



The National Treatment
Purchase Fund

Annual Report 2018



an ciste náisiúnta um cheannach cóireála
the national treatment purchase fund

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Foreword by the Chairman



John Horan, Chairman

The National Treatment Purchase Fund (NTPF) has developed a strategy to support the healthcare system to meet well documented challenges around hospital waiting lists (NTPF Strategy and Action Plan 2016 – 2019).

We are now close to completion of implementation of this plan and the Board is very pleased with the considerable progress to date. Five core focused departments led by a very talented executive team has delivered substantive quantifiable change in the scheduled care system under the leadership of the CEO, Liam Sloyan.

One of the real palpable benefits delivered in conjunction with our health care colleagues is arranging surgery and procedures for 26,063 patients, delivering on a reduction of 11,264 in the number of people waiting for inpatient and day case services. This would not have been possible without the significant work that the NTPF does in respect of data collection and collation of public hospital inpatient, day case and outpatient waiting lists and the delivery of associated process management tools.

In addition, the NTPF has considerable success in supporting long-term care for the elderly through its role under the Nursing Homes Support Scheme.

There is no doubt that challenging times remain ahead but I have every confidence that the updated Strategy developed by the organisation will continue to facilitate the faster treatment of patients coupled with further reductions in waiting list volumes and waiting times.

I would like to take this opportunity to thank all my Board colleagues, Liam Sloyan, CEO, the executive and staff of the NTPF for their continued hard work and dedication. I would also like to take this opportunity to thank Minister Harris and the Department of Health for their ongoing support and assistance. The NTPF is committed to continue to work towards reduced waiting times alongside our health services colleagues.

A handwritten signature in blue ink that reads "John Horan". The signature is written in a cursive, flowing style.

Foreword by the CEO



*Liam Sloyan,
Chief Executive*

Introduction

The NTPF's activities in 2018 were specifically designed to treat long waiting patients, support performance improvement in the wider health scheduled care system and to support long term care for the elderly through our role under the Nursing Home Support Scheme.

All our key functional areas have aligned their deliverables towards achieving this strategic intent whilst maintaining our vision to keep patients at the centre of everything we do.

Finance Directorate - Arranging Hospital Treatment and Nursing Home Contracts

With increased funding for patients, in 2018 the NTPF arranged treatment for 21,917 patients from the Inpatient/Day Case (IPDC) list and 4,146 of the longest waiting GI Scope patients. This work contributed to a 14% reduction in IPDC waiting lists and a 34% reduction in those IPDC patients waiting over 9 months.

In addition, 434 nursing homes had pricing agreements with the NTPF at the end of 2018.

ICT Directorate

The ICT Directorate continued to expand and enhance its suite of reports to ensure optimal collection, collation and reporting of scheduled care waiting lists. This ICT reports team manage over 450 individual weekly and monthly reports derived from almost 13 million Inpatient/Day Case records and 27 million Outpatient records.

Audit, Quality Assurance and Research Directorate

On request from the Minister for Health Simon Harris, the Directorate extended the Special Audit Programme 2017 to an additional 9 hospitals in 2018, resulting in an audit programme coverage of approximately 70% of the waiting list population. In addition, this Directorate delivered on an expanded SEI (Statistical Evaluation of Irregularities) programme.

The Directorate also engaged in independent academic collaborative research of international best practice reporting of waiting lists for inpatient, day case, planned procedures and outpatients. This report is due from Trinity College Dublin in early 2019.

Process Innovation Directorate

The Process Innovation Unit continued to deliver on large-scale health system changes and process improvement projects. A significant range of projects delivered or underway in 2018 included Patient Correspondence Research, the development and delivery of a National Centralised Validation Unit, Clinical Prioritisation Process, PAMS (Patient Access Management System) and a National IDPP Training and Development Programme 2018.

Corporate Services Directorate

There was considerable growth in the NTPF in 2018 and the Corporate Services Unit had a key role in managing this growth. The Unit conducted over 30 recruitment campaigns both internal and external, during 2018. The core activities of Corporate Services include HR service delivery; organisation development; career development, talent management and learning and development; communications & consultation; and pension's management.

Conclusion

Public hospital waiting times are a significant challenge in the Irish health care system. The Governments Sláintecare Implementation Strategy 2018 outlines high impact actions, which include investment in the NTPF to provide better access to acute hospital services for patients. The NTPF continues to work closely with our health care partners to achieve this goal through planned activities that are quantifiable and measurable. NTPF activities in 2018 facilitated a 14% reduction in the volume of patients awaiting inpatient and day case treatment.

I look forward in 2019 to continue to work with the Board and staff of the NTPF and our healthcare partners in providing better access to acute hospital services for patients.



2. About the National Treatment Purchase Fund

2.1 Introduction and Mandate

The NTPF was established by Statutory Instrument S.I. No. 179 of 2004 – The National Treatment Purchase Fund Board (Establishment) Order, 2004.

The NTPF's key functions are:

1. To make arrangements with persons, whether resident in the State or elsewhere, for the provision of hospital treatment to such classes of persons as may be determined by the Minister, from time to time;
2. To collect, collate and validate information in relation to persons waiting for hospital treatment and to put in place information systems and procedures for that purpose;
3. To furnish whenever it is so required by the Minister or on its own initiative, advice to the Minister on issues relating to its functions under this article;
4. To perform any other function in relation to the purchase of hospital treatment that the Minister may from time to time assign to it.

In addition, the Nursing Home Support Scheme Act, 2009 amended the Establishment Order to include the following additional purpose:

5. To make arrangements with a person it considers to be appropriate, being proprietor of a nursing home, relating to the price at which long-term residential care services will be provided by such persons requiring such services, and who are in receipt of financial support under the Nursing Homes Support Scheme Act 2009;

2.2 Our Mission Statement and Corporate Values

The Mission of the NTPF is to empower public health service providers and funders, and add value by delivering:

1. Independent assurance and verification of waiting list information and processes concerning patient treatment, and;
2. Specialist price negotiation and purchase initiative support when sourcing health services.

The work of the NTPF is under-pinned by the following corporate values:

Excellence:

We are committed to delivering services of the highest quality, which are innovative and integrated in nature while taking real pride in the services we deliver. We will ensure that the solutions are sustainable in an evolving health service.

Partnership, Integrity & Respect:

We will at all times endeavour to work in partnership with our key stakeholders, including patients, staff, Government and health care providers in a spirit of consultation, collaboration and integrity within a culture of mutual respect to add value to the public health system.

Independence, Accountability & Responsibility:

Through consistent strong leadership, we will ensure that we maintain our independence as a statutory agency and that we are appropriately accountable and responsible for the decisions that we make.

3. Governance and Management

3.1 Our Board

The NTPF has adopted a corporate governance regime in accordance with best practice and to deliver without prejudice to section 52 of the Health Act, 1970 its functions as outlined in the Statutory Instrument or as directed under 4 (d) of said Statutory Instrument by the Minister.

Membership of the Board



John Horan (Chairman)

John Horan was appointed as Chairman of the NTPF in 2010, having been a director and Chairman of the Finance and Audit Committee.

He served previously in a variety of roles in the Aer Lingus Group for over twenty-three years and was Chief Executive of the Irish Hotels Federation for seven years and of Veterinary Ireland for ten years. He is now an Honorary Life Member of the National Organisation for the Veterinary Profession. For many years, he represented these sectors at Council and Board levels in a range of National and European organisations.

He is a member of the Nursing and Midwifery Board of Ireland. He is also a member of the Employment Appeals Tribunal and of the Law Society's Client Complaints Committee. He has received a Master of Science Degree in Management Practice – MSc (Mgmt) – from Trinity College Dublin.



Patricia Byron

Patricia Byron has worked as a senior executive in the Insurance and related financial services sector over many years. She was the first CEO of the Personal Injuries Assessment Board (PIAB), an independent State body, established in 2004 to reform a costly personal injury claims environment. As Chairperson of the Motor Insurers Bureau of Ireland, she led a reform programme, focusing on business transformation and effectiveness.

As Chairperson of the Association of Chief Executives of State Bodies, she became actively involved in a number of crosscutting public sector reform initiatives. Since leaving the PIAB in 2015, she led a Strategic Review programme at Chartered Surveyors Ireland. She currently serves on the Central Bank Commission as an independent non-executive Director for the Centre for Effective Services and ComReg.

Patricia is a graduate of UCD, a Chartered Insurer and the first female President of the Insurance Institute.



Bernadette Costello

Bernadette Costello is a Fellow of the Institute of Chartered Accountants in Ireland and the Director of Internal Audit & Risk Management, National University of Ireland, Galway. She has extensive experience in financial and management accounting, internal audit, risk management, corporate governance and related areas.

She has served on the Council of Chartered Accountants Ireland, and is a past Chair of Chartered Accountants Ireland Audit Committee, the Connecting with Members committee and Public Sector Committee.

She was also a member and past Chair of the Board of Accounting Technicians Ireland, and the Education and Examinations Board. She is a member of the Quality Assurance and Risk Committee of the Child and Family Agency (Tulsa) and the Saolta University Health Care Group Audit Committee. She holds a Bachelor of Commerce Degree and Higher Diploma in Education from the National University of Ireland Galway.



Patrick Gibbons

Patrick Gibbons has served as a Board member of the NTPF and as a member of its Audit and Risk Committee since he was first appointed in 2014.

A Solicitor by profession, Patrick is a full-time independent Non-Executive Director and serves on boards in financial services, the State sector and on a cross-border body, including on several Audit & Risk Committees.

Prior to that, Patrick spent much of his career specialising in legal and regulatory compliance, corporate governance and risk management in senior roles in a number of leading international financial services companies.



James Melly

James Melly is a Management Consultant specialising in Organisation Culture and Change with experience in many business sectors and in organisations including Health Service agencies.

He was a Senior Executive in Aer Lingus where he served as Director of a Group company and also as CEO of a subsidiary.

He was appointed head of the Personnel Management function for the Aer Lingus Group and led major change programmes in that role.



Dr. Terry McWade (Chairman of the Audit and Risk Committee)

Dr. Terry McWade was appointed as CEO to the Royal College of Physicians in Ireland in August 2019. He is also the CEO and Co-Founder of Valitacell, an early stage Biotech company. He previously held the positions of Deputy CEO in the Royal College of Surgeons in Ireland, CEO Exceptis Technologies, Principal in the Boston Consulting Group (London), and CEO of Servier Laboratories (Denmark).

He is a Director of the Institute of Banking and Former Director of the Corporate Governance Association of Ireland. He previously held the role of Deputy Chair of the Dublin Dental Hospital and Chair of the European Vaccine Initiative. He serves on the Audit Committee and Registration and Continuing Practice Committee of the Medical Council and is a member of the Board of Our Lady's Hospice and Care Services.

He qualified in medicine from TCD, and holds a MBA (INSEAD), MSC (Healthcare Ethics and Law), and Diploma in Corporate Governance (UCD). He is an IOD Chartered Director.



Brendan O'Donoghue

Brendan O'Donoghue served previously as Chief Executive Officer of St. Patrick's University Hospital from 1999 to 2007 and prior to that was 21 years with the Tedcastle Group.

His roles included Group Finance Director and subsequently Group Operations Officer. He is an IOD Chartered Director, qualified in 2011. He is an accountant (FCCA retired).



Dr Jack Nagle

After more than 15 years working internationally in a range of senior roles, Dr Jack Nagle returned to Ireland where he worked as Operations & Engineering Director for Boston Scientific for 6 years.

In 2004, he became founder and CEO of Alpha Healthcare, an Irish company dedicated to providing business management consultancy, change management, quality management systems, benchmarking support and training services to the Health Sector. He set up Alpha Primary Care in 2007 to provide the same services to the UK market. He has special interest in Implementing Total Quality Management and LEAN techniques within the health sector.

He received a MBA from Cranfield University and received his PhD from the University of Cardiff.



Anne Stewart

Anne Stewart was appointed to the board of the NTPF in July 2017. She is currently the Director of Procurement at Irish Water and has a 30-year career in Procurement across a number of industries at both a Global and Local level.

Anne received her Procurement qualification from Dublin Institute of Technology and is a member of the Irish Institute of Purchasing and Supply Chain Management.

4. Strategic Objectives and Achievements

4.1 Strategic Objectives

On 17 January 2017 Simon Harris, Minister for Health, launched the NTPF “*Strategy and Action Plan, Supporting performance improvement to treat patients faster, 2017 – 2019*”. Our Strategic Objectives are the drivers of what must be achieved to ensure delivery of our overall Strategic Intent.

STRATEGIC OBJECTIVE 1

Negotiate pricing agreements and the purchase of quality care from providers on behalf of the State.

STRATEGIC OBJECTIVE 2

Ensure a sustainable and fair market for Long – Term Residential Care with Sufficient capacity to meet requirements of those who require such care.

STRATEGIC OBJECTIVE 3

Publish and share quality assured waiting list information in relation to public health services.

STRATEGIC OBJECTIVE 4

Develop performance improvement tools for the operational management of patient treatment pathways in the public health system.

STRATEGIC OBJECTIVE 5

Provide advisory expertise to the public health service in relation to patient treatment pathways.

STRATEGIC OBJECTIVE 6

Ensure that the NTPF governance and operational infrastructure are fit for purpose in delivering and communicating our strategic objectives.

For additional information on the Strategic Objectives, please see http://www.ntpf.ie/home/pdf/strategy_action_plan.pdf



4.2 Summary of achievements from 1 January to 31 December 2018

- Arranged treatment for 21,917 patients waiting for surgery or a procedure
- Arranged Gastro-intestinal scopes for 4,146 patients
- Contributed to a 31% reduction in the number of patients on the Active Inpatient / Day Case waiting list waiting more than three months from its peak of 58,041 in June 2017 to 40,231 in December 2018
- Establishment of the National Centralised Validation Unit
- IDPP Training and Development Programme 2018
- New clinical prioritisation process for Inpatient / Day Case and Planned Procedure
- 434 Nursing homes with pricing agreements
- Almost 17,000 waiting list reports issued to stakeholders
- Design and specification of the new Patient Access Management System (PAMS)
- 40 million patient records processed for publication of reports on waiting lists and treatment of patients
- National Inpatient / Day Case and Planned Procedure Workshop
- 93% delivery of action plans for 2014 – 2016 Audits
- Adoption of Cloud First strategy
- Additional 9 Special Audits 2018
- 30 successful recruitment campaigns

5. Activities by Directorate

5.1 Audit, Quality Assurance and Research Directorate and Board Secretariat



Liz Lottering, Audit, Quality Assurance and Research Director and Board Secretary

Introduction

This Directorate spans three significant areas within the NTPF:

- Audit and Quality Assurance (AQA)
- Research
- Board Secretariat

Audit and Quality Assurance (AQA)

The Audit and Quality Assurance function was established in the NTPF in 2014, in conjunction with the National Director of Acute Hospitals HSE. The objective of the function is to audit and quality assure waiting list information returns to the NTPF, through testing compliance against minimum data sets and national waiting list management protocols.

Programmes for audit are designed annually following horizon scanning and risk rating. In 2018, the AQA team focused its activities across three key areas:

a) Follow Up of National Scheduled Care Audit and Quality Assurance Review Programme 2014 – 2016

The purpose of this audit was to review that:

1. Hospitals were returning complete, accurate, validated patient information for inpatient and outpatient waiting lists;
2. Hospitals had implemented key internal management practices to manage demand, capacity and productivity ensuring equitable access to treatment for patients on inpatient and outpatient waiting lists.

A final report was issued to the Hospital Groups and stakeholders on the remedial actions taken following this audit. The report showed that 93% (685) remedial action items were resolved under this programme across 42 hospitals.

The results and analysis of this audit were key drivers for the development of a National Inpatient, Day Case and Planned Procedure Protocol (2017) to address themes identified across hospitals.

b) Special Audit 2018

At the end of 2017, the Department of Health formally requested the NTPF to extend the Special Audit 2017 to cover other public acute hospitals in 2018. The plan was agreed in January 2018 to audit an additional 10 hospitals in Ireland. These additional 10 hospitals along with the five hospitals completed in 2017 would extend the coverage to 70% of the Inpatient, Day Case and Planned Procedure lists.

The objectives of the audit were:

- To provide independent objective assurance to the Minister and Department of Health that the quality and accuracy of the data returned is in line with national minimum data set guidance and national waiting list management protocols;
- To provide independent objective assurance to the Minister and Department of Health that the hospitals audited are effectively managing their waiting/planned procedure lists in line with national protocols, and;
- To report formally to the Minister and Department of Health on its further findings and recommendations regarding waiting list management practices in public hospitals audited by year-end 2018.

Nine reports were finalised by end December 2018 and a final report was issued to the Minister for Health in 2019.

c) Expanded Statistical Evaluation of Irregularities Programme (SEI)

A number of SEI's identified in the first half of 2018 recognised the need to expand the current process to weekly and cumulative examinations, to be managed between the ICT Directorate and the Audit, Quality Assurance and Research Directorate. The objective of the SEI programme is to establish an organisational framework to facilitate the identification, examination, evaluation and investigation of SEI's for single event occurrences and cumulative trend analysis in data provided by the hospitals.

Research

The NTPF commissioned an independent research project with Trinity College Dublin on international best practice reporting of waiting lists i.e. Inpatient, Day Case, Planned Procedures and Outpatients.

In addition to working with Trinity College Dublin on this research, the research function has carried out a number of literature reviews to inform future development projects in the NTPF.

Liz Lottering was also pleased to be invited to give a webinar to the MRII (Professional Development and Networking for Healthcare Industry Representatives) on 22 November 2018.

Board Secretariat

The Board Secretariat is responsible for the administrative management of board papers, board self-evaluation, annual disclosures to the Standards in Public Office Commission, disclosure registries, Board training and development, Board compliance returns to the Department of Health and policies and procedures in relation to Board governance.

A new Code of Governance Policy and Procedures for the NTPF was developed by the Secretariat in 2018 and is available at www.ntpf.ie.

Conclusion

The Director and staff would like to take this opportunity to thank our colleagues in hospitals, hospital groups, HSE and Department of Health for their continued engagement with the audit function during 2018.



*Seán Flood,
Finance Director*

5.2 Finance Directorate and Nursing Homes Support Scheme

Introduction

The Finance Directorate is responsible for managing and providing oversight and assurance to the CEO and Board of the NTPF with regard to the NTPF's financial operations and all activity pertaining to the management of the finance function within the NTPF.

The Directorate manages the NTPF function under the Fair Deal Scheme, which involves making arrangements with Nursing Homes (434 in total) in relation to the price at which long-term residential care services will be provided under the scheme.

The Finance Directorate also manages the NTPF Commissioning function which involves the procurement of treatment for persons on public waiting lists and management of the process of arranging treatment.

A new Finance Director was appointed in January 2018.

In 2018, the NTPF was allocated funding of €50m to address waiting lists. With this funding, the HSE and the NTPF developed a plan, which included the following targets:

1. Arrange treatment for 20,000 patients on the inpatient daycase waiting list.
2. Arrange treatment for 4,000 patients on the GI Scopes waiting list.

It was projected that this would result in the total number of patients waiting on the active Inpatient/Day Case waiting list at the end of December reducing by 10,000 from the previous year.

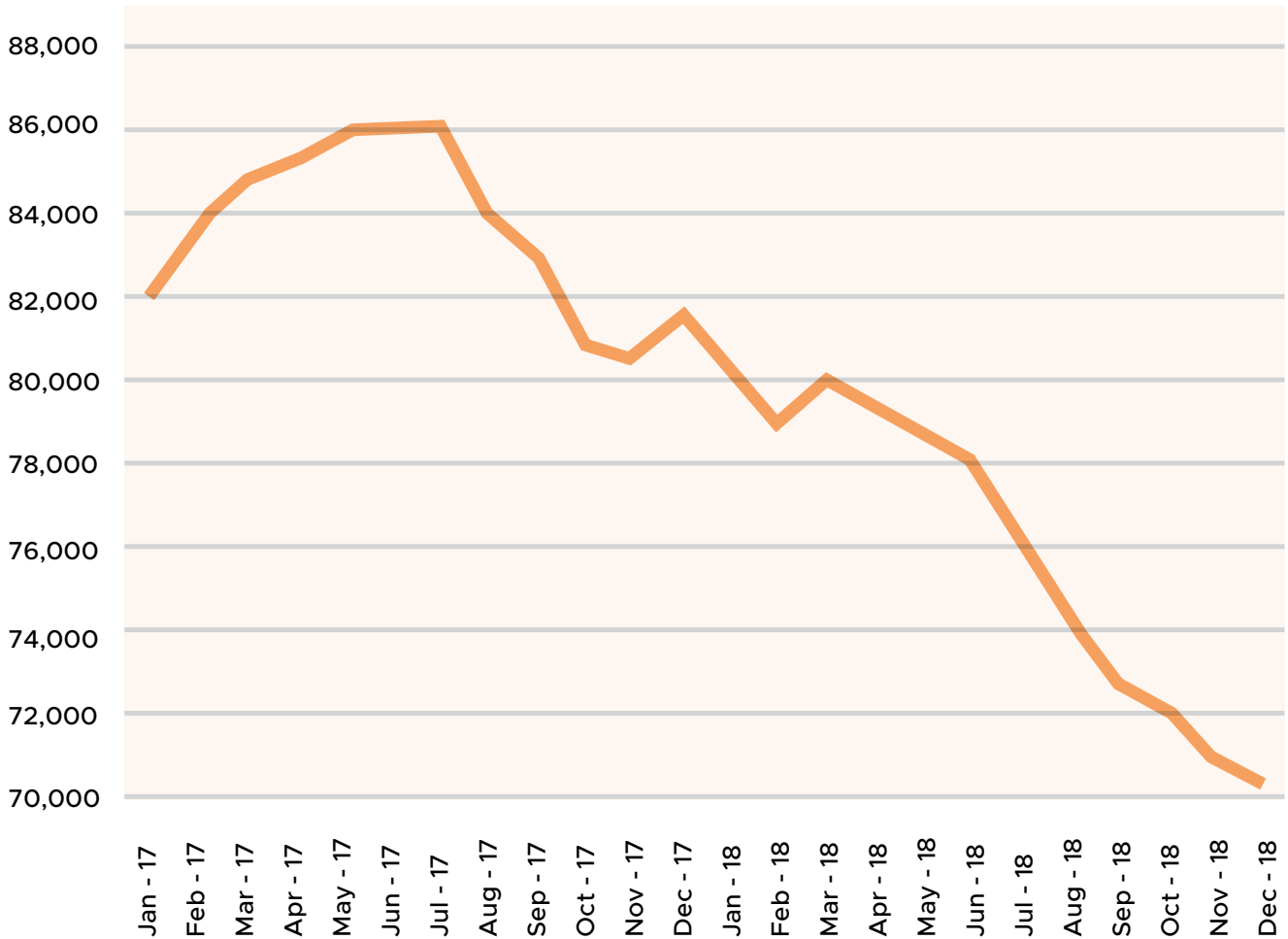
Each of these targets was achieved. Specifically;

1. A total of 21,917 people on the Inpatient Day Case waiting list accepted offers of treatment funded through the NTPF.
2. A total of 4,146 patients on the GI Scopes waiting list accepted offers of treatment funded through the NTPF.

The total number of patients waiting on the active Inpatient/Day Case waiting list at the end of December (70,204) was also in line with target.

The following table summarises the waiting list activity (excluding scopes).

Table 1 - Active IPDC waiting list 2017 & 2018 (excluding GI Scopes):



It can be seen that NTPF activity began to impact on the waiting list in the summer of 2017 when the NTPF commissioning function was re-established. The total number on the waiting list reduced by 4,643 (-5.4%) between July and December 2017 and there was a further reduction in 2018 of 11,264 (-14%).

Procedures Arranged

The NTPF Commissioning function involves the procurement of treatment for persons on public waiting lists and management of the process of arranging treatment. Treatment funded through the NTPF was provided in 18 private hospitals and in 39 public hospitals throughout the island of Ireland. In total, NTPF activity in 2018 arranged more than 100 types of medical procedure. A summary of the highest volume procedures authorised and treatment accepted is set out here.

Table 2 - Summary of procedures authorised 2018

Procedure	Number of Offers Accepted
Cataracts	7,635
G.I Scopes	4,146
Cystoscopies	2,761
Joints	1,565
Varicose Veins	1,397
Angiograms	1,334
Tonsils	1,280
Lesions	1,207
Other	4,738
Total	26,063

Outpatient Proposals

For the year 2018, the NTPF received initial funding for outpatients and NTPF arranged consultations for 5,346 patients on the outpatient waiting list.

Nursing Homes Support Scheme


NTPF's role in supporting this Scheme is one of negotiating and agreeing maximum prices with private and voluntary nursing home owners. Section 40 of the Nursing Homes Support Scheme Act 2009 sets out that:

“The Minister shall, as soon as is practicable, by notice in writing designate a person to negotiate with persons carrying on the business of a nursing home for the purposes of reaching an agreement referred to in the definition of an approved nursing home.”

Sections 40 and 41 of the Nursing Homes Support Scheme Act designated NTPF as that corporate person. The Act also contains a provision concerning examination of records and accounts of participating nursing homes:

“In performing its function the Board may examine the records and accounts of an approved nursing home or of a nursing home the proprietor of which proposes to enter into arrangements under the scheme.”

It is important to note that the role is confined to negotiating prices with private and voluntary nursing home proprietors. Administration of the scheme, public nursing home costs, processing of applications and general management of the Fair Deal fund rest with the HSE.



Pricing arrangements with private nursing homes, that wish to be included in the Nursing Home Support Scheme, are formally committed to writing in a Deed of Agreement between NTPF and the proprietor(s) of the nursing home.

NTPF considers pricing proposals of private and voluntary nursing homes under four headings (not in any order of priority):

- Costs reasonably and prudently incurred by the nursing home and evidence of value for money;
- Price(s) previously charged;
- The local market price; and
- Budgetary constraints and the obligation on the State to use available resources in the most beneficial, effective and efficient manner to improve, promote and protect the health and welfare of the public.

Negotiations are with each nursing home (as opposed to collective negotiations with a representative body). This typically involves a series of contacts and face-to-face meetings with each proprietor.

At the close of 2018, a total of 434 homes had pricing agreements with NTPF and the overall national average price agreed with nursing homes was €967 per week. This was an increase of 2.7% on the equivalent figure for the end of 2017, which was €942 for 431 homes.

As recommended by the Department of Health's 2015 report on the Nursing Homes Support Scheme, during 2018 the NTPF continued to work on its consideration of its role under the scheme, in order to submit a Report to the Minister in 2019.

We wish to acknowledge the professionalism and courtesy shown by nursing home proprietors to our representatives during pricing negotiations and look forward to continue working with them in 2019.



*Eamonn Horgan,
Corporate Services
Director*

5.3 Corporate Services Directorate

The Corporate Services Directorate within the NTPF has functions in respect of human resources, corporate governance and other areas of operation.

Core activities include the following:

Human Resources

- HR service delivery
- Organisation development
- Career development, talent management and learning and development
- Communications & consultation
- Pensions management

Corporate Governance

- Corporate procurement and procurement policies and procedures
- Contract management
- Risk management

Other areas of operation

- Health and safety
- Communications
- Freedom of Information
- Data Protection
- Facilities management
- Record management

The Corporate Services Directorate supports and informs the work of the NTPF by designing, developing and implementing strategies to foster and enable performance by capable and committed staff members. Additionally, the Corporate Services Directorate ensures that there is an appropriate work environment with suitable offices, facilities and equipment. The Directorate further supports the NTPF staff through the development and implementation of appropriate policies and procedures, safeguarding the assets of the organisation and ensuring value for money from its expenditure.

Corporate Governance

The Code of Practice for the Governance of the National Treatment Purchase Fund is based on the updated “Code of Practice for the Governance of State Bodies” issued by the Department of Finance in May 2009. The Department of Public Expenditure and Reform published a revised Code of Practice for the Governance of State Bodies (2016) (the “new Code”) which came into effect on 1 September 2016.

Ethics in Public Office

The NTPF is included in Statutory Instrument No. 672 of 2005 for the purposes of the Ethics in Public Office Acts. The Members of the Board of the NTPF, the Chief Executive Officer and other positions of employment prescribed by regulation 5 of Statutory Instrument No. 699 of 2004 are prescribed positions under the Acts and have fulfilled their obligations under this legislation.

Risk Management

In delivering on its roles and functions the NTPF is exposed to a variety of strategic, operational and financial risks. These risks may arise from either internal or external sources and may prevent, or seriously affect the ability of the NTPF in achieving its objectives.

In line with the “Risk Management Guidance for Government Departments and Offices”, issued by the Department of Public Expenditure and Reform (2016) and the Code of Practice for the Governance of State Bodies (2016), the NTPF has considered and established the organisations risk appetite and developed policies to identify, evaluate, mitigate and manage the risks it faces. Effective risk management allows the NTPF improve its strategic, operational and financial management.

Risk Management is included within the Terms of Reference of the Audit and Risk Committee and the Committee is directly tasked with the oversight of risk management. Risk management is a standing item on the agendas of both the NTPF Board and Audit and Risk Committee.

Freedom of Information and Parliamentary Questions

The NTPF continues to meet its obligations in relation to responding to Freedom of Information requests and to provide information in respect of parliamentary questions. The NTPF came within the scope of the Freedom of Information Act with the passage of the Freedom of Information Act 1997 (Prescribed Bodies) Regulations 2006, effective from 31 May 2006. The NTPF remains within the scope of Freedom of Information legislation following the enactment of the Freedom of Information Act 2014.

In addition to processing requests made under the Freedom of Information Act 2014 as they are received, the NTPF published a Freedom of Information Manual to guide applicants through the Freedom of Information process and on making a request to the NTPF.

The Authority received 34 Freedom of Information requests during 2018 (22 requests in 2017) and provided information in respect of 106 parliamentary questions in 2018, (171 requests in 2017).

Energy Consumption

The public sector has been set a target by the Government of a 33% energy efficiency savings by 2020, equal to 3,240 GWh. This represents 10% of the energy saving required by 2020 for the entire economy (a national target of 20% saving has been set for the economy as a whole). To achieve the targeted saving, the National Energy Efficiency Action Plan (NEEAP) was developed which along with the European Communities (Energy End-Use Efficiency and Energy Services) Regulations 2009 mandated the following obligations and targets;

- All public sector bodies from 1 January 2011 shall include in annual reports, a statement describing the actions they are taking to improve its energy efficiency and an assessment of its progress towards the 33% target;
- Put energy efficiency programmes in place for Government Departments, State Agencies, Local Authorities, the Health Service and all other areas of the public sector;
- Implement energy-efficient procurement practices; and
- All public sector buildings over 1,000m² must have a Display Energy Certificate on show to demonstrate actual energy use and the Building Energy Rating.

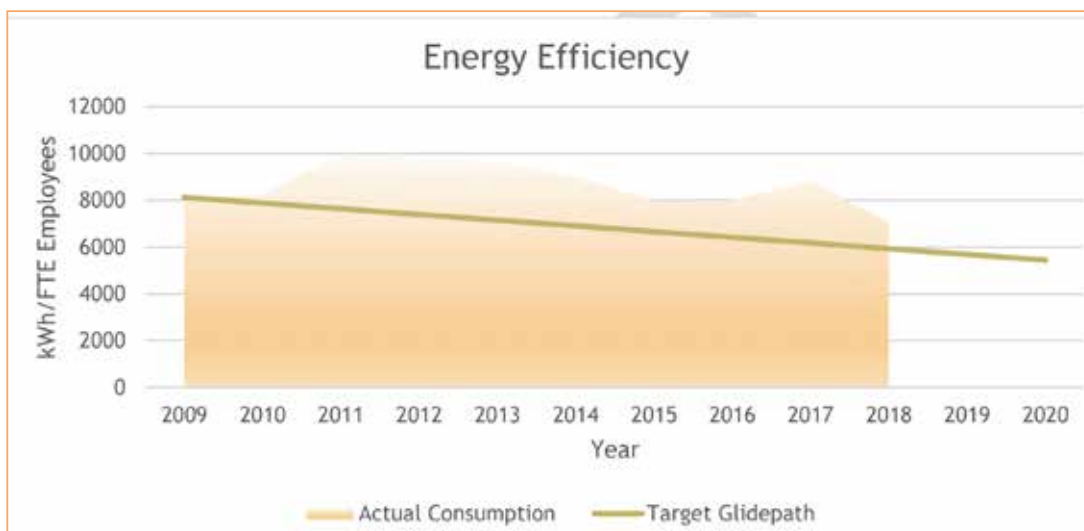
The National Treatment Purchase Fund has one office which is located in Ashford House, Tara Street. The offices occupy two floors of a multi occupancy office building. The floor area leased does not exceed 1,000m² where a Display Energy Certificate is required.


The NTPF reports on its energy performance to the Sustainable Energy Authority of Ireland under SI No 542/2009 – European Communities (Energy End Use Efficiency and Energy Services) Regulations 2009. The report on the energy consumption is based on the number of NTPF full time employee equivalents. This approach has been taken as the number of NTPF employees has varied considerably during the reporting period.

In 2018, the NTPF consumed 364,901 kWh of energy, consisting of:

- 123,009 kWh (2017: 118,772kWh) of electricity; and
- 133,263 kWh (2017: 117,353kWh) of fossil fuels (heating).

The following graph shows the historical energy performance for the NTPF starting at the base line year of 2009 up to 2018.





The NTPF's performance during 2018 was 20.3% better than that in 2017 and 13.6% better than the base line consumption. However, significant improvements are required in 2019 and 2020 if the NTPF is to reach its target of a 33% reduction on the 2009 baseline consumption. The NTPF is currently 18.3% worse than its target reduction glidepath.

The NTPF is committed to achieving its energy saving goals in accordance with the National Energy Efficiency Action Plan. In 2019 there will be a renewed focus on achieving these goals through the implementation of its action plan.

The NTPF is constrained in the actions it can take being a tenant in a multi occupancy office building but will undertake the following planned actions in 2019:

- Procurement of energy efficient devices when replacing equipment;
- Replace current lighting with energy efficient LED lighting;
- The promotion of increased use of digital correspondence; and
- The continued promotion of responsible energy usage within the organisation.

5.4 Process Innovation Directorate



*Alison Green,
Process Innovation
Director*

The Process Innovation Unit is responsible for leading the National Treatment Purchase Fund's work in developing and maintaining processes and operational systems both within the NTPF and in respect of waiting list management in the health system nationally. By improving processes and systems, the Unit drives quality patient information, equity, improved governance, national standardisation, efficiency and the provision of access and shorter wait times for patients nationally.

2018 was a busy year for the Process Innovation Unit (PIU) as it continues to lead and deliver on new, large scale health system changes and process improvement projects. All PIU projects are managed and delivered through system wide engagement, utilising a number of proven methodologies including PRINCE, LEAN and Agile.

Project and Event Portfolio 2018

During 2018, the PIU continued to deliver on a number of important projects and innovative events. These projects and events are listed below:

- National Commissioning Workshop
- Patient Correspondence Research
- National Centralised Validation Unit
- Clinical Prioritisation Process for Elective Patients who require Inpatient or Day Case Admission
- Patient Access Management System (PAMS)
- IDPP Training and Development Programme 2018
- National Inpatient, Day Case and Planned Procedure Workshop

National Commissioning Workshop

In January 2018, the PIU organised, hosted and facilitated a National Commissioning Workshop. There were 62 attendees from hospitals and Hospital Groups across the country, as well as representatives from the HSE and Department of Health.

The purpose of the Commissioning Workshop was to:

- Provide the NTPF with an opportunity to thank and acknowledge stakeholders
- Share information in relation to the 2017 NTPF Commissioning Process
- Collect, collate and discuss stakeholder feedback and information regarding the 2017 Commissioning Process
- Identify and discuss opportunities for improvement in 2018
- Discuss how systems and processes could be improved

All information collected on the day was analysed and utilised to inform process improvements. Following the workshop, feedback from an attendee survey indicated that the workshop objectives were met, with 80% of respondents rating the workshop as excellent.

Patient Correspondence Research

During 2018, the PIU worked closely with the Department of Health Research Team and the HSE on the 'Better Letter Initiative' to develop and test improved patient correspondence in relation to:

- Validation Letters
- Validation Reminder Letters
- Removal Letters

Tests were conducted on a number of hospital sites and the findings resulted in a national recommendation to all hospitals to utilise the same standard correspondence when communicating with patients in relation to validation and when removing a patient from a waiting list.

The PIU will continue to work with the Department of Health Research Team and the HSE during 2019 to develop and test improved patient correspondence in relation to Inpatient and Day Case appointments.

National Centralised Validation Unit

On 19 June 2018, the NTPF received correspondence from the Minister for Health to establish and operationalise a National Centralised Validation Unit in the NTPF as soon as practicable, but not later than the end of September 2018.

The Unit forms part of the PIU and operates on a blended resource model with seven staff members in place supported by the use of a procured postal service. The Unit was established and fully staffed on 24 September and issued its first validation letter on 2 November 2018.

The National Centralised Validation Unit has developed a standardised waiting list validation process, which ensures that the accuracy of waiting lists are validated safely, efficiently and fairly across the hospital system. The Unit has streamlined and standardised the formal administrative Outpatient, Inpatient and Day Case waiting lists validation programmes previously conducted separately by each hospital.

Clinical Prioritisation Process for Elective Patients who require Inpatient or Day Case Admission

During 2018, the PIU worked together with the HSE, Hospital Groups and Clinical Care Programmes to develop a standardised Clinical Prioritisation Process for Elective Patients who require Inpatient or Day Case Admission.

The newly agreed Clinical Prioritisation Process consists of three Prioritisation Categories (Urgent, Semi Urgent and Non Urgent), supported by Clinically Recommended Times to Admission and Clinical Characteristics.

The key objectives of this standardised Clinical Prioritisation process are to:

- Standardise clinical prioritisation categories for those patients that require hospital care
- Align the clinical prioritisation categories of patients on Inpatient and Day Case Waiting Lists with those on Outpatient and Diagnostic Waiting Lists
- Reduce ambiguity in relation to patients triaged as 'Urgent'
- Collate and report more accurate information relating to Clinical Prioritisation with associated wait times

A National Booking Form will be designed by the National IDPP Steering Group, to support the roll out, utilisation and reporting of the new Clinical Prioritisation. This Steering Group is Chaired by the Director of Process Innovation, NTPF.

Patient Access Management System (PAMS)

The Commissioning Workshop held in January 2018 provided valuable insights into how commissioning systems could be enhanced. In 2018, the PIU commenced working closely with the ICT Department and internal and external stakeholders to develop and deliver an NTPF Patient Access Management System (PAMS) to support NTPF Commissioning Processes. It will provide a single source of information regarding the status of patients accessing hospital care via an NTPF funded initiative. It is the first system with the ability to track and report on patients' progress across both the Public and Private Hospital sector, thus providing greater visibility and transparency of the patient pathway. PAMS is due for delivery in 2019.

IDPP Training and Development Programme 2018

The IDPP Training and Development Programme 2018 was conducted in conjunction with the ICT Department, NTPF. The first Programme took place during November with the Ireland East Hospital Group and the programme will continue through early 2019.

National Inpatient, Day Case & Planned Procedure Workshop

The NTPF organised, hosted and facilitated an Inpatient, Day Case and Planned Procedure workshop in the Ashling Hotel on Thursday 22 November. This workshop was attended by 52 Scheduled Care Leads with representation from each of the Hospital Groups, DOH and HSE. The purpose of this workshop was to focus on changes to the IDPP Protocol 2017, which included the Clinical Prioritisation Process, National Validation, Validation Programme 2019 and National Booking Forms.

Acknowledgement

The Process Innovation Unit wishes to acknowledge and thank all of the representatives from the Department of Health, HSE, Clinical Care Programmes, Hospital Groups and individual hospitals for their time and participation in projects during 2018 and we look forward to working with them in 2019.



*Eoin Darcy,
Information and
Communications
Technology Director*

5.5 Information and Communications Technology Directorate

The Information and Communications Technology (ICT) Directorate plays a key role in the delivery of the NTPF strategic objectives. Its work includes the collection, collation, reporting and interrogation of hospital waiting list data as well as ensuring the availability, security and confidentiality of the organisations ICT systems. This is managed through four teams: Data Analysis and Reporting, Infrastructure and Operations, Data Quality and Testing, and ICT Development.

The availability of timely, consistent and reliable data is an essential aspect of all NTPF work and we continued to expand this aspect of our work by developing and enhancing our suite of reports. Almost 13 million Inpatient/Day Case and over 27 million Outpatient records were processed in 2018 with over 1,400 reports distributed each month.

A large number of reports is published on a monthly basis at www.ntpf.ie, providing information on the number of people waiting for hospital services.

The ICT Directorate plays a major role in almost all NTPF Process Improvement initiatives. In 2018, this included developing the data interfaces to enable the National Centralised Validation Unit to select patients for validation and for their responses to be fed back into the Patient Treatment Register; and participating in the specification and design of the Patient Access Management System.

Improving database technology is key to improved data intelligence, systems and processes. In 2018, the NTPF completed the migration of the Inpatient and Day Case waiting lists to a new database platform utilising the latest technologies. The task of migrating the Outpatients list was commenced in 2018 and will be completed in 2019.

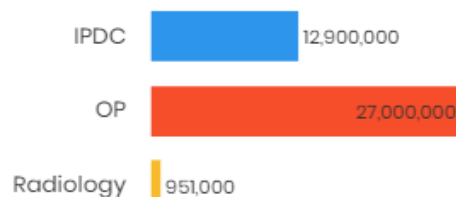
The NTPF has adopted a Cloud-first strategy, including the migration of the website (www.ntpf.ie) to the Private Government Cloud External (PGC-e) and taking the ongoing development and update of the site in-house.

Data Completeness /Data Quality (DCDQ) is an essential aspect of our work and we completed Data Awareness Days for each Hospital Group to raise awareness within the hospitals and groups of the checks and safeguards that we implement in the interests of data accuracy. DCDQ drives consistency and quality in the data from the individual hospitals so that we can, in turn, provide a trusted source of information to facilitate evidence based planning and management of waiting lists at Hospital, Hospital Group and National levels. The ICT team liaise closely with the Audit & Quality Assurance Team who audit and report on compliance in this area.

The Infrastructure & Operations team continues to upgrade the network and infrastructure components of NTPF systems to ensure the continued availability and security of all IT services. It also provides an internal Service Desk function to service the IT requirements of all NTPF staff.

ICT Team 2018

WAITING LIST DATA



Records loaded

REPORTS & BI



OPERATIONS AND SECURITY

The ICT Operations and Security Team deals with all IT service requests and maintains our ICT infrastructure. This includes machine setups, password resets, application installs, backups, firewall config, DBA, Mobile Device Management, security monitoring, vendor management, network design, server management etc

Service Desk Calls Closed

279

PEOPLE



12 ICT STAFF



**5 NEW HIRES
2018**



3 VACANCIES

PROJECTS

All new requests to the ICT department are treated as projects which follow a standard Project methodology. Some of the major projects that we worked on in 2018 include

Validation



PTR2 Migration



BI Dashboard



PQs and FOIs

We receive numerous requests for information from the press and public representatives through PQ and FOI requests.

**38 PQs answered
18 FOIs answered**

DCDQ



We have an ongoing Data Completeness Data Quality (DCDQ) programme which monitors, reports and follows up on data quality issues across all of the data we receive. This programme will be ramped up significantly in 2019

**The National Treatment
Purchase Fund Board**

Financial Statements
For Year Ended 31 December 2018



6. Annual Financial Statements

General Information

Board members:	John Horan (Chairman) Patricia Byron Bernadette Costello Patrick Gibbons Terry McWade James Melly Jack Nagle Brendan O'Donoghue Anne Stewart
Board Secretary:	Liz Lottering
Head Office:	Ashford House Tara Street Dublin 2
Telephone No:	+353 1 6427 101
Fax No:	+353 1 6427 102
Website:	www.ntpf.ie
Auditors:	Comptroller and Auditor General 3A Mayor Street Upper North Wall Dublin 1
Main Bankers:	AIB Bank Limited Swords Road Santry Dublin 9
Solicitors:	Philip Lee Solicitors 7/8 Wilton Terrace Dublin 2

Governance Statements and Board Members' Report

For Year Ended 31 December 2018

Governance

The Board of the National Treatment Purchase Fund (NTPF) was established under Statutory Instrument (S.I.) 179 – National Treatment Purchase Fund (Establishment) Order, 2004 as amended by the Nursing Homes Support Scheme Act (2009). The functions of the Board are set out in Section 4 of this S.I. The Board is accountable to the Minister for Health and is responsible for ensuring good governance and performs this task by setting strategic objectives and targets and taking strategic decisions on all key business issues. The regular day-to-day management, control and direction of the NTPF are the responsibility of the Chief Executive Officer (CEO) and the senior management team. The CEO and the senior management team must follow the broad strategic direction set by the Board, and must ensure that all Board members have a clear understanding of the key activities and decisions related to the entity, and of any significant risks likely to arise. The CEO acts as a direct liaison between the Board and management of NTPF.

Board Responsibilities

The work and responsibilities of the Board are set out in the Statutory Instrument. Standing items considered by the Board include;

- Declaration of interests
- Reports from committees
- Financial reports/management accounts
- Performance reports
- Reserved matters

Section 6(10.1) of the Statutory Instrument requires the Board of the NTPF to keep, in such form as may be approved by the Minister for Health all proper and usual accounts of money received and expended by it.

In preparing these financial statements, the Board of the NTPF is required to;

- Select suitable accounting policies and apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that it will continue in operation
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The Board is responsible for keeping adequate accounting records which disclose, with reasonable accuracy at any time, its financial position and enables it to ensure that the financial statements comply with Section 6(10.1) of the Statutory Instrument. The maintenance and integrity of the corporate and financial information on the NTPF's website is the responsibility of the Board. The Board is responsible for approving the annual plan and budget.

The Board is also responsible for safeguarding its assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Board considers that the financial statements of the NTPF give a true and fair view of the financial performance and the financial position of the NTPF at 31 December 2018 except for the non-compliance with the requirements of FRS 102 in relation to retirement benefit obligations. Retirement benefits are accounted for on a pay-as-you-go basis.

Board Structure

The Board consists of a Chairperson and eight ordinary members, all of whom are appointed by the Minister for Health. The members of the Board are appointed for a period of three years and meet on a regular basis. The table below details the latest appointment date for current members:

Board Member	Role	Latest Date Appointed
John Horan	Chairperson	03 June 2017
Patricia Byron	Ordinary Member	25 May 2017
Bernadette Costello	Ordinary Member	28 February 2017
Patrick Gibbons	Ordinary Member	28 February 2017
Terry McWade	Ordinary Member	28 February 2017
James Melly	Ordinary Member	28 February 2017
Jack Nagle	Ordinary Member	28 February 2017
Brendan O'Donoghue	Ordinary Member	28 February 2017
Anne Stewart	Ordinary Member	25 May 2017

The Board commenced a Board Effectiveness and Evaluation Review in July 2018 and this was completed in September 2018.

The Board has established one committee, as follows:

Audit and Risk Committee; comprises four Board members. The role of the Audit and Risk Committee (ARC) is to support the Board in relation to its responsibilities for issues of risk, control and governance and associated assurance. The ARC is independent from the financial management of the organisation. In particular the Committee ensures that the internal control systems, including audit activities, are monitored actively and independently. The ARC reports to the Board after each meeting, and formally in writing annually.

Members of the Audit and Risk Committee are Patrick Gibbons (Chairperson), Bernadette Costello, James Melly and Anne Stewart. There were 7 meetings of the ARC in 2018.

Schedule of Attendance, Fees and Expenses

A schedule of attendance at Board and Committee meetings for 2018 is set out below including the fees and expenses received by each member;

Board Members	Board	Audit & Risk Committee	Fees 2018	Expenses 2018
Number of Meetings	8	7		
John Horan (Chair)	8		11,970	571
Patricia Byron	8		7,695	0
Bernadette Costello	8	6	3,206	3,170
Patrick Gibbons	8	7	7,695	183
James Melly	8	1	7,695	255
Jack Nagle	7		7,695	1,218
Terry McWade	8	6	7,695	0
Brendan O'Donoghue	7	1	7,695	0
Anne Stewart	6	6	7,695	0
			69,041	5,397

One Board member, Bernadette Costello, did not receive a Board Fee under the One Person One Salary (OPOS) principle until her retirement from the public service in September 2018.

Brendan O'Donoghue and Terry McWade completed their terms of office on the Audit & Risk Committee in January 2018 and December 2018 respectively. Anne Stewart and James Melly were appointed to the Audit & Risk Committee in April 2018 and December 2018 respectively.

Key Personnel Changes

A permanent Finance Director was appointed with effect from 8th January 2018. The Acting Finance Director resigned with effect from 31st March 2018.

A new ICT Director was appointed with effect from 20th August 2018. The previous ICT Director retired with effect from 18th January 2018.

A new Corporate Services Director was appointed with effect from 15th October 2018. The previous Corporate Services Director resigned with effect from 15th January 2018.

Disclosures Required by Code of Practice for the Governance of State Bodies (2016)

The Board is responsible for ensuring that the National Treatment Purchase Fund has complied with the requirements of the Code of Practice for the Governance of State Bodies ("the Code") as published by the Department of Public Expenditure and Reform in August 2016. The following disclosures are required by the Code:

Consultancy Costs

	2018	2017
Legal	79,070	104,509
Public Relations	107,821	97,348
Business Improvement	0	30,750

There were no legal settlements in 2018 or 2017

Travel & Subsistence

	Domestic		Foreign		Total	
	2018	2017	2018	2017	2018	2017
Staff	63,839	58,460	0	411	63,839	58,871
Board	5,397	8,368	0	0	5,397	8,368
Total	69,236	66,828	0	411	69,236	67,239

Hospitality Expenditure;

An amount of €1,270 was incurred on internal hospitality for 2018 (2017 €722). There was €0 amount incurred on external hospitality for 2018 (2017 €0).

The Board has adopted the Code of Practice for the Governance of State Bodies (2016) and has put procedures in place to ensure compliance with the Code. The National Treatment Purchase Fund was in full compliance with the Code of Practice for the Governance of State Bodies for 2018.

On behalf of the NTPF Board:



John Horan
Chairperson
19 December 2019



Patrick Gibbons
Board Member
19 December 2019

Statement on Internal Control

Scope of Responsibility

On behalf of the National Treatment Purchase Fund (NTPF) I acknowledge the Board's responsibility for ensuring that an effective system of internal control is maintained and operated. This responsibility takes account of the requirements of the Code of Practice for the Governance of State Bodies (2016).

Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a tolerable level rather than to eliminate it. The system can therefore only provide reasonable and not absolute assurance that assets are safeguarded, transactions authorised and properly recorded and that material errors or irregularities are either prevented or detected in a timely way.

The system of internal controls, which accords with guidance issued by the Department of Public Expenditure and Reform has been in place in the NTPF for the year ended 31 December 2018 and up to the date of approval of the financial statements.

Capacity to Handle Risk

The NTPF has an Audit and Risk Committee (ARC) comprising of four Board members with financial and audit expertise, one of whom is the Chair. The ARC met seven times in 2018.

The NTPF has also established an internal audit function which is adequately resourced and conducts a programme of work agreed with the ARC. The Internal Audit function is outsourced to a commercial firm.

The ARC has developed a risk management policy which sets out its risk appetite, the risk management process in place and details the roles and responsibilities of staff in relation to risk. The policy has been issued to all staff that are expected to work within the NTPF's risk management policies, to alert management on emerging risks and control weaknesses and assume responsibility for risks and controls within their own area of work.

Risk and Control Framework

Risk management is a standing item on the agenda of both Board and ARC meetings. A Risk Register is in place which identifies the key risks facing the NTPF and these have been identified, evaluated and graded according to their significance. The ARC review all risks identified on the Risk Register and the management plan for mitigating the identified risk at each meeting. Risks identified throughout the year are added to the Risk Register on an on-going basis. In addition, the high ranking risks (those rated as amber or red), new risks and changing risks on the Risk Register are reviewed at each Board meeting. The outcome of these assessments is used to plan and allocate resources to ensure risks are managed to an acceptable level.

The risk register details the controls and actions needed to mitigate risk and responsibility for operation of controls assigned to specific staff. I confirm that a control environment containing the following elements is in place;

- procedures for all key business processes have been documented
- financial responsibilities have been assigned at management level with corresponding accountability
- there is an appropriate budgeting system with an annual budget which is kept under review by senior management
- there are systems aimed at ensuring the security of the information and communication technology systems and
- there are systems in place to safeguard the assets.

Ongoing Monitoring and Review

Formal procedures have been established for monitoring control processes and control deficiencies are communicated to those responsible for taking corrective action and to management and the Board, where relevant, in a timely way. I confirm that the following ongoing monitoring systems are in place;

- key risks and related controls have been identified and processes have been put in place to monitor the operation of those key controls and report any identified deficiencies
- reporting arrangements have been established at all levels where responsibility for financial management has been assigned, and
- there are regular reviews by senior management of periodic and annual performance and financial reports which indicate performance against budgets and forecasts.

Procurement

I confirm that the NTPF has procedures in place to ensure compliance with current procurement rules and guidelines. Matters arising regarding controls over procurement are highlighted under Internal Control Issues below.

Review of Effectiveness

The Board confirmed on 2 December 2019 that it had conducted an annual review of the effectiveness of the 2018 internal controls.

The NTPF has procedures to monitor the effectiveness of its risk management and control procedures. The NTPF's monitoring and review of the effectiveness of the system of internal control is informed by the work of the internal and external auditors, the Audit and Risk Committee which oversee their work and senior management within the NTPF who are responsible for the development and maintenance of the internal control framework.

Internal Control Issues:

Non-compliant procurement

During 2018, the Fund was required to greatly increase its activity and staffing further to Budget 2018 which increased the Fund's income from €22.6m to €55m. During this time of significant change, existing contracts were extended for the provision of certain services. Expenditure of €425,009 was incurred in 2018 in relation to these services. New tender competitions for these services commenced in 2018 and have been completed.

On behalf of the NTPF Board:



John Horan
Chairperson
19 December 2019



Ard Reachtaire Cuntas agus Ciste Comptroller and Auditor General

Report for presentation to the Houses of the Oireachtas

National Treatment Purchase Fund Board

Qualified opinion on the financial statements

I have audited the financial statements of the National Treatment Purchase Fund Board for the year ended 31 December 2018 as required under the provisions of section 5 of the Comptroller and Auditor General (Amendment) Act 1993. The financial statements have been prepared in accordance with Financial Reporting Standard (FRS) 102 — *The Financial Reporting Standard applicable in the UK and the Republic of Ireland* and comprise

- the statement of income and expenditure and retained revenue reserves
- the statement of financial position
- the statement of cash flows and
- the related notes, including a summary of significant accounting policies.

In my opinion, except for the non-compliance with the requirements of FRS 102 in relation to retirement benefit entitlements referred to below, the financial statements give a true and fair view of the assets, liabilities and financial position of the National Treatment Purchase Fund Board at 31 December 2018 and of its income and expenditure for 2018 in accordance with FRS 102.

Basis for qualified opinion on financial statements

In compliance with the directions of the Minister for Health, the National Treatment Purchase Fund Board accounts for the costs of retirement benefit entitlements only as they become payable. This does not comply with FRS 102 which requires that the financial statements recognise the full cost of retirement benefit entitlements earned in the period and the accrued liability at the reporting date. The effect of the non-compliance on the National Treatment Purchase Fund Board's financial statements for 2018 has not been quantified.

I conducted my audit of the financial statements in accordance with the International Standards on Auditing (ISAs) as promulgated by the International Organisation of Supreme Audit Institutions. My responsibilities under those standards are described in the appendix to this report. I am independent of the National Treatment Purchase Fund Board and have fulfilled my other ethical responsibilities in accordance with the standards.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Report on information other than the financial statements, and on other matters

The National Treatment Purchase Fund Board has presented certain other information together with the financial statements. This comprises the annual report, the governance statement and Board members' report and the statement on internal control. My responsibilities to report in relation to such information, and on certain other matters upon which I report by exception, are described in the appendix to this report.

I have nothing to report in that regard.

Seamus McCarthy
Comptroller and Auditor General

13 December 2019

Statement of Income and Expenditure and Retained Revenue Reserves


For the year ended 31 December 2018

	Notes	2018 €	2017 €
Income			
Oireachtas Grant	2	55,022,000	22,600,000
Other Income		-	-
Total Income		55,022,000	22,600,000
Less: Expenditure			
Patient Care Expenditure	3	48,784,645	13,050,001
Administration Expenses	4	4,612,121	4,362,455
Total Expenditure		53,396,766	17,412,456
Surplus for the Year before Appropriations		1,625,234	5,187,544
Transfer to Capital Account	11	(22,288)	(7,189)
Surplus for the Year after Appropriations		1,602,946	5,180,355
Balance brought forward at 1 January		6,014,541	834,186
Balance Carried Forward at 31 December		7,617,487	6,014,541

The Statement of Income and Expenditure and Retained Revenue Reserves includes all gains and losses recognised in the year.

The Statement of Cash Flows and notes 1 to 15 form part of these financial statements.

On behalf of the National Treatment Purchase Fund Board:



John Horan
Chairperson
19 December 2019



Patrick Gibbons
Board Member
19 December 2019

Statement of Financial Position

as at 31 December 2018

	Notes	2018 €	2017 €
Fixed Assets	6	128,652	106,364
Current Assets			
Receivables and Prepayments	7	384,660	102,999
Cash and Cash Equivalents	8	23,346,265	14,247,853
		<u>23,730,925</u>	<u>14,350,852</u>
Current Liabilities (amounts falling due within one year)			
Care Payables and Accruals	9	15,492,586	7,626,952
Non-Care Payables and Accruals	10	620,852	709,360
		<u>16,113,438</u>	<u>8,336,312</u>
Net Current Assets		<u>7,617,487</u>	<u>6,014,540</u>
Total Net Assets		<u>7,746,139</u>	<u>6,120,904</u>
Representing			
Income and Expenditure and Retained Revenue Reserves		7,617,487	6,014,541
Capital Account	11	128,652	106,363
		<u>7,746,139</u>	<u>6,120,904</u>

The Statement of Cash Flows and notes 1 to 15 form part of these financial statements.

On behalf of the National Treatment Purchase Fund Board:



John Horan
Chairperson
19 December 2019



Patrick Gibbons
Board Member
19 December 2019

Statement of Cash Flows

For the year ended 31 December 2018

	Notes	2018 €	2017 €
Net Cash Flows from Operating Activities			
Surplus of Income over Expenditure		1,625,234	5,187,544
Depreciation and impairment of Fixed Assets	6	62,336	58,023
(Increase) / Decrease in Receivables		(281,661)	296,190
Increase in Payables		7,777,126	7,045,036
Net Cash Flows from Operating Activities		9,183,035	12,586,793
Cash Flows from Investing Activities			
Payments to acquire Property, Plant and Equipment	6	(84,624)	(65,212)
Net Cash Flows from Investing Activities		(84,624)	(65,212)
Net Increase in Cash and Cash Equivalents		9,098,412	12,521,581
Cash and Cash Equivalents at 1 January		14,247,853	1,726,272
Cash and Cash Equivalents at 31 December		23,346,265	14,247,853

Notes to the Financial Statements

For the year ended 31 December 2018

1. Accounting Policies

The basis of accounting and significant accounting policies adopted by the National Treatment Purchase Fund Board (NTPF Board) is set out below. They have all been applied consistently throughout the year and for the preceding year.

a) General Information

The NTPF Board was set up under the National Treatment Purchase Fund Board (Establishment) Order 2004 as amended by the Nursing Homes Support Scheme Act 2009 with a head office at Ashford House, Tara Street, Dublin 2.

The NTPF Board's primary objectives are as follows:

- (i) To make arrangements with persons, whether resident in the State or elsewhere, for the provision of hospital treatment to such classes of persons as may be determined by the Minister from time to time.
- (ii) To collect, collate and validate information in relation to persons waiting for hospital treatment and to put in place information systems and procedures for that purpose.
- (iii) To furnish whenever so required by the Minister or on its own initiative, advice to the Minister on issues relating to its functions.
- (iv) To negotiate with proprietors of registered nursing homes to reach agreement in relation to the maximum price(s) that will be charged for the provision of long-term residential care services to Nursing Homes Support Scheme Residents and provide the HSE with the details of all approved Nursing Homes agreements.
- (v) To develop and implement schemes to support and facilitate the gradual reduction in maximum outpatient first appointment waiting times.
- (vi) To support measures to facilitate improved patient experience time and performance in hospital emergency departments through targeted programmes of support.

The NTPF Board is a Public Benefit Entity (PBE).

b) Statement of Compliance

The financial statements of the NTPF Board for the year ended 31 December 2018 have been prepared in accordance with FRS 102, the financial reporting standard applicable in the UK and Ireland, issued by the Financial Reporting Council (FRC) with the exception that pensions are accounted for on a pay-as-you-go basis. The provisions of FRS 102 Section 28 Employee Benefits are not applied and the liability for future pension benefits accrued in the year has not been recognised in the financial statements.

c) Basis of Preparation

The financial statements have been prepared under the historical cost convention, except for certain assets and liabilities that are measured at fair value as explained in the accounting policies below.

The financial statements are in the form approved by the Minister for Health under the National Treatment Purchase Fund Board (Establishment) Order 2004.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the NTPF Board’s financial statements.

d) Revenue

Oireachtas Grants

Revenue is generally recognised on an accruals basis. However, Oireachtas Grants are provided to meet commitments entered into during the year as opposed to expenses incurred during the year and are accounted for on a cash receipts basis.

Other Revenue

Other revenue is recognised on a cash receipts basis.

e) Patient care expenditure

Care expenditure is recognised in the year in which the medical care is provided.

f) Property, Plant and Equipment

Property, plant and equipment are stated at cost less accumulated depreciation, adjusted for any provision for impairment. Depreciation is provided on all property, plant and equipment on a straight line basis at rates which are estimated to reduce the assets to residual values by the end of their expected useful lives as follows:

Computer Software and Equipment	20% per annum
Office Equipment	20% per annum
Furniture and Fittings	10% per annum

Residual value represents the estimated amount which would currently be obtained from disposal of an asset, after deducting estimated costs of disposal, if the asset were already of an age and in the condition expected at the end of its useful life.

Expenditure incurred on the development of computer systems, which is substantial in amount, and is considered to have an economic benefit to the Board lasting more than one year into the future, is capitalised and depreciated over the period in which the economic benefits are expected to arise. This period is subject to a maximum of 5 years. In the event of uncertainty regarding its future economic benefit an impairment loss is recognised in the Statement of Income and Expenditure and Retained Revenue Reserves in the year.

g) Inventory

As the Board does not carry any material inventory all sundry consumable items (e.g. stationery, printed material etc.) are charged in full to the Statement of Income and Expenditure and Retained Revenue Reserves in the period in which they were first acquired.

h) Receivables

Receivables are recognised at fair value, less provision for doubtful debts. The provision for doubtful debts is a specific provision, and is established when there is objective evidence that the NTPF Board will not be able to collect all amounts owed to it. All movements in the provision for doubtful debts are recognised in the Statement of Income and Expenditure and Retained Revenue Reserves.

i) Operating Leases

Rental expenditure under operating leases is recognised in the Statement of Income and Expenditure and Retained Revenue Reserves over the life of the lease. Expenditure is recognised on a straight line basis over the lease period.

j) Employee BenefitsShort-term Benefits

Short term benefits such as holiday pay are recognised as an expense in the year, and benefits that are accrued at year-end are included in the Payables figure in the Statement of Financial Position.

Retirement Benefits

Pension entitlements of employees directly employed by the Board are provided for through a defined benefit scheme. By direction of the Minister for Health, no provision is made in the financial statements in respect of future pension benefits. Funding is provided when pension payments are made.

Pension contributions deducted from employees' salaries are offset against pension payments and recognised as net pension costs and charged to the Statement of Income and Expenditure and Retained Revenue Reserves when paid.

NTPF also administer the Single Public Service Pension Scheme ("Single Scheme") which is a defined benefit scheme for pensionable public servants appointed on or after 1 January 2013. Single scheme members' contributions are paid over to the Department of Public Expenditure and Reform.

Pension benefits of staff seconded to the NTPF remain the responsibility of their parent bodies. The employer cost of providing these benefits is charged to the Statement of Income and Expenditure and Retained Revenue Reserves and is remitted to the parent bodies.

k) Capital account

The capital account represents the unamortised value of income applied to capital expenditure. Releases are made from this reserve to the Statement of Income and Expenditure and Retained Revenue Reserves in line with the depreciation and write-down of the assets.

l) Foreign Currency Transactions

Foreign currency transactions during the period have been translated at the rate of exchange ruling at the date of the transaction.

m) Critical Accounting Judgements and Estimates

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities at the reporting date and the amounts reported for revenues and expenses during the year. The nature of estimation means that actual outcomes could differ from those estimated. However, there were no judgements required that had a significant effect on amounts recognised in the financial statements for 2018.

Depreciation and Residual Values

The NTPF Board has reviewed the asset lives and associated residual values of all fixed asset classes, and in particular, the useful economic life and residual values of fixtures and fittings, and have concluded that asset lives and residual values are appropriate.

2. Oireachtas Grants

The Oireachtas Grants voted to the National Treatment Purchase Fund from Vote 38 Health as shown in the financial statements consist of;

		2018	2017
		€	€
Grants for current expenditure	Sub-head E3	55,022,000	22,600,000

3 (a) Patient Care Expenditure

In 2018 expenditure incurred by NTPF related to payments to private and public hospitals to provide inpatient and outpatient services to patients. The expenditure is broken down by payee and speciality as follows;

	2018	2017
	€	€
Private Hospitals	31,420,173	9,948,651
Public Hospitals	17,364,472	3,101,350
	<u>48,784,645</u>	<u>13,050,001</u>

3 (b) Patient Care Expenditure by speciality

	2018	2017
	€	€
Orthopaedics	16,596,130	1,946,811
Ophthalmology	13,354,393	5,712,388
General Surgery	5,111,260	1,140,012
General Surgery/Cardiology	3,586,180	1,409,204
ENT	3,254,690	1,254,436
Urology	2,772,059	496,315
Vascular Surgery	2,264,842	629,579
Dental/Oral Surgery	424,758	147,195
Non Cosmetic Plastic Surgery	376,582	29,791
Gynaecology	261,083	283,355
Neurosurgery	655,554	-
Pain Management	52,293	-
Surgical Dermatology	50,773	-
Respiratory	21,348	-
Rheumatology	2,700	-
Radiology	0	914
Total	<u>48,784,645</u>	<u>13,050,001</u>

4. Administration Expenses

		2018	2017
		€	€
Payroll	Note 5	2,597,966	2,469,792
Office rent		603,805	603,805
Professional services		500,638	402,516
Office expenses		215,863	185,205
Computer expenses		199,964	177,907
Advertising and Promotion		112,397	134,273
Training and Recruitment		92,397	102,781
Legal fees		79,070	104,509
Transport and Travel		69,236	67,239
Depreciation		62,336	58,023
Premises cleaning and maintenance		30,629	24,860
Audit fees		18,000	16,000
Insurance		15,191	12,502
Bank charges		14,492	532
Miscellaneous costs		137	2,512
Total		4,612,121	4,362,455

Note: The costs of administering the NTPF's role under the Nursing Homes Support Scheme Act are included in salaries and overheads. These costs amount to €243,502 (2017 €313,088).

5 Remuneration

5(a) Aggregate Employee Benefits

	2018	2017
	€	€
Staff short-term benefits	2,284,637	2,190,943
Pension payments	88,048	66,415
Employer's contribution to Social Welfare	225,281	212,434
Total Payroll Cost	2,597,966	2,469,792

Note: Total Payroll Cost is net of staff pension contributions. Pension contributions recognised as Other Income in 2017 have been reclassified against payroll in the 2018 financial statements.

	2018	2017
Number of staff employed (WTE) at year end	50	40

Note: Pending the outcome of the Department of Health’s consideration of the NTPF’s role, three employees were on temporary secondment to other Health Agencies during 2017. Salary costs relating to these staff was recouped from the Agencies in question. A further eleven employees, with a salary cost of €264,913 in 2017 were similarly assigned to other Health Agencies without salary recoupment to the Board. There was no additional cost to the Department in these instances. All 2017 secondees had resigned, transferred on a permanent basis to other Agencies or returned to employment with the NTPF by 31 December 2017. In 2018 one staff member was on temporary secondment to another Agency. Salary costs in relation to this staff member is being recouped in full from the Agency in question.

5(b) Staff Short-term Benefits

	2018	2017
	€	€
Basic pay	2,280,447	2,189,110
Allowances	4,190	1,833
	2,284,637	2,190,943

No overtime or termination benefits were paid in the year (2017 - nil)

5(c) Chief Executive’s Salary

2018	2017
€	€
127,912	82,110

The Chief Executive Officer, who was appointed with effect from 4th May 2017, is a member of the NTPF Superannuation Scheme and his entitlements in that regard does not extend beyond the terms of the model public service pension scheme. The value of retirement benefits earned in the period is not included in the above.

5(d) Key Management Personnel

Key management personnel in the NTPF consist of the Members of the Board, the Chief Executive Officer, Finance Director, ICT Director, Audit, Quality and Research Director, Director of Corporate Services and Process Innovation Director. The total value of employee benefits for key management personnel is set out below;

	2018	2017
	€	€
Salary	479,824	644,982

Salary for key management personnel does not include the value of retirement benefits earned in the period. Key management personnel, excluding Board members, are members of the NTPF Superannuation Scheme and their entitlements in that regard do not extend beyond the terms of the model public service pension scheme.

5(e) Employee benefits breakdown

Employees' short-term benefits in excess of €60,000 are categorised in the following bands;

From	To	Number of Employees	
		2018	2017
€60,000 - €69,999		5	4
€70,000 - €79,999		-	-
€80,000 - €89,999		2	3
€90,000 - €99,999		-	-
€100,000 - €109,999		-	-
€111,000 - €119,999		-	-
€120,000 - €129,999		1	-
Total		8	7

Note: For the purposes of this disclosure, short-term employee benefits in relation to services rendered during the reporting period include salary, allowances and other payments made on behalf of the employee but exclude employer's PRSI.

5(f) Board Members

	Board	Audit & Risk Committee	Fees 2018	Expenses 2018
Number of Meetings	8	7		
John Horan (Chair)	8		11,970	571
Patricia Byron	8		7,695	0
Bernadette Costello	8	6	3,206	3,170
Patrick Gibbons	8	7	7,695	183
James Melly	8	1	7,695	255
Jack Nagle	7		7,695	1,218
Terry McWade	8	6	7,695	0
Brendan O'Donoghue	7	1	7,695	0
Anne Stewart	6	6	7,695	0
			69,041	5,397

One Board member, Bernadette Costello, did not receive a Board Fee under the One Person One Salary (OPOS) principle until her retirement from the public service in September 2018.

Brendan O'Donoghue and Terry Mc Wade completed their terms of office on the Audit & Risk Committee in January 2018 and December 2018 respectively. Anne Stewart and James Melly were appointed to the Audit & Risk Committee in April 2018 and December 2018 respectively.

6. Property, Plant & Equipment

	Computer Equipment and Software	Office Equipment	Furniture, Fixtures and Fittings	Total
	€	€	€	€
Cost				
At 1 January 2018	4,843,383	155,164	391,106	5,389,653
Additions	58,807	22,243	3,574	84,624
Disposals			-	-
At 31 December 2018	4,902,190	177,407	394,680	5,474,277
Depreciation				
At 1 January 2018	(4,746,380)	(151,263)	(385,646)	(5,283,289)
Charge for the Year	(55,584)	(6,067)	(685)	(62,336)
Disposals			-	-
At 31 December 2018	(4,801,964)	(157,330)	(386,331)	(5,345,625)
Net Book Value				
At 1 January 2018	97,003	3,901	5,460	106,364
Net movement for the year	3,223	16,176	2,889	22,288
At 31 December 2018	100,226	20,077	8,349	128,652

7. Receivables and Prepayments

	2018	2017
	€	€
Sundry Prepayments	363,201	92,606
Other Sundry Receivables	21,459	10,393
	384,660	102,999

8. Cash and Cash Equivalents

	2018	2017
	€	€
Bank Current Account	23,345,965	14,247,553
Petty Cash	300	300
	<u>23,346,265</u>	<u>14,247,853</u>

9. Care Payables and Accruals

	2018	2017
	€	€
Care payables	0	81,854
Care accruals	15,492,586	7,545,098
	<u>15,492,586</u>	<u>7,626,952</u>

10. Non-Care Payables and Accruals

	2018	2017
	€	€
Professional Services Withholding Tax	254,102	275,557
PAYE/PRSI and Government Levies	84,563	54,933
Other non care payables and accruals	282,187	378,870
	<u>620,852</u>	<u>709,360</u>

11. Capital Account

	2018	2017
	€	€
Balance at 1 January	106,364	99,174
Funds allocated to acquire fixed assets	84,624	65,212
Amortisation in line with asset depreciation	(62,336)	(58,023)
Net movement in Capital Account	<u>22,288</u>	<u>7,190</u>
	<u>128,652</u>	<u>106,364</u>

12. Operating Leases

The National Treatment Purchase Fund occupies premises at Ashford House, Tara Street, Dublin 2 under a lease agreement commencing 1 January 2016 and expiring on 31 December 2020. The total office floor area of the property is 935m² of which NTPF occupied 100% at the reporting date.

Operating lease rentals (charged to Income and Expenditure and Retained Reserves)	2018	2017
	€	€
Land and Buildings	603,805	603,805

The Board has the following commitments under operating leases which expire	2018	2017
	€	€
Within 1 year	603,805	603,805
Within 2 to 5 years	603,805	1,207,610

13. Commitments

Commitments are obligations or undertakings to make future payments to Public and Private Hospitals that exist at the end of the reporting period but which have not been recognised as liabilities in the Statement of Financial Position. Offers of treatments, to an estimated value of €8m (2017 €5m), have been accepted by public patients at the reporting date for the treatments to take place in the following year. As the Financial Statements are prepared on an accruals basis these commitments have not been recognised as a liability at the reporting date.

14. Related Party Disclosures

Key personnel of the NTPF Board consist of members of the Board, the CEO and senior Managers. For a breakdown of the remuneration and benefits paid to key personnel see Note 5.

The NTPF Board adopts procedures in accordance with the guidelines issued by the Department of Public Expenditure and Reform covering the personal interests of Board members. In the normal course of business the NTPF Board may enter into contractual arrangements with entities in which the NTPF Board members are employed or are otherwise interested.

During the year the NTPF Board had no dealings with bodies connected to any of the Board members.

15. Approval of the Financial Statements

The financial statements were approved by the National Treatment Purchase Fund Board on 2 December 2019.

Appendix I – Annual Protected Disclosures

In accordance with Section 21 of the Protected Disclosures Act, 2014 the NTPF has established and maintains procedures for current or former employees to make protected disclosures in relation to the NTPF and its work and for dealing with such disclosures. Written information in relation to these procedures has been provided to all employees.

There were nil protected disclosures in 2018.

Appendix II – Principal Risks

Risk Description	Current Controls / Planned Actions
<p>Insufficient number of patient treatments arranged or capacity limitations within the healthcare system resulting in patients waiting longer than projected.</p>	<p>Delivery planning processes in place.</p> <p>Monitoring of progress via PAMS provides real time patient level data on reports, allowing the NTPF to focus on required actions.</p> <p>Close oversight by Board and Executive</p>
<p>Achieving value for money in pricing negotiation when purchasing quality healthcare services.</p>	<p>Adherence to public procurement guidelines and appropriate competitive procurement processes.</p> <p>Executive oversight supported by independent internal and external audits of control systems.</p>
<p>Long-term Residential Care price negotiation</p>	<p>Executive oversight and sign off on all price negotiations and deeds and regular reports to Board and CEO.</p> <p>Meeting and contact with related stakeholders on an on-going basis.</p> <p>Published criteria for negotiations including appeals process.</p> <p>NTPF Pricing Review.</p>

Risk Description	Current Controls / Planned Actions
<p>Non-compliance with legal and corporate governance obligation</p>	<p>Compliance with legal and regulatory requirements.</p> <p>Governance framework.</p> <p>Internal Audits.</p> <p>Implementation of NTPF policies and procedures. Executive and Board Oversight</p>
<p>Risk of fraud resulting in financial loss.</p>	<p>Financial management is subject to processes and controls.</p> <p>Framework of financial processes and controls subject to annual internal and external audits, Executive and Board oversight.</p>
<p>Third Party Provider Risks</p>	<p>Contracts management processes, monitoring of performance by Executive, tendering and procurement, legal review of major contracts, external procurement expertise.</p> <p>Office of Government Procurement frameworks utilised where possible.</p>
<p>Co-operation from stakeholders or Healthcare system capacity limitations could restrict NTPF's ability to deliver on functions.</p>	<p>Continuous engagement with Department of Health and HSE - involving regular meetings.</p> <p>Open, problem solving approach.</p> <p>Continuous engagement</p>
<p>Processes to provide appropriate assurance for Commissioning Patient Treatments.</p>	<p>Contractual requirements, Memorandums of Understanding, specialist register, qualifications, accreditation, site visits, reporting and oversight.</p>
<p>Unavailability of ICT infrastructure resulting in the inability to gather waiting list data, carry out commissioning work, carry out validation work or NTPF functions.</p>	<p>Fully redundant hardware infrastructure.</p> <p>Backup communications infrastructure.</p> <p>Business disaster recovery solution.</p>



An Ciste Náisiúnta um
Cheannach Cóireála

Tuarascáil Bhliantúil 2018



an ciste náisiúnta um cheannach cóireála
the national treatment purchase fund

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Réamhrá an Chathaoirligh



John Horan, Cathaoirleach

Tá straitéis forbartha ag an gCiste Náisiúnta um Cheannach Cóireála (CNCC) chun tacú le an gcóras cúraim sláinte dúshláin shuntasacha a bhaineann le liostaí feithimh ospidéil (Straitéis agus Plean Gníomhaíochta CNCC 2016 – 2019) a chomhlíonadh.

Táimid beagnach críochnaithe leis an bplean seo a chur i bhfeidhm anois agus tá comhaltaí an Bhoird sásta leis an dul chun cinn suntasach atá déanta go dtí seo. Tá cúig phríomhroinn spriocdhírthe, á dtreorú ag foireann feidhmiúcháin cumasach, i ndiaidh athruithe inchainníochtaithe a chur i bhfeidhm sa chóras cúraim sceidealaithe faoi cheannaireacht an POF, Liam Sloyan.

Baineann ceann de na buntáistí soiléire a baineadh amach i gcomhar lenár gcomhghleacaithe cúraim sláinte le socruithe máinliachta agus gnáthaimh a dhéanamh do 26,063 othar, rud ba chúis le laghdú de 11,264 ar líon na ndaoine a bhí ag fanacht le haghaidh seirbhísí d'othair chónaitheacha agus do chúram lae. Ní bheadh sé seo déanta gan an obair shuntasach a dhéanann CNCC chomh fada is a bhaineann le bailiú agus tiomsú sonraí a bhaineann le liostaí feithimh othar cónaitheach, cásanna lae agus othar seachtrach in ospidéal phoiblí, mar aon leis na huirlisí bainistíochta próisis gaolmhara a chur ar fáil.

Ina theannta sin, tá dul chun cinn suntasach déanta ag CNCC maidir le tacú le cúram fadtéarmach do dhaoine scothaosta ina ról faoin Scéime um Thacaíocht Tithe Banaltranaís.

Níl aon amhras ach go mbeidh dúshláin le sárú amach anseo ach táim muiníneach go gcabhróidh an Straitéis nuashonraithe atá forbartha ag an eagraíocht le cóireáil níos tapa othar a éascú mar aon le líon na ndaoine ar liostaí feithimh agus amanna feithimh a laghdú.

Ba mhaith liom an deis seo a thapú chun buíochas a ghabháil le mo chomhghleacaithe Boird ar fad, Liam Sloyan, POF, feidhmeannacht agus foireann CNCC, as a gcuid oibre agus díograise. Chomh maith leis sin, is mian liom buíochas a ghabháil leis an Aire Harris agus leis an Roinn Sláinte as tacú linn agus cabhrú linn go leanúnach. Tá CNCC tiomanta do leanúint lena chuid oibre lena chomhghleacaithe sa tseirbhís sláinte chun amanna feithimh a laghdú.

Réamhrá an POF



Liam Sloyan,
Príomhfheidhmeannach

Réamhrá

Dearadh gníomhaíochtaí CNCC in 2018 go sonrach chun cóireáil a chur ar na hothair is faide a bhí ag feitheamh, tacú le feabhas feidhmíochta sa chóras cúraim sláinte sceidealaithe níos leithne, agus chun luach ar airgead agus seirbhísí inbhuanaithe a chur ar fáil do dhaoine scothaosta a dteastaíonn cúram seirbhísí baltranais baile fadtéarmach uathu.

Tá ár bpríomhréimsí feidhmiúla ar fad ailínithe lena dtáirgí insoláthartha a bhfuil sé mar aidhm leo an rún straitéiseach seo a chomhlíonadh agus ag an am céanna gan ár bhfís a ligean i ndearmad, is é sin go mbeadh othair ag croílár ár gcuid oibre.

An Stiúirthóireacht Airgeadais - Cóireáil Ospidéal agus Conarthaí Tithe Banaltranais a Eagrú

Ó tharla maoiniú breise a bheith ar fáil d'othair, in 2018 d'eagraigh CNCC cóireáil le haghaidh 21,917 othar ó liosta na nOthar Cónaitheach/Cásanna Lae (OCCL) agus 4,146 de na hothair is faide a bhí ag fanacht ar Scóip Ghastraitéigeach (GS). Chabhraigh an obair seo le laghdú 14% ar liostaí feithimh OCCL agus laghdú 34% ar na hothair OCCL a bhí ag feitheamh breis is 9 mhí.

Ina theannta sin, bhí conarthaí praghsála comhaontaithe ag 434 teach banaltranais le CNCC ag deireadh 2018.

An Stiúirthóireacht TFC

Lean an Stiúirthóireacht TFC lena tacar de thuarascálacha a leathnú agus a fheabhsú chun an bailiú, an tiomsú agus an tuairisciú is fearr ar liosta feithimh do chúram sceidealaithe a chinntiú. Bainistíonn an fhoireann TFC seo breis is 450 tuarascáil aonair sheachtainiúil agus mhíosúil a bhaineann le beagnach 13 milliún taifead faoi Othair Chónaitheacha/Cásanna Lae agus 27 milliún taifead faoi Othair Sheachtracha.

An Stiúirthóireacht um Iniúchadh, Dearbhú Cáilíochta agus Taighde

Ar iarratas ón Aire Sláinte, Simon Harris, leathnaigh an stiúirthóireacht Clár Iniúchta Speisialta 2017 chun 9 n-ospidéal bhreise a chur san áireamh in 2018, rud a chiallaigh go raibh thart ar 70% de phobal an liosta feithimh clúdaithe sa chlár iniúchta. Ina theannta sin, chuir an stiúirthóireacht seo clár leathnaithe MSM (Meastóireacht Staitistiúil ar Mhírialtachtaí) ar fáil.

Chomh maith leis sin, ghlac an stiúirthóireacht páirt i dtaighde comhoibríoch neamhspleách acadúil ar thuairisciú dea-chleachtas idirnáisiúnta liostaí feithimh d'othair chónaitheacha, cásanna lae, gnáthaimh phleanáilte agus othair sheachtracha. Tá an tuarascáil seo le foilsiú ag Coláiste na Tríonóide, Baile Átha Cliath ag tús 2019.

Aonad na Nuálaíochta Próisis

Lean Aonad na Nuálaíochta Próisis le hathruithe móra a chur i bhfeidhm ar an gcóras sláinte agus le tionscadail a raibh sé mar aidhm leo próiseas a fheabhsú. I measc raon suntasach tionscadal a cuireadh i gcrích nó a bhí ar bun in 2018 bhí Taighde ar Chomhfhreagras le hOthair, Aonad Bailíochtaíthe Láráithe Náisiúnta a fhorbairt agus a bhunú, Próiseas Tosaíochta Cliniciúil, CBRO (Córas Bainistíochta Rochtana Othair) agus Clár Náisiúnta Oilíúna agus Forbartha OCCLGP 2018.

Seirbhísí Corparáideacha

Tugadh fás suntasach faoi deara i CNCC in 2018 agus bhí ról lárnach ag an Aonad Seirbhísí Corparáideacha san fhás seo a bhainistiú. Reáchtáil an tAonad breis is 30 feachtas earcaíochta, inmheánach agus seachtrach, i rith 2018. Áirítear i measc phríomhghníomhaíochtaí na Seirbhísí Corparáideacha seirbhís AD a chur ar fáil, forbairt eagraíochta, forbairt gairme, bainistiú tallainne agus foghlaim agus forbairt, cumarsáid & comhairliúchán agus bainistíocht pinsean.

Conclúid

Baineann dúshlán ar leith le hamanna feithimh in ospidéal phoiblí i gCóras Cúraim Sláinte na hÉireann. Tarraingítear aird i Straitéis Forfheidhmithe Sláintecare an Rialtais 2018 ar ghníomhartha a bhfuil tionchar suntasach acu, a áirítear iontu infheistíocht i CNCC chun rochtain níos fearr ar sheirbhísí ospidéal ghéarmhíochaine a sholáthar d'othair. Tá CNCC ag leanúint ag obair i ndlúthpháirt lena chomhpháirtithe cúraim sláinte chun an aidhm seo a chomhlíonadh trí ghníomhaíochtaí pleanáilte atá cainníochtaithe agus intomhaiste. In 2018 d'éascaigh gníomhaíochtaí CNCC laghdú 14% ar líon na n-othar atá ag feitheamh le haghaidh cóireála mar othair chónaitheacha agus mar chásanna lae.

In 2019 táim ag súil le bheith ag obair le bord agus le foireann CNCC agus lenár gcomhpháirtithe cúraim sláinte chun rochtain níos fearr ar sheirbhísí ospidéal ghéarmhíochaine a sholáthar d'othair.



2. Maidir Leis An Gciste Náisiúnta Um Cheannach Cóireála

2.1 Réamhrá agus Sainordú

Bunaíodh CNCC le hIonstraim Reachtúil I.R. Uimh. 179 de 2004 – Ordú fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú) 2004.

Seo a leanas príomhfheidhmeanna CNCC:

1. Socruithe a dhéanamh le daoine, cónaitheoirí sa Stát nó in áit éigin eile, chun cóireáil ospidéal a chur ar fáil d'aicmí daoine a d'fhéadfadh an tAire a chinneadh ó am go ham;
2. Faisnéis a bhaineann le daoine atá ag feitheamh le haghaidh cóireáil ospidéal a bhailiú, a thiomsú agus a bhailíochtú agus córais agus nósanna imeachta faisnéise a bhunú le haghaidh na críche sin;
3. Comhairle a chur ar fáil don Aire nuair a iarrann an tAire a leithéid nó ar a thionscnamh féin, maidir le ceisteanna a bhaineann lena fheidhmeanna faoin airteagal seo;
4. Aon fheidhm eile a bhaineann le ceannach cóireáil ospidéal a d'fhéadfadh an tAire a shannadh ó am go ham a chur i gcrích.

Lena chois sin, leasaigh Acht um Thacaíocht Tithe Banaltranaís, 2009 an tOrdú Bunaíochta chun an críoch breise seo a leanas a chur san áireamh:

5. Socruithe a dhéanamh le duine is dóigh leis is cuí, ar dílseánach tí banaltranaís é nó í, maidir leis an bpraghas ar a soláthróidh an duine sin seirbhísí cúraim cónaithe fhadtéarmaigh do dhaoine a bhfuil gá acu le seirbhísí den sórt sin agus atá ag fáil tacaíochta airgeadais faoin Acht fán Scéim um Thacaíocht Tithe Banaltranaís 2009;

2.2 Ráiteas Misin agus Luachanna Corparáideacha

Is é Misean CNCC soláthraithe agus maoinitheoirí seirbhís sláinte poiblí a chumhachtú, agus luach a chur leis ar an tslí sin:

1. Dearbhú agus fíorú neamhspleách ar fhaisnéis agus ar phróisis a bhaineann le liostaí feithimh le haghaidh cóireáil othar, agus;
2. Caibidlíocht speisialaithe maidir le pragsanna agus tacaíocht do thionscnamh ceannaigh nuair atá seirbhísí sláinte á bhfoinsiú

Tá na luachanna corparáideacha seo a leanas mar bhonn le hobair CNCC:

Barr feabhais:

Táimid tiomanta do sheirbhísí ar an gcaighdeán is airde a sholáthar, seirbhísí atá nuálach agus comhtháite agus táimid mórtasach as na seirbhísí atá á gcur ar fáil againn. Cinnteoidimid go bhfuil na réitigh atá á soláthar againn inbhuanaithe i seirbhís sláinte atá ag forbairt;

Comhpháirtíocht, Ionracas & Meas:

Déanfaimid tréaniarracht i gcónaí oibriú i gcomhpháirt lenár bpríomhpháirtithe leasmhara, lena n-áirítear othair, baill foirne, an Rialtas agus soláthraithe cúraim sláinte i spiorad an chomhairliúcháin, an chomhoibrithe agus an ionracais laistigh de chultúr cóimheasa chun luach a chur lenár gcóras sláinte poiblí;

Neamhspleáchas, Cuntasacht & Freagracht:

Trí cheannaireacht láidir chomhsheasmhach, cinnteoidimid go mbeimid ag feidhmiú go neamhspleách mar ghníomhaireacht reachtúil agus go bhfuilimid cuntasach agus freagrach as na cinntí a dhéanaimid.

3. Rialachas agus Bainistíocht

3.1 Ár mBord

Ghlac CNCC le réim rialachais chorparáidigh de réir dea-chleachtas agus chun a fheidhmeanna a chur i gcrích gan dochar alt 52 d'Acht Sláinte, 1970, mar atá sonraithe san Ionstraim Reachtúil nó mar atá ordaithe ag an Aire faoi 4 (d) den Ionstraim Reachtúil sin.

Comhaltaí an Bhoird



John Horan (Cathaoirleach)

Ceapadh John Horan mar Chathaoirleach ar CNCC in 2010, agus roimhe seo bhí sé ag feidhmiú mar stiúrthóir agus Cathaoirleach ar an gCoiste Airgeadais agus Iniúchta.

Roimhe seo bhí ról éagsúla aige i nGrúpa Aer Lingus le breis is 23 bliain agus chaith sé seacht mbliana ag obair mar Phríomhfheidhmeannach Chónaidhm Óstáin na hÉireann agus deich mbliana ag obair mar Phríomhfheidhmeannach Thréidliacht Éireann. Anois is Comhalta Oinigh d'Eagraíocht Náisiúnta Ghairm na Tréidliachta é. Tá blianta fada caite aige i mbun ionadaíochta ar na hearnálacha seo ag leibhéal Comhairle agus Boird in eagraíochtaí Náisiúnta agus Eorpacha éagsúla.

Is comhalta é de Bhord Altranais agus Cnáimhseachais na hÉireann. Chomh maith leis sin, is comhalta é den Bhinse Achomhairc Fostaíochta agus de Choiste Cliantghearán Dhlí-Chumann na hÉireann. Bhronn Coláiste na Tríonóide, Baile Átha Cliath Máistir Eolaíochta sa Chleachtas Bainistíochta – MSc (Bainist.) air.



Patricia Byron

Is céimí de chuid UCD í Patricia, Árachóir Cairte agus an chéad Uachtarán bainean ar an Institiúid Árachais. Tá blianta fada caite ag Patricia Byron ag obair mar fheidhmeannach sinsearach san earnáil Árachais agus seirbhísí gaolmhara airgeadais. Ba í Patricia an chéad POF a ceapadh ar an mBord Measúnaithe Díobhálacha Pearsanta (PIAB), comhlacht Stáit neamhspleách, a bunaíodh in 2004 chun timpeallacht chostasach éileamh díobhálacha pearsanta a athchóiriú. Le linn di a bheith ag feidhmiú mar Chathaoirleach ar Bhiúró Mótair-Árachóirí na hÉireann, threoraigh sí clár athchóirithe, a bhí dírithe ar chlaochlú agus ar éifeachtacht gnó.

Le linn di a bheith ag feidhmiú mar Chathaoirleach ar Chumann Phríomhfheidhmeannaigh na gComhlachtaí Stáit, ghlac sí páirt ghníomhach i roinnt tionscnamh leathana a bhí dírithe ar athchóiriú na hearnála poiblí. Ó d'fhág sí PIAB in 2015, threoraigh sí clár um Athbheithniú Straitéiseach ag Suirbhéirí Cairte na hÉireann. I láthair na huaire, tá sí ag obair le Coimisiún an Bhainc Ceannais mar Stiúrthóir neamhfheidhmiúcháin neamhspleách ar an Lárionad do Sheirbhísí Éifeachtacha agus ComReg.



Bernadette Costello

Is Comhalta d'Institiúid Cúntasóirí Cairte na hÉireann í Bernadette Costello mar aon le Stiúrthóir um Iniúchadh Inmheánach & Bainistíocht Riosca, in Ollscoil na hÉireann, Gaillimh. Tá neart taithí aici ar chuntasaíocht airgeadais agus bainistíochta, iniúchadh inmheánach, bainistíocht riosca, rialachas corparáideach agus réimsí gaolmhara.

Bhí sí ina comhalta de Chomhairle Cúntasóirí Cairte na hÉireann, agus ina Cathaoirleach ar Choiste Iniúchta Chuntasóirí Cairte na hÉireann, an coiste um Nascadh le Comhaltaí agus Coiste na hEarnála Poiblí.

Chomh maith leis sin, is comhalta agus iar-Chathaoirleach Bhord Teicneoirí Cuntasaíochta Éireann í, agus an Bord Oideachais agus Scrúduithe. Is comhalta í de Choiste um Dhearbhu Cáilíochta agus Riosca na Gníomhaireachta um Leanaí agus an Teaghlach (Tulsa) agus Coiste Iniúchta Ghrúpa Cúraim Sláinte Ollscoile Saolta. Bhronn Ollscoil na hÉireann, Gaillimh Céim Baitsiléara sa Tráchtáil agus Ard-Diplóma san Oideachas uirthi.



Patrick Gibbons

Tá Patrick Gibbons ag feidhmiú mar chomhalta Boird CNCC agus comhalta den Choiste Iniúchta agus Riosca ó ceapadh é den chéad uair in 2014.

Is Aturnae é Patrick, agus is Stiúrthóir Neamhfheidhmiúcháin neamhspleách lánaimseartha é atá ag feidhmiú ar bhoird a bhaineann leis na seirbhísí airgeadais, an earnáil Stáit agus comhlacht trasteorann, lena n-áirítear roinnt Coistí Iniúchta & Riosca.

Roimhe sin, chaith Patrick formhór a chuid ama ag díriú ar chomhlíontacht dlí agus rialála, rialachas corparáideach agus bainistíocht riosca nuair a bhí ról shinsearacha aige i roinnt cuideachtaí móra idirnáisiúnta seirbhísí airgeadais.



James Melly

Is Sainchomhairleoir Bainistíochta é James Melly atá ag díriú ar Chultúr agus Athrú Eagraíochta agus tá taithí aige ar a bheith ag obair in go leor earnálacha agus eagraíochtaí gnó lena n-áirítear gníomhaireachtaí Seirbhíse Sláinte.

Chaith sé tamall ag obair mar Fheidhmeannach Sinsearach in Aer Lingus áit a raibh sé ag feidhmiú mar Stiúrthóir ar Ghrúpchuideachta agus POF ar fhochuideachta. Ceapadh é mar cheannasaí ar fheidhm Bainistíochta Pearsanra Ghrúpa Aer Lingus agus threoraigh sé cláir athraithe suntasacha le linn dó a bheith i mbun an róil sin.



Dr. Terry McWade (Chairman of the Audit and Risk Committee)

Ceapadh an Dr Terry McWade mar POF ar Choláiste Ríoga Lianna na hÉireann i Lúnasa 2019. Chomh maith leis sin, tá sé ag feidhmiú mar POF Valitacell, cuideachta luathchéime biteicneolaíochta, cuideachta a chomhbhunaigh sé. Roimhe seo bhí sé ag feidhmiú mar Leas-POF ar Choláiste Ríoga na Máinleá in Éirinn, POF Exceptis Technologies, Príomhaí i ngrúpa comhairleach Bhostúin (Londain), agus POF ar Shaotharlanna Servier (an Danmhairg).

Tá sé ceaptha mar Stiúrthóir ar an Institiúid Baincéireachta agus is lar-Stiúrthóir ar Chumann Rialachais Chorparáidigh na hÉireann é. Roimhe seo bhí sé ag feidhmiú mar Leaschathaoirleach ar Ospidéal Déidliachta Bhaile Átha Cliath agus Cathaoirleach ar Thionscnamh Vacsaíní na hEorpa. Is comhalta é den Choiste Iníúchta agus de Choiste um Chleachtas Leanúnach Chomhairle na nDochtúirí Leighis, mar aon le comhalta de Bhord Ospís agus Seirbhísí Cúraim Ospidéal Mhuire.

Rinne sé staidéar ar an leigheas i gColáiste na Tríonóide, Baile Átha Cliath, agus tá MBA (INSEAD), MSC (Eitic agus Dlí Cúraim Sláinte), agus Dioplóma sa Rialachas Corparáideach (Coláiste na hOllscoile, Baile Átha Cliath) bronnta air. Is Stiúrthóir Cairte IOD é.



Brendan O'Donoghue

Roimhe seo bhí Brendan O'Donoghue ag feidhmiú mar Phríomhoifigeach Feidhmiúcháin ar Ospidéal Ollscoile Naomh Pádraig idir 1999 agus 2007, agus roimhe sin chaith sé 21 bliain ag obair le Grúpa Tedcastle.

I measc na ról a bhí aige bhí Grúpstiúrthóir Airgeadais agus Grúpoifigeach Oibríochtaí ina dhiaidh sin. Is Stiúrthóir Cairte IOD é, agus bhain sé a cháilíocht amach in 2011. Is cuntasóir é (FCCA atá ar scor anois).



Dr Jack Nagle

I ndiaidh breis is 15 bliain a chaitheamh ag obair thar lear i mbun ról sinsearach éagsúil, d'fhill an Dr Jack Nagle ar Éirinn áit ar oibrigh sé mar Stiúrthóir Oibríochtaí & Innealtóireachta do Boston Scientific ar feadh 6 mbliana. In 2004, bhunaigh sé agus thosaigh sé ag feidhmiú mar POF ar Alpha Healthcare, cuideachta Éireannach atá dírithe ar chomhairleoireacht bainistíochta gnó, bainistíocht athruithe, córais bhainistíochta ar ardchaighdeán, tacaíocht tagarmharcála agus seirbhísí oiliúna a chur ar fáil don Earnáil Sláinte. Bhunaigh sé Alpha Primary Care in 2007 chun na seirbhísí céanna a chur ar fáil do mhargadh na Ríochta Aontaithe. Tá spéis ar leith aige i dteicnící Bainistíochta ar Ardchaighdeán agus LEAN a chur i bhfeidhm san earnáil sláinte.

Bhronn Ollscoil Cranfield MBA air agus bhronn Ollscoil Cardiff PhD air.



Anne Stewart

Ceapadh Anne Stewart ar bhord CNCC in Iúil 2017.

I láthair na huairé tá Anne ag obair mar Stiúrthóir Soláthair in Uisce Éireann agus tá 30 bliain caite aici ag obair i réimse an tSoláthair i dtionscail éagsúla ag leibhéal Domhanda agus Áitiúil.

Bhronn Institiúid Teicneolaíochta Bhaile Átha Cliath cáilíocht Soláthair ar Anne agus is comhalta í d'Fhoras na hÉireann um Cheannacht agus Bainistíocht Shlabhra an tSoláthair.

4. Cuspóirí Straitéiseacha agus Gnóthachtálacha

4.1 Cuspóirí Straitéiseacha

Ar an 17 Eanáir 2017, sheol Simon Harris, an tAire Sláinte **“Plean Straitéise agus Gnímh, Ag tacú le feabhas feidhmíochta chun othair a chóireáil níos tapúla, 2017 – 2019”** CNCC. Is iad ár gCuspóirí Straitéiseacha atá mar bhonn leis an méid nach mór a chur i gcrích lena chinntiú go bhfuil ár Rún Straitéiseach trí chéile á sheachadadh. Tá úinéir feidhmiúcháin luaite le gach cuspóir straitéiseach thíos mar aon le gníomhartha, torthaí, fachtóirí criticiúla ratha, amlíní cur i bhfeidhm agus Príomhtháscairí feidhmíochta sonraithe.

CUSPÓIR STRAITÉISEACH 1

Caibidlíocht a dhéanamh ar chomhaontuithe praghsála agus cúram ar ardchaighdeán a cheannach ó sholáthraithe thar ceann an Stáit.

CUSPÓIR STRAITÉISEACH 2

A chinntiú gur ann do mhargadh inbhuanaithe agus cóir do Chúram Cónaithe Fadtéarmach le dóthain Acmhainne chun freastal ar riachtanais na ndaoine a dteastaíonn a leithéid seo de chúram uathu.

CUSPÓIR STRAITÉISEACH 3

Faisnéis deimhnithe ar ardchaighdeán maidir le liostaí feithimh do sheirbhísí sláinte poiblí a fhoilsiú agus a roinnt.

CUSPÓIR STRAITÉISEACH 4

Uirlis feabhais feidhmíochta a fhorbairt do bhainistíocht oibríochtúil conairí cóireála othar sa gcóras sláinte poiblí.

CUSPÓIR STRAITÉISEACH 5

Saineolas comhairleach a chur ar fáil don tseirbhís sláinte poiblí i ndáil le conairí cóireála othar.

CUSPÓIR STRAITÉISEACH 6

A chinntiú go bhfuil bonneagar rialachais agus oibríochtúil CNCC oiriúnach dá chuspóir chomh fada is a bhaineann le cuspóirí straitéiseacha a sheachadadh agus a chur in iúl.

Tá breis eolais maidir leis na Cuspóirí Straitéiseacha le fáil ar http://www.ntpf.ie/home/pdf/strategy_action_plan.pdf

4.2 Achoimre ar Ghnóthachtálacha ón 1 Eanáir go dtí an 31 Nollaig 2018

<ul style="list-style-type: none">Cóireáil eagraithe le haghaidh 21,917 othar a bhí ag feitheamh le haghaidh máinliachta nó gnáthaimh	<ul style="list-style-type: none">Ceardlann Náisiúnta Othar Cónaitheach / Cásanna Lae agus Gnáthamh Pleanáilte	<ul style="list-style-type: none">Chabhraigh sé seo le laghdú 31% ar líon na n-othar atá ar liostaí feithimh Gníomhach na nOthar Cónaitheach / Cás Lae le haghaidh breis is trí mhí ón mbuaicphointe de 58,041 i Meitheamh 2017 go dtí 40,231 i Nollaig 2018
<ul style="list-style-type: none">Scóip GS eagraithe le haghaidh 4,146 othar	<ul style="list-style-type: none">434 teach baltranais le conarthaí praghsála	
<ul style="list-style-type: none">40 milliún taifead othair próiseáilte le haghaidh foilsíú tuarascálacha maidir le liostaí feithimh agus cóireáil othar	<ul style="list-style-type: none">Beagnach 17,000 tuarascáil eisithe chuig páirtithe leasmhara	<ul style="list-style-type: none">93% de phleananna gníomhaíochta seachadta le haghaidh Iniúchtaí 2014 – 2016
<ul style="list-style-type: none">Bunaíodh an tAonad Bailíochtaithe Láraithe Náisiúnta	<ul style="list-style-type: none">Dearadh agus sonrúchán an Chórais Bainistíochta Rochtana Othair (CBRO) nua	<ul style="list-style-type: none">9 nIniúchadh Speisialta Bhreise 2018
<ul style="list-style-type: none">Clár Oiliúna agus Forbartha OCCLGP 2018	<ul style="list-style-type: none">Glacadh le straitéis níl	<ul style="list-style-type: none">30 feachtas earcaíochta rathúil
<ul style="list-style-type: none">Próiseas tosaíochta cliniciúil nua d'Othair Chónaitheacha / Cásanna Lae agus Gnáthamh Pleanáilte		

5. Gníomhaíochtaí de réir na Stiúrthóireachta



Liz Lottering, An Stiúrthóir um Iniúchadh, Dearbhú Cáilíochta agus Taighde Rúnaí an Bhoird

5.1 An Stiúrthóireacht um Iniúchadh, Dearbhú Cáilíochta agus Rúnaíocht an Bhoird

Réamhrá

Tá baint ag an Stiúrthóireacht seo le trí réimse shuntasacha laistigh de CNCC:

- Iniúchadh agus Dearbhú Cáilíochta (IDC)
- Taighde
- Rúnaíocht an Bhoird

Iniúchadh agus Dearbhú Cáilíochta (IDC)

Bhunaigh CNCC an fheidhm Iniúchta agus Dearbhaithe Cáilíochta in 2014, i gcomhar le Stiúrthóir Náisiúnta Ospidéal Ghéarmhíochaine FSS. Is é cuspóir na feidhme iniúchadh agus dearbhú cáilíochta a dhéanamh ar thuairisceáin faisnéise liostaí feithimh a chuirtear ar fáil do CNCC, trí chomhlíonadh le tacair sonraí íosta agus prótacail náisiúnta bainistíochta liostaí feithimh a thástáil.

Deartar cláir le haghaidh iniúchta gach bliain i ndiaidh scanadh scóipe agus rátáil riosca. In 2018, bhí gníomhaíochtaí fhoireann IDC dírithe ar thrí phríomhréimse:

a) Obair Leantach ar Chlár Náisiúnta Athbhreithnithe Iniúchta agus Dearbhaithe Cáilíochta Cúraim Sceidealaithe 2014 – 2016

Ba é an aidhm a bhí leis an iniúchadh seo athbhreithniú a dhéanamh ar an méid seo:

1. Bhí ospidéal ag cur faisnéis othair iomlán, bheacht, bhailíochtaithe ar fáil le haghaidh liostaí feithimh othar cónaitheach agus othar seachtrach;
2. Bhí príomhchleachtais inmheánacha bainistíochta curtha i bhfeidhm ag ospidéal chun éileamh, acmhainn agus táirgiúlacht a bhainistiú chun rochtain chothrom a chinntiú d'othair ar liostaí feithimh othar cónaitheach agus othar seachtrach.

Eisíodh tuarascáil deiridh chuig na Grúpaí Ospidéal agus páirtithe leasmhara maidir leis na gníomhartha ceartaitheacha a rinneadh i ndiaidh an iniúchta seo. Tugadh le fios sa tuarascáil seo go raibh 93% (685) de mhíreanna gníomhaíochta ceartaitheacha réitithe faoin gclár seo in 42 ospidéal.

Úsáideadh torthaí agus anailís an iniúchta seo mar bhonn le forbairt Phrótacal Náisiúnta d'Othair Chónaitheacha, Cásanna Lae agus Gnáthaimh Phleanáilte (2017) chun dul i ngleic leis na téamaí aitheanta in ospidéal éagsúla san iniúchadh seo.

b) Iniúchadh Speisialta 2018

Ag deireadh 2017, d'iarr an Roinn Sláinte go foirmiúil ar CNCC síneadh a chur le hIniúchadh Speisialta 2017 chun ospidéal ghéarchúraim phoiblí eile a chur san áireamh in 2018. Aontaíodh an plean in Eanáir 2018 chun iniúchadh a dhéanamh ar 10 n-ospidéal bhreise in Éirinn. Chiallódh na 10 n-ospidéal bhreise seo i dteannta leis na cúig ospidéal críochnaithe in 2017 go mbeadh an clúdach do liosta na nOthar Cónaitheach, Cásanna Lae agus Gnáthamh Pleanáilte cothrom le 70%.

Seo a leanas cuspóirí an iniúchta:

- Dearbhú oibiachtúil neamhspleách a sholáthar don Aire agus don Roinn Sláinte go bhfuil caighdeán agus beachtas na sonraí atá curtha ar fáil ag teacht leis an treoir fosta náisiúnta maidir le tacar sonraí agus leis na prótacail náisiúnta bainistíochta liostaí feithimh
- Dearbhú oibiachtúil neamhspleách a sholáthar don Aire agus don Roinn Sláinte go bhfuil ag éirí leis na hospidéal a bhfuil iniúchadh déanta orthu a liosta feithimh/gnáthamh pleanáilte a bhainistiú go héifeachtach ag teacht leis na prótacail náisiúnta, agus
- Torthaí agus moltaí breise maidir le cleachtais bhainistíochta liostaí feithimh in ospidéal phoiblí a bheidh iniúchta faoi dheireadh 2018 a thuairisciú go foirmiúil don Aire agus don Roinn Sláinte

Cuireadh naoi dtuarascáil i gcrích faoi dheireadh Nollag 2018 agus eisíodh tuarascáil deiridh chuig an Aire Sláinte in 2019.

c) Clár Leathnaithe na Meastóireachta Staitistiúla ar Mhírialtachtaí (MSM)

Cé go bhfuil boird agus foirne bainistíochta ospidéal aonair freagrach as beachtas agus ionracas shonraí na n-othar a chuirtear ar fáil, tá teicnící mianadóireachta sonraí bunaithe ag CNCC chun mírialtachtaí staitistiúla/aimhrialtachtaí sna sonraí a chuirtear ar fáil le foilsiú a aithint, a scrúdú, a mheas agus a imscrúdú.

D'aithin roinnt de na MSManna aitheanta sa chéad leath de 2018 go raibh gá leis an bpróiseas reatha a leathnú go dtí bonn seachtainiúil agus scrúduithe carnacha, atá le bainistiú ag an Stiúrthóireacht TFC agus ag an Stiúrthóireacht um Iniúchadh, Dearbhú Cálíochta agus Taighde. Is é an cuspóir atá le clár MSM creat eagraíochtúil a bhunú chun aithint, scrúdú, meastóireacht agus imscrúdú MSM a éascú le haghaidh tarluithe aonair agus anailís charnach treochtaí ar na sonraí a sholáthraíonn na hospidéal.

Taighde

Choimisiúnaigh CNCC tionscadal taighde neamhspleách le Coláiste na Tríonóide, Baile Átha Cliath, ar thuairisciú dea-chleachtais liostaí feithimh i.e. leantar le hOthair Chónaitheacha, Cásanna Lae, Gnáthaimh Phleanáilte agus Othair Sheachtracha in 2018.

I dteannta le bheith ag obair le Coláiste na Tríonóide, Baile Átha Cliath, ar an taighde seo, rinne an fheidhm taighde roinnt léirmheasanna litríochta a bheidh mar bhonn le tionscadail forbartha in CNCC amach anseo.

Chomh maith leis sin, cúis áthais do Liz Lottering gur tugadh cuireadh di seimineár gréasáin a reáchtáil le haghaidh MRII (Forbairt agus Líonrú Gairmiúil d'Ionadaithe an Tionscail Cúraim Sláinte) ar an 22 Samhain 2018.

Rúnaíocht an Bhoird

Tá Rúnaíocht an Bhoird freagrach as bainistíocht riaracháin pháipéir an bhoird, féinmheastóireacht an bhoird, nochtuithe bliantúla don Choimisiún um Chaighdeán in Oifigí Poiblí, clárlainne nochtta, oiliúint agus forbairt an Bhoird, tuairisceáin chomhlíontachta an Bhoird don Roinn Sláinte, agus polasaithe agus nósanna imeachta a bhaineann le rialachas an Bhoird.

D'fhorbair an Rúnaíocht Cód Rialachais, Polasaí agus Nósanna Imeachta nua do CNCC in 2018 atá le fáil ag www.ntpf.ie.

Conclúid

Is mian leis an Stiúrthóir agus leis an bhfoireann buíochas a ghabháil lena gcomhghleacaithe sna hospidéal, grúpaí ospidéal, FSS agus an Roinn Sláinte as oibriú go leanúnach leis an bhfeidhm iniúchta i rith 2018.



Seán Flood,
An Stiúthóir Airgeadais

5.2 An Stiúthóireacht Airgeadais agus Scéim Tacaíochta do Thithe Banaltranaís (Insert picture of Seán Flood)

Réamhrá

Tá an Stiúthóireacht Airgeadais freagrach as maoirseacht agus dearbhú a bhainistiú agus a sholáthar don POF agus do Bhord CNCC chomh fada is a bhaineann le hoibríochtaí airgeadais CNCC agus gach gníomhaíocht a bhaineann le bainistíocht na feidhme airgeadais laistigh de CNCC.

Bainistíonn an Stiúthóireacht an fheidhm CNCC faoin Scéim Fair Deal, a áirítear ann socruithe a dhéanamh le Tithe Banaltranaís (434 ar fad) maidir leis an bpraghas ag a sholáthrófar seirbhísí cúraim chónaithe fadtéarmach faoin scéim.

Chomh maith leis sin, bainistíonn an Stiúthóireacht Airgeadais feidhm Choimisiúnaithe CNCC a áirítear inti cóireáil a sholáthar do dhaoine atá ar liostaí feithimh poiblí agus an próiseas a bhaineann le cóireáil a eagrú a bhainistiú.

Ceapadh Stiúthóir Airgeadais nua in Eanáir 2018.

In 2018, leithdháileadh maoiniú de €50m ar CNCC le dul i ngleic le liostaí feithimh. Leis an maoiniú seo, d'fhorbair FSS agus CNCC plan, a áiríodh ann na spriocanna seo a leanas:

1. Ba cheart 20,000 othar a bhaint den liosta feithimh Gníomhach OCCLGP, trí ghlacadh le tairiscintí cóireála atá á maoiniú trí CNCC.
2. Ba cheart 4,000 de na hothair is faide atá ag feitheamh a bhaint den liosta feithimh Scóip GS, trí ghlacadh le tairiscintí cóireála atá á maoiniú trí CNCC.

Measadh go mbeadh sé seo mar bhonn le líon iomlán na n-othar ar liosta feitheamh gníomhach na nOthar Cónaitheach/Cásanna Lae ag deireadh mhí na Nollag a laghdú 10,000 i gcomparáid leis an mbliain roimhe sin.

Cuireadh gach ceann de na spriocanna seo i gcrích. Go sonrach;

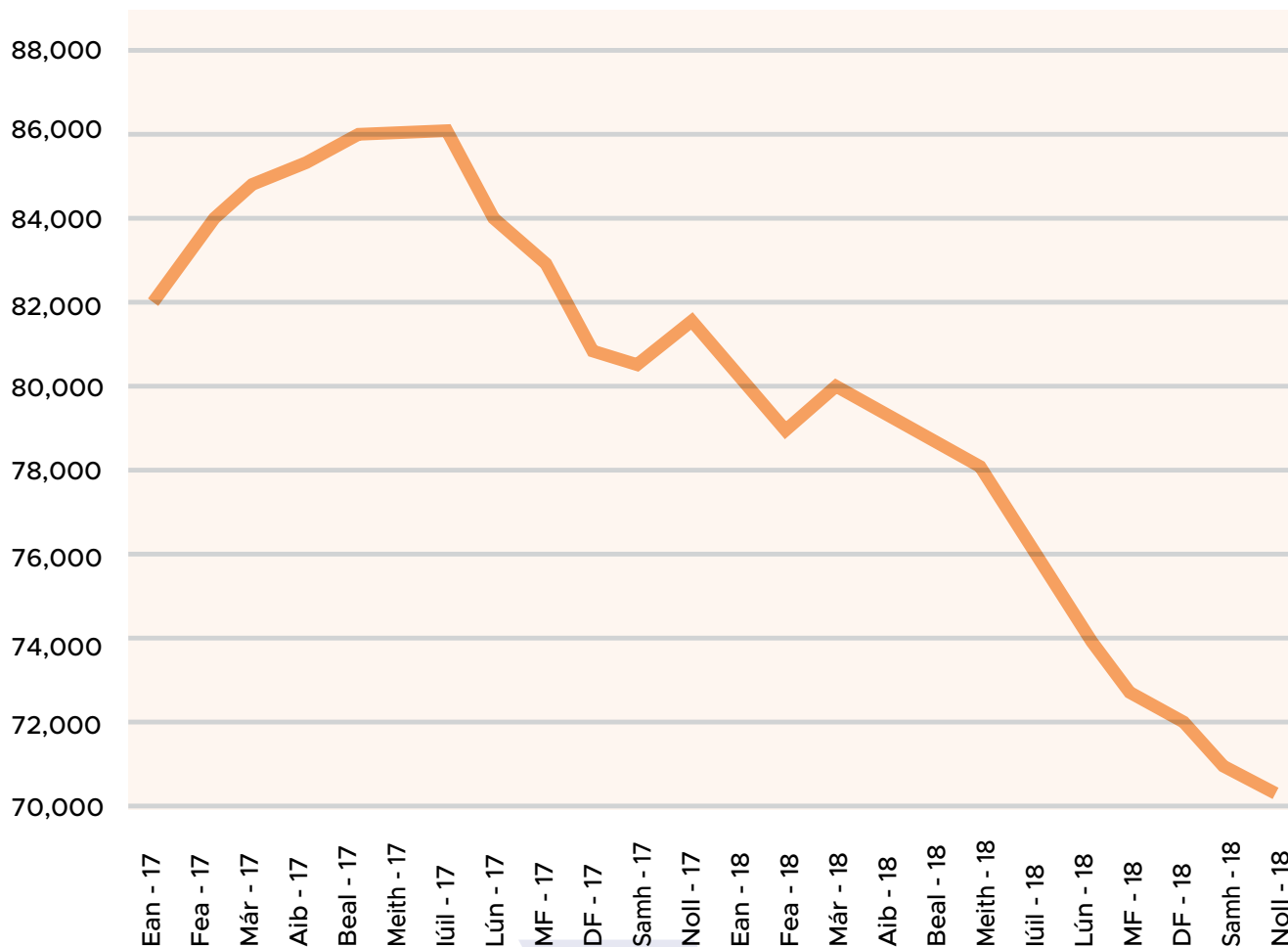
1. Baineadh 21,917 duine den liosta feithimh Gníomhach OCCLGP mar thoradh ar ghlacadh le tairiscintí cóireála atá á maoiniú trí CNCC.
2. Mar thoradh ar Thionscnamh Scóipeanna CNCC, baineadh 4,146 othar de liosta feithimh na Scóipeanna GS.

Bhí líon iomlán na n-othar ag feitheamh ar liosta feitheamh gníomhach na nOthar Cónaitheach/Cásanna lae ag deireadh mhí na Nollaig (70,204) ag teacht leis an sprioc chomh maith.

Déantar achoimre sa tábla seo a leanas ar ghníomhaíocht an liosta feithimh (níl scóipeanna san áireamh).

Liosta feithimh gníomhach OCCLGP 2017 & 2018 (níl scóipeanna GS san áireamh):

Tábla 4



Is léir gur tugadh tionchar ghníomhaíocht CNCC ar an liosta feithimh faoi deara i samhradh 2017 nuair a athbhunaíodh feidhm choimisiúnaithe CNCC. Laghdaigh an líon iomlán ar an liosta feithimh 4,643 (-5.4%) idir Iúil agus Nollaig 2017, agus tugadh laghdú breise de 11,264 (-14%) faoi deara in 2018.

Gnáthaimh Socraithe

Áirítear i bhfeidhm Choimisiúnaithe CNCC cóireáil a sholáthar do dhaoine atá ar liosta feithimh poiblí agus an próiseas a bhaineann le cóireáil a eagrú a bhainistiú. Cuireadh cóireáil atá á mhaoiniú trí CNCC ar fáil in 18 n-ospidéal príobháideacha agus in 39 ospidéal poiblí ar fud oileán na hÉireann. Ar an iomlán, mar thoradh ar ghníomhaíocht CNCC in 2018 eagraíodh breis is 100 cineál gnáthaimh leighis. Tá achoimre ar an líon is mó gnáthamh údaraithe agus cóireáil ghlactha sonraithe anseo.

Tábla 2: Achoimre ar ghnáthaimh údaraithe 2018

Gnáthamh	Líon na dTairiscintí Glactha
Catarachtaí	7,635
Scóipeanna GS	4,146
Cisteascópachtaí	2,761
Ailt	1,565
Féitheacha Borrtha	1,397
Angagraim	1,334
Céislíní	1,280
Loit	1,207
Aosach Eile	4,738
Iomlán	26,063

Tograí d'Othair Sheachtracha

Don bhliain 2018, fuair CNCC maoiniú tosaigh d'othair sheachtracha agus d'eagraigh CNCC comhairliúcháin le haghaidh 5,346 othar ar liosta feithimh na n-othar seachtrach.

An Scéim um Thacaíocht Tithe Banaltranais

Is é an ról atá ag CNCC chun tacú leis an Scéim seo caibidlíocht a dhéanamh agus comhaontú maidir le praghsanna uasta d'úinéirí tithe banaltranais príobháideacha agus deonacha. Sonraítear in Alt 40 d'Acht um Thacaíocht Tithe Banaltranais 2009:

“Déanfaidh an tAire, a luaithe is indéanta, le fógra i scríbhinn, duine a ainmniú chun caibidlíocht a dhéanamh le daoine a sheolann gnó tí banaltranais chun teacht ar chomhaontú dá dtagraítear i mír (a)(ii) nó (b)(ii) den mhíniú ar “teach banaltranais ceadaithe”.

In Alt 40 agus Alt 41 den Acht um Thacaíocht Tithe Banaltranais ainmníodh CNCC mar an duine corparáideach sin. Ina theannta sin, áirítear san Acht foráil a bhaineann le scrúdú a dhéanamh ar thaifid agus ar chuntais tithe banaltranais rannpháirteacha:

“Féadfaidh an Bord, i gcomhlíonadh a fheidhmeanna taifid agus cuntais de chuid tí banaltranais cheadaithe, nó de chuid tí banaltranais a mbeartaíonn a dhílseánach socruithe a dhéanamh faoin scéim.”

Tá sé tábhachtach go dtugtar faoi deara go bhfuil an ról teoranta do chaibidlíocht a dhéanamh maidir le praghsanna le dílseánaigh tithe banaltranais príobháideacha agus poiblí. Is é FSS atá freagrach as riaradh na scéime, costais tithe banaltranais phoiblí, próiseáil iarratas agus bainistíocht ghinearálta an chiste Fair Deal.

Tá sé tábhachtach go dtugtar faoi deara go bhfuil an ról teoranta do chaibidlíocht a dhéanamh maidir le praghsanna le dílseánaigh tithe banaltranaís príobháideacha agus poiblí. Is é FSS atá freagrach as riaradh na scéime, costais tithe banaltranaís phoiblí, próiseáil iarratas agus bainistíocht ghinearálta an chiste Fair Deal.

Tugtar gealltanais i scríbhinn maidir le socrúithe praghsála le tithe banaltranaís príobháideacha, ar mian leo a bheith páirteach sa Scéim um Thacaíocht Tithe Banaltranaís, i nGníomhas Comhaontaithe idir CNCC agus dílseánach/dílseánaigh an tí bhanaltranaís. I measc rudaí eile, sonraí an méid seo a leanas sa chomhaontú:

- Sainmhíniú ar chúram cónaithe fadtéarmach;
- Freagrachtaí na bpáirtithe conarthacha (dílseánach an tí bhanaltranaís agus CNCC);
- An praghas uasta comhaontaithe.

Breithníonn CNCC tograí praghsála tithe banaltranaís príobháideacha agus deonacha faoi cheithre cheannteideal (níl siad in ord tosaíochta):

- Costais tabhaithe go réasúnach agus go stuama ag an teach banaltranaís agus fianaise ar luach ar airgead;
- Praghas/praghsanna athraithe roimhe seo;
- An margadhphraghas áitiúil; agus
- Srianta buiséid agus an oibleagáid atá ar an Stát úsáid a bhaint as acmhainní atá ar fáil ar an mbealach is tairbhí, is éifeachtaí agus is éifeachtúla agus is féidir chun sláinte agus leas an phobail a fheabhsú, a chur chun cinn agus a chosaint.

Caibidlíocht le gach teach banaltranaís (seachas comhchaibidlíocht le comhlacht ionadaíoch). Go hiondúil, bíonn sraith teagmhálacha agus cruinnithe aghaidh ar aghaidh le gach dílseánach i gceist.

Ag deireadh 2018, bhí conarthaí praghsála ag 434 teach le CNCC agus bhí an meánphraghas náisiúnta a bhí comhaontaithe leis na tithe banaltranaís cothrom le €967 sa tseachtain. Ba ionann é seo agus méadú de 2.7% ar an bhfigiúr coibhéiseach do dheireadh 2017, a bhí cothrom le €942 do 431 teach.

In 2019, leanfaidh CNCC lena chinntiú go bhfaigheann an cáinócóir luach ar airgead agus go dtéann an ciste atá ar fáil le haghaidh Fair Deal chun tairbhe na ndaoine a mheastar a dteastaíonn cúram cónaithe fadtéarmach uathu.

Mar a moladh i dtuarascáil 2015 na Roinne Sláinte faoin Scéim um Thacaíocht Tithe Banaltranaís, i rith 2018 lean CNCC ag obair ar a bhreithniú a dhéanamh ar a ról faoin scéim, d'fhonn Tuarascáil a chur faoi bhráid an Aire in 2019.

Is mian linn aitheantas a thabhairt don ghairmiúlacht agus don chúirtéis a léirigh dílseánaigh tithe banaltranaís a d'oibrigh lenár n-ionadaithe i rith na caibidlíochta praghsála agus táimid ag súil le bheith ag obair leo arís in 2019.



*Eamonn Horgan,
Stiúrthóir na Seirbhísí
Corparáideacha*

5.3 Stiúrthóireacht na Seirbhísí Corparáideacha

Tá feidhmeanna ag Stiúrthóireacht na Seirbhísí Corparáideacha laistigh de CNCC a bhaineann le hacmhainní daonna, rialachas corparáideach agus réimsí oibriúcháin eile.

Áirítear i measc na bpríomhghníomhaíochtaí:

Acmhainní Daonna

- Soláthar seirbhísí AD
- Forbairt eagraíochta
- Forbairt gairme, bainistíocht tallainne agus foghlaim agus forbairt
- Cumarsáid & comhairliúchán
- Bainistíocht pinsean

Rialachas Corparáideach

- Soláthar corparáideach agus polasaithe agus nósanna imeachta soláthair
- Bainistíocht conarthaí
- Bainistíocht riosca

Réimsí oibriúcháin eile

- Sláinte agus sábháilteacht
- Cumarsáid
- Saoraí Faisnéise
- Cosaint Sonraí
- Bainistíocht saoráidí
- Bainistíocht taifead

Tacaíonn agus soláthraíonn Stiúrthóireacht na Seirbhísí Corparáideacha eolas don obair a dhéanann CNCC trí straitéisí a dhearadh, a fhorbairt agus a chur i bhfeidhm a chothaíonn agus a chumasaíonn feidhmíocht comhaltaí foirne cumasacha agus tiomanta. Anuas air sin, cinntíonn Stiúrthóireacht na Seirbhísí Corparáideacha go bhfuil an timpeallacht oibre oiriúnach agus go bhfuil oifigí, áiseanna agus trealamh oiriúnach ar fáil. Chomh maith leis sin, tugann an Stiúrthóireacht breis tacaíochta d'fhoireann CNCC trí fhorbairt agus cur i bhfeidhm polasaithe agus nósanna imeachta cuí, sócmhainní na heagraíochta a chosaint agus a chinntiú go mbíonn luach ar airgead mar thoradh ar chaiteachas.

Rialachas Corparáideach

Tá an Cód Cleachtais do Rialachas an Chiste Náisiúnta um Cheannach Cóireála bunaithe ar an “gCód Cleachtais chun Comhlachtaí Stáit a Rialú” nuashonraithe a d’eisigh an Roinn Airgeadais i mBealtaine 2009. D’fhoilsigh an Roinn Caitheachais Phoiblí agus Athchóirithe Cód Cleachtais athbhreithnithe chun Comhlachtaí Stáit a Rialú (2016) (an “Cód nua”) a tháinig i bhfeidhm ar an 1 Meán Fómhair 2016.

Eitic in Oifigí Poiblí

Tá CNCC san áireamh in Ionstraim Reachtúil Uimh. 672 de 2005 chun críche na nAchtanna um Eitic in Oifigí Poiblí. Is ceapacháin forordaithe iad Comhaltaí Bhord CNCC, an Príomhoifigeach Feidhmiúcháin agus ceapacháin fostaíochta eile forordaithe ag rialachán 5 d’Ionstraim Reachtúil Uimh. 699 de 2004 faoi na hAchtanna agus tá a n-oibleagáidí faoin reachtaíocht seo comhlíonta acu.

Bainistíocht Riosca

Le linn do CNCC a ról agus feidhmeanna a chur i gcrích, nochtáítear é d’éagsúlacht rioscaí straitéiseacha, oibríochtúla agus airgeadais. D’fhéadfadh na rioscaí seo eascairt as foinsí inmheánacha nó seachtracha, nó d’fhéadfadh go mbeadh éifeacht thromchúiseach acu ar chumas CNCC a chuspóirí a chomhlíonadh.

De réir “Treoir Bainistíochta Riosca do Ranna agus Oifigí Rialtais”, eisithe ag an Roinn Caitheachais Phoiblí agus Athchóirithe (2016) agus an Cód Cleachtais chun Comhlachtaí Stáit a Rialú (2016), tá breithniú déanta ag CNCC agus tá baol riosca na heagraíochta bunaithe aige, agus tá polasaithe forbartha chun na rioscaí a bheidh os a chomhair a aithint, a mheas, a mhaolú agus a bhainistiú. Cuireann bainistíocht éifeachtach riosca ar chumas CNCC a bhainistíocht straitéiseach, oibríochtúil agus airgeadais a bhainistiú.

Áirítear Bainistíocht Riosca laistigh de Théarma Tagartha an Choiste Iniúchta agus Riosca agus tá an Coiste freagrach go díreach as maoirseacht a dhéanamh ar bhainistíocht riosca. Is mír sheasta ar chlár oibre chruinnithe an Bhoird agus an Choiste Iniúchta agus Riosca é bainistíocht riosca.

Saoráil Faisnéise agus Ceisteanna Parlaiminteacha

Tá CNCC ag leanúint le hoibleagáidí a chomhlíonadh a bhaineann le freagairt d’iarratais Saorála Faisnéise agus faisnéis a chur ar fáil maidir le ceisteanna parlaiminteacha. Tháinig CNCC laistigh de raon feidhme an Achta um Shaoráil Faisnéise nuair a ritheadh Acht um Shaoráil Faisnéise 1997 (Comhlachtaí Forordaithe), Rialacháin 2006, atá éifeachtach ón 31 Bealtaine 2006. Tá CNCC fós laistigh de raon feidhme na reachtaíochta um Shaoráil Faisnéise i ndiaidh achtú Acht um Shaoráil Faisnéise 2014.

Le cois iarratas a dhéanamh faoi Acht um Shaoráil Faisnéise 2014 a phróiseáil nuair a fhaightear iad, d’fhoilsigh CNCC Lámhleabhar Saorála Faisnéise chun iarratasóirí a threorú tríd an bpróiseas Saorála Faisnéise agus conas iarratas a chur chuig CNCC.

Fuair an tÚdarás 34 iarratas Saorála Faisnéise i rith 2018 (22 iarratas in 2017) agus sholáthair sé faisnéis le haghaidh 106 ceist pharlaiminteach in 2018, (171 iarratas in 2017).

Ídiú Fuinnimh

Tá sprioc socraithe ag an Rialtas don earnáil phoiblí - coigilteas éifeachtúlachta fuinnimh de 33% a bhaint amach faoi 2020, atá cothrom le 3,240 GWh. Is ionann é seo agus 10% den choigilteas fuinnimh atá riachtanach don gheilleagar iomlán faoi 2020 (tá sprioc náisiúnta de choigilteas 20% socraithe don gheilleagar ina iomláine). Chun an coigilteas spriocdhírith a bhaint amach, forbraíodh an Plean Gníomhaíochta Náisiúnta um Éifeachtúlacht Fuinnimh (NEEAP) agus sainordáíodh ann i dteannta le Rialacháin (Éifeachtúlacht Úsáid Deiridh Fuinnimh agus Seirbhísí

Fuinnimh) ón gComhphobal Eorpach 2009, na hoibleagáidí agus spriocanna seo a leanas;

- Ón 1 Eanáir 2011, áireoidh gach comhlacht earnála poiblí, i dtuarascálacha bliantúla, ráiteas ina ndéantar cur síos ar na gníomhartha atá á ndéanamh chun éifeachtúlacht fuinnimh a fheabhsú agus measúnú ar an dul chun cinn atá á dhéanamh chomh fada is a bhaineann leis an sprioc 33%;
- Cláir éifeachtúlachta fuinnimh a bhunú do Ranna Rialtais, Gníomhaireachtaí Stáit, Údaráis Áitiúla, an tSeirbhís Sláinte agus réimsí eile den earnáil poiblí;
- Cleachtais soláthair éifeachtúlachta fuinnimh a chur i bhfeidhm; agus
- Ní mór do gach foirgneamh earnála poiblí atá os cionn 1,000m² Teastas Fuinnimh Taispeána a bheith ar taispeáint chun léargas a thabhairt ar an úsáid fuinnimh iarbhír agus ar an Rátáil Fuinnimh Foirgnimh.

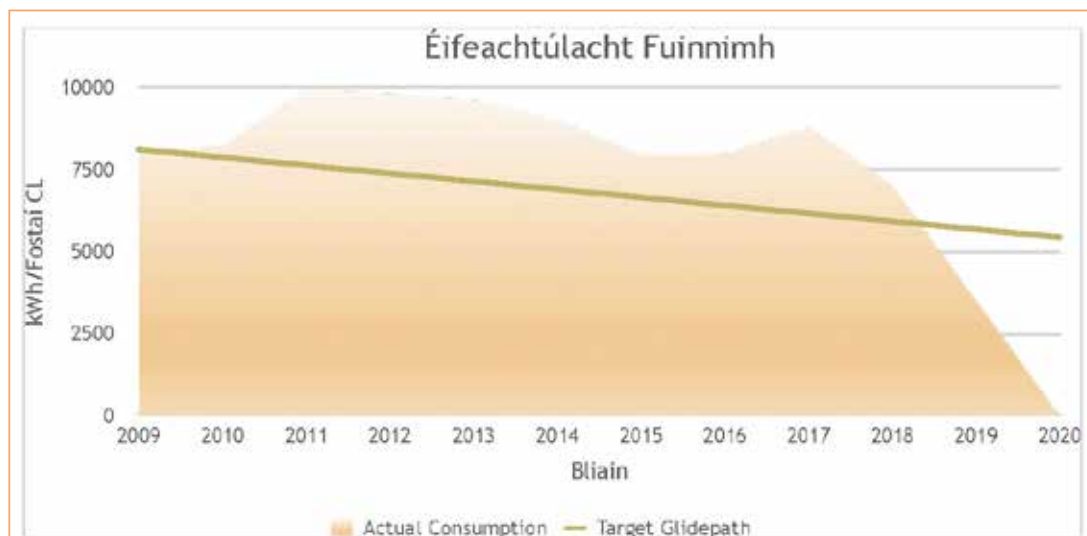
Tá oifig amháin ag an gCiste Náisiúnta um Cheannach Cóireála i dTeach Ashford, Sráid na Teamhrach. Tá na hoifigí seo lonnaithe ar dhá urlár d'fhoirgneamh oifige iláitithe. Ní sháraíonn an t-achar urláir léasaithe 1,000m² sa chás go dteastaíonn Teastas Fuinnimh Taispeána.

Tuairiscíonn CNCC ar a fheidhmíocht fuinnimh d'Údarás Fuinnimh Inmharthana na hÉireann faoi I.R. Uimh. 542/2009 – Rialacháin (Éifeachtúlacht Úsáid Deiridh Fuinnimh agus Seirbhísí