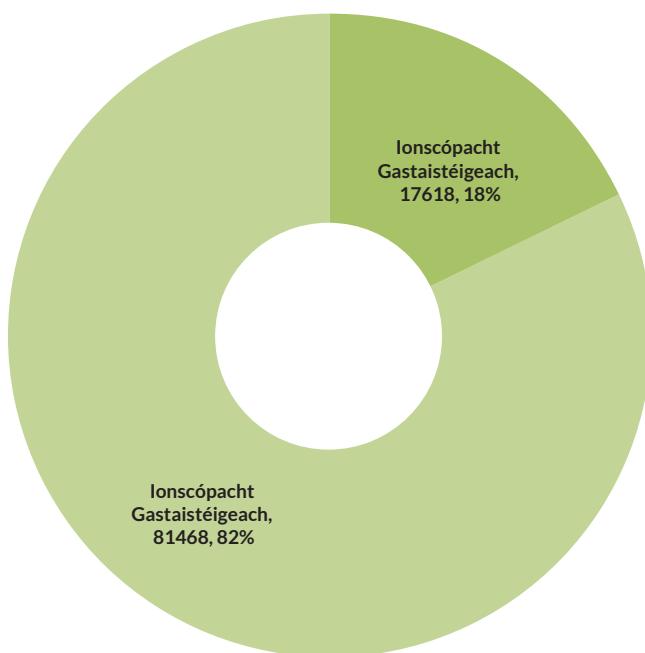
**Briseadh síos ar na hOthair Chónaitheacha agus d'Othair Lae de réir Ghrúpa, Nollaig 2017:**



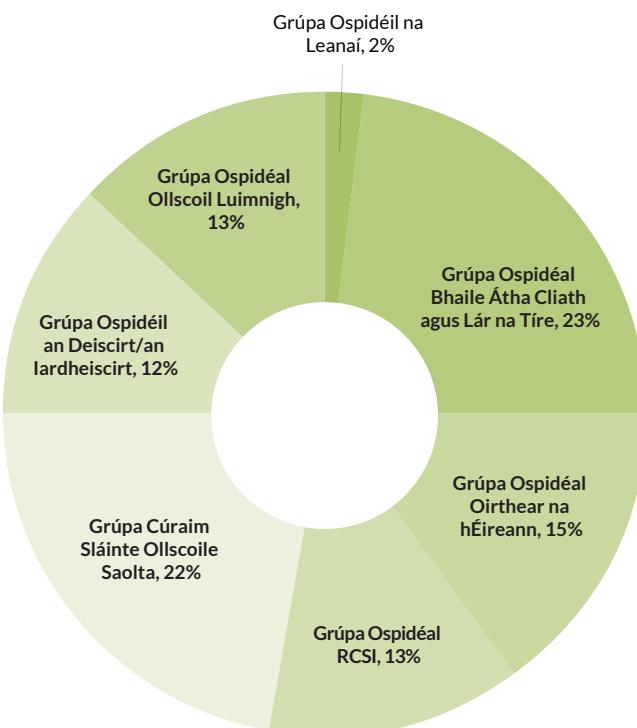
**Liosta Feithimh Iomlán na n-Othar Cónaitheach, 2013 - 2017:**



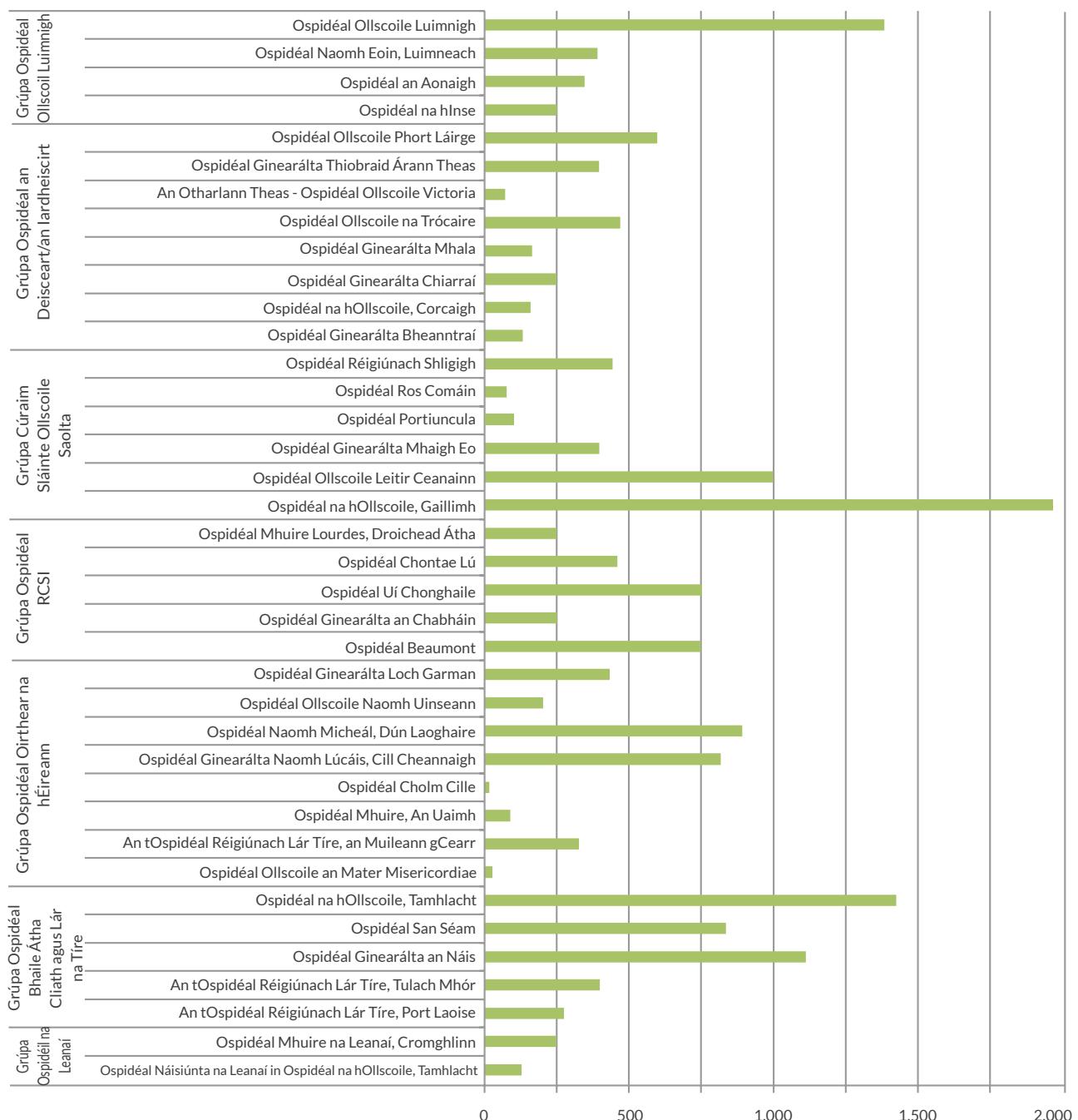
### Gnáthamh Scóipe Gastaistéigí % Nollaig 2017:



### Briseadh síos ar Ghnáthaimh Scóipe Gastraistéigí de réir Ghrúpa, Nollaig 2017:



## Liosta Feithimh le haghaidh Gnáthamh Scóipe Gastaistéigí, Nollaig 2017



Liosta Feithimh Iomlán le haghaidh Gnáthamh Scóipe Gastaistéigí, Nollaig 2017									
Grúpa	Ospidéal	0-3 Mí	3-6 Mí	6-9 Mí	9-12 Mí	12-15 Mí	15-18 Mí	18+ Mí	Móriomlán
Grúpa Ospidéil na Leanaí	Ospidéal Ollscoile na Leanaí, Sráid an Teamhaill								
	Ospidéal Mhuire na Leanaí, Cromghlinn	119	73	36	9	5			242
	Ospidéal na hOllscoile, Tamhlacht	41	31	2					74
Grúpa Ospidéil Bhaile Átha Cliath agus Lár na Tíre	An tOspidéal Réigiúnach Lár Tíre, Port Laoise	103	68	44	33	8			256
	An tOspidéal Réigiúnach Lár Tíre, Tulach Mhór	176	74	44	21	5	1		321
	Ospidéal Ginearálta an Náis	288	269	299	203	37	19	53	1168
	Ospidéal San Séam	740	27	28	16		1		812
	Ospidéal Thamhlachta	713	563	115	14	4	1		1410
Grúpa Ospidéil Oirthear na hÉireann	Ospidéal Ollscoile an Mater Misericordiae	13	6	6	1	1			27
	An tOspidéal Réigiúnach Lár Tíre, an Muileann gCearr	283	25						308
	Ospidéal Mhuire, An Uaimh	83		1					84
	Ospidéal Cholm Cille	6	3	1					10
	Ospidéal Ginearálta Naomh Lúcasí, Cill Cheannaigh	366	186	104	86	35	24		801
	Ospidéal Naomh Micheál, Dún Laoghaire	369	350	147	19	4			889
	Ospidéal Ollscoile Naomh Uinseann	183	2						185
	Ospidéal Ginearálta Loch Garman	206	120	70	16				412
Grúpa Ospidéil RCSI	Ospidéal Beaumont	649	81	1					731
	Ospidéal Ginearálta an Chabháin	256							256
	Ospidéal Uí Chonghaile	549	173	1					723
	Ospidéal Chontae Lú	429	58						487
	Ospidéal Mhuire Lourdes, Droichead Átha	140	1						141
Grúpa Cúraim Sláinte Ollscoile Saolta	Ospidéal na hOllscoile, Gaillimh	789	435	309	249	46	44	82	1954
	Ospidéal Ginearálta Leitir Ceanainn	526	322	162					1010
	Ospidéal Ginearálta Mhaigh Eo	182	74	38	45	4	3	2	348
	Ospidéal Portiuncula	89	4						93
	Ospidéal Ros Comáin	82							82
	Ospidéal Réigiúnach Shligigh	354	52	9					415

### Liosta Feithimh Iomlán le haghaidh Gnáthamh Scóipe Gastaistéigí, Nollaig 2017

Grúpa Ospidéal an Deisceart/ an Iardheiscirt	Ospidéal Ginearálta Bheantraí	116							116
	Ospidéal na hOllscoile, Corcaigh	80	31	20	4	1		2	138
	Ospidéal Ginearálta Chiarraí	260	4						264
	Ospidéal Ginearálta Mhala	72	22	3					97
	Ospidéal Ollscoile na Trócaire	258	113	54	11	8		1	445
	An Otharlann Theas - Os- pidéal Ollscoile Victoria	104	14						118
	Ospidéal Ginearálta Thiobraid Árann Theas	305	40	1					346
	Ospidéal Ollscoile Phort Láirge	217	150	152	85				604
Grúpa Ospidéal Ollscoil Luimnigh	Ospidéal na hInse	210	25	4					239
	Ospidéal an Aonaigh	214	113	4					331
	Ospidéal Naomh Eoin, Luimneach	184	141	35	3				363
	Ospidéal Ollscoile Luimnigh	500	438	231	118	31			1318
Móriomlán		10254	4088	1921	933	189	93	140	17618

### Iomlán Liosta Feithimh le haghaidh Gnáthamh Scóipe Gastaistéigí, 2011-2017:



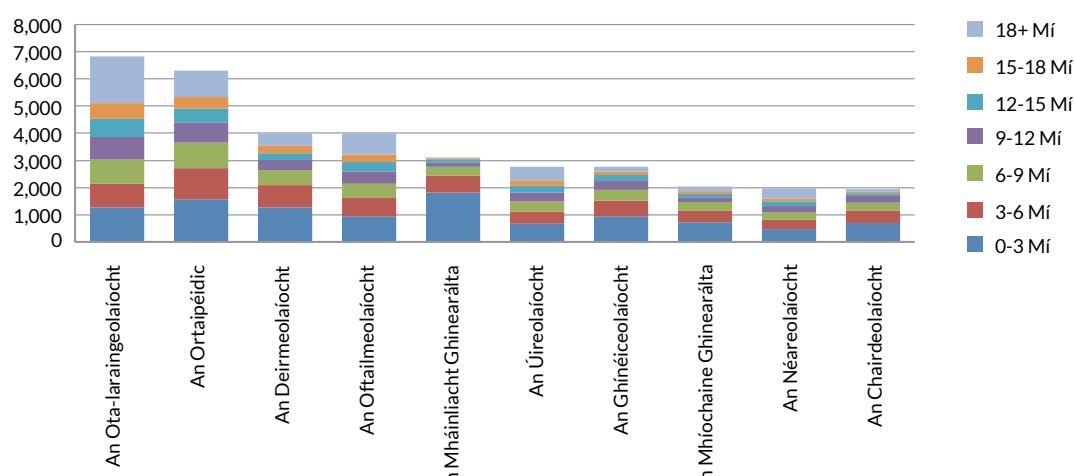
## Liosta Feithimh lomlán na n-Othar Seachtrach, Nollaig 2017

Grúpa	Ospidéal	0-3 Mí	3-6 Mí	6-9 Mí	9-12 Mí	12-15 Mí	15-18 Mí	18+ Mí	Móriomlán
Grúpa Ospidéil na Leanaí	Ospidéal Ollscoile na Leanaí, Sráid an Teamhaill	3839	2685	2235	1771	1469	1219	3355	16573
	Ospidéal Mhuire na Leanaí, Cromghlinn	4820	2941	1980	1557	1365	1362	3801	17826
	Ospidéal na hOllscoile, Tamhlacht	1664	1223	1164	1079	837	484	828	7279
Grúpa Ospidéil Bhaile Átha Cliath agus Lár na Tíre	Ospidéal Ollscoile an Choim do Mhná agus do Naónáin	598	551	445	425	443	324	72	2858
	An tOspidéal Réigiúnach Lár Tíre, Port Laoise	1622	1194	787	526	262	161	77	4629
	An tOspidéal Réigiúnach Lár Tíre, Tulach Mhór	3384	2427	2188	1802	1304	1082	3138	15325
	Ospidéal Ginearálta an Náis	2377	1341	1026	670	527	470	1206	7617
	Ospidéal San Séam	7309	3310	2075	1361	835	507	1432	16829
	Ospidéal na hOllscoile, Tamhlacht	6603	4775	3465	2937	2392	1930	4706	26808
Ospidéal na hOllscoile, Tamhlacht	Ospidéal Náisiúnta Ortaipéideach Cheapaí	887	345	315	209	121	92	4	1973
	Ospidéal Ollscoile an Mater Misericordiae	10084	6820	4555	3510	2813	2149	4122	34053
	An tOspidéal Réigiúnach Lár Tíre, an Muileann gCéarr	2488	1883	1360	643	383	247	652	7656
	Ospidéal Mhuire, An Uaimh	1589	1304	1070	679	473	237	233	5585
	Ospidéal Súil is Cluas Victoria Ríoga	2204	1487	1375	1311	1184	1124	3412	12097
	Ospidéal Cholm Cille	794	421	369	224	261	161	742	2972
	Ospidéal Ginearálta Naomh Lúcás, Cill Cheannaigh	1875	605	247	143	64	19	1	2954
	Ospidéal Naomh Micheál, Dún Laoghaire	1282	615	294	152	105	67	55	2570
	Ospidéal Ollscoile Naomh Uinseann	7660	3413	2650	2011	1051	712	1234	18731
	Ospidéal Ginearálta Loch Garman	1318	587	201	43	14			2163
Grúpa Ospidéil RCSI	Ospidéal Beaumont	8280	4972	3599	2773	1782	1493	3190	26089
	Ospidéal Ginearálta an Chabháin	2201	1714	1673	940	647	555	955	8685
	Ospidéal Uí Chonghaile	4021	2297	1377	1002	811	572	1440	11520
	Ospidéal Chontae Lú	924	617	394	253	68	9	9	2274
	Ospidéal Mhuire Lourdes, Droichead Átha	4048	2812	2469	1375	827	388	818	12737
	Ospidéal an Rotunda	1675	924	614	508	250			3971

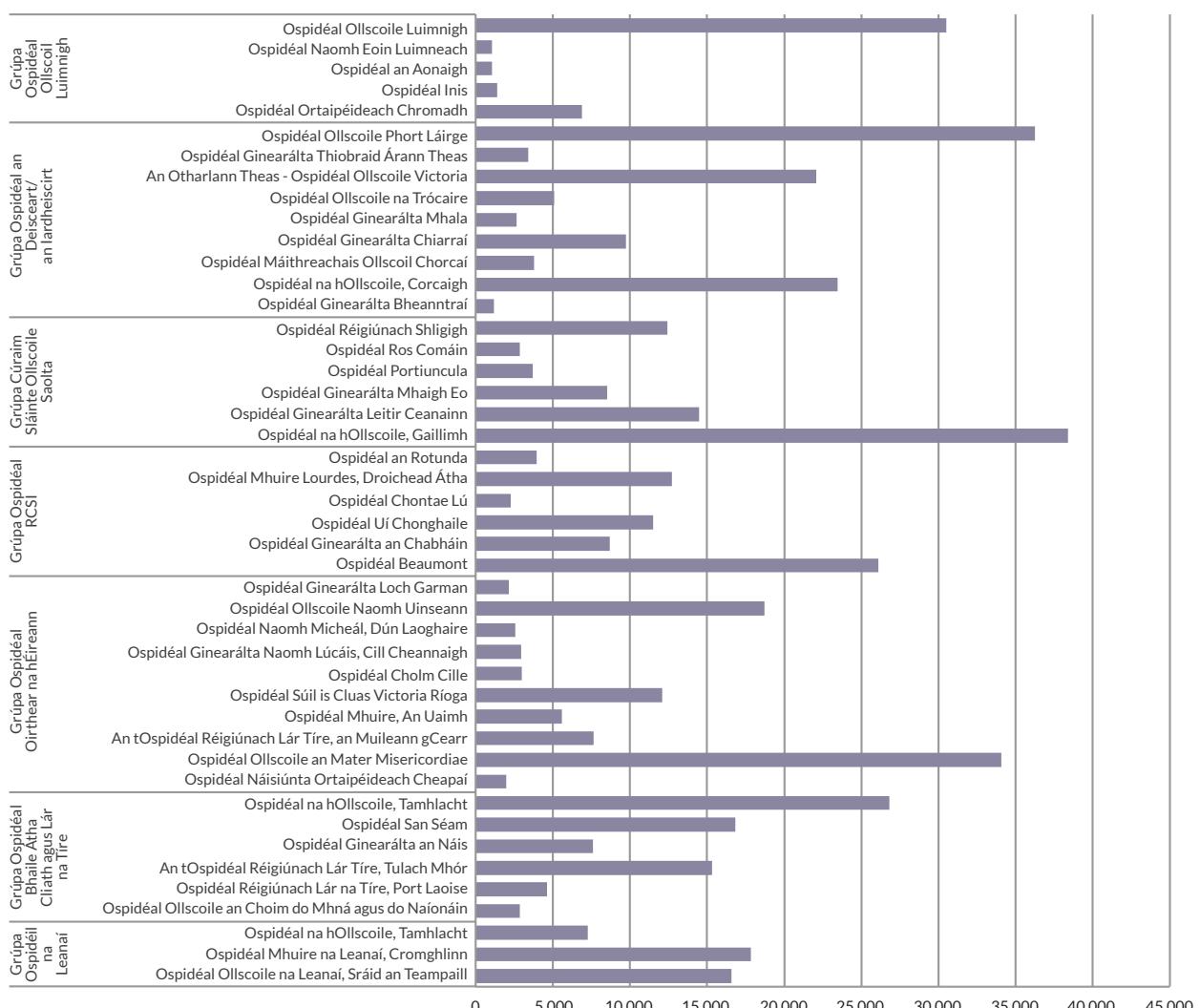
### Liosta Feithimh lomlán na n-Othar Seachtrach, Nollaig 2017

Grúpa Cúraim Sláinte Ollscoile Saolta	Ospidéal na hOllscoile, Gaillimh	12469	6723	5074	4014	2897	2372	4855	38404
	Ospidéal Ginearálta Leitir Ceanainn	4072	2840	2228	1635	1064	831	1830	14500
	Ospidéal Ginearálta Mhaigh Eo	2708	1091	710	645	628	569	2170	8521
	Ospidéal Portiuncula	1463	800	590	388	235	143	69	3688
	Ospidéal Ros Comáin	937	326	312	282	231	217	578	2883
	Ospidéal Réigiúnach Shligigh	4442	2808	1681	1245	877	546	810	12409
Grúpa Ospidéal an Deisceart/ an Iardheiscirt	Ospidéal Ginearálta Bheantraí	672	302	140	64	14	3		1195
	Ospidéal na hOllscoile, Corcaigh	7648	4403	3317	2888	1956	1015	2250	23477
	Ospidéal Máithreachais Ollscoil Chorcaí	1092	655	527	543	454	247	274	3792
	Ospidéal Ginearálta Chiarraí	2467	1939	1510	962	801	610	1439	9728
	Ospidéal Ginearálta Mhala	879	586	353	343	219	155	136	2671
	Ospidéal Ollscoile na Trócaire	1900	929	651	555	305	234	516	5090
	An Otharlann Theas - Ospidéal Ollscoile Victoria	6085	3159	2933	2467	1681	1568	4163	22056
Grúpa Ospidéal Ollscoil Luimnígh	Ospidéal Ginearálta Thiobraid Árann Theas	1532	729	414	204	176	163	200	3418
	Ospidéal Ollscoile Phort Láirge	7875	5128	4418	3899	3283	2792	8842	36237
	Ospidéal Ortaipéideach Chromadh	1161	974	851	735	596	634	1952	6903
Móriomlán	Ospidéal na hInse	355	283	234	239	108	56	122	1397
	Ospidéal an Aonaigh	317	188	172	100	162	50	76	1065
	Ospidéal Naomh Eoin, Luimneach	539	297	119	60	50	13	1	1079
	Ospidéal Ollscoile Luimnígh	8449	5234	4526	3618	2559	1988	4139	30513
	Móriomlán	150608	90657	68687	52790	38584	29570	69904	500800

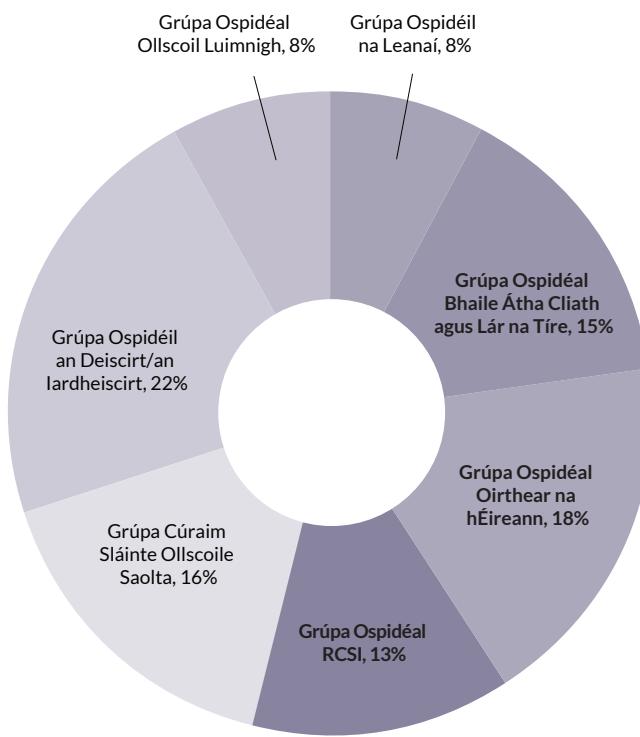
### Orthair Sheachtracha de réir Speisialtachta, Nollaig 2017 (10 is airde):



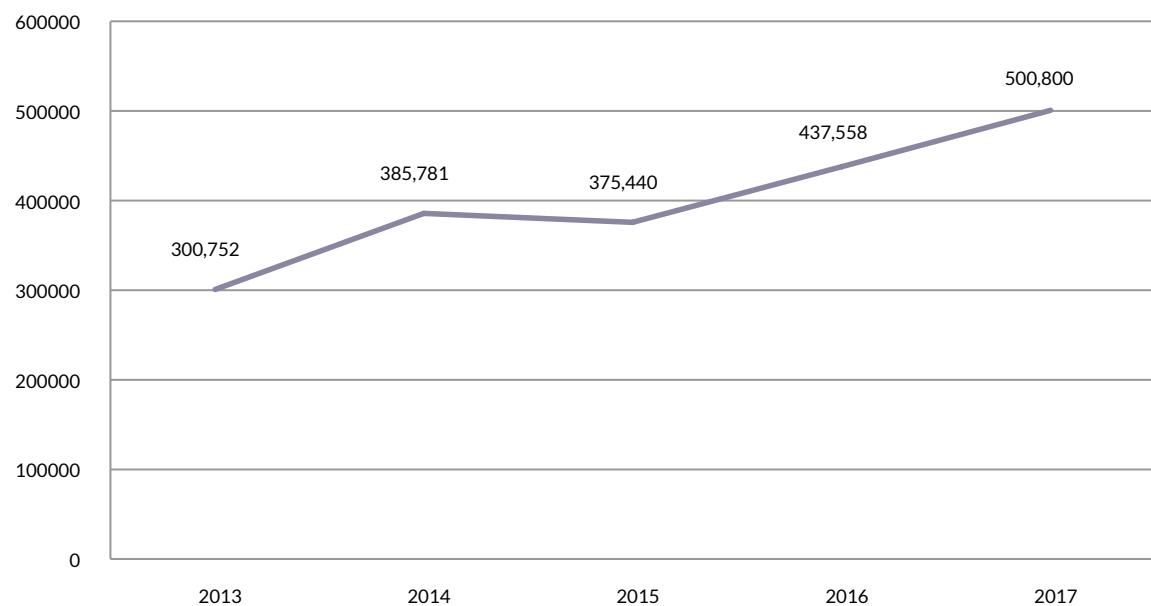
## Liosta Feithimh na n-Othar Seachtrach de réir Ospidéil, Nollaig 2017



### Briseadh síos ar Othair Sheachtracha de réir Ghrúpa, Nollaig 2017:



### Liosta Feithimh lomlán na n-Othar Seachtrach, 2013 - 2017:



## Aguisín iii - Nochtadh Cosanta Blantúil

Ní raibh aon nochtadh cosanta ann in 2017.













an ciste náisiúnta um cheannach cóireála  
the national treatment purchase fund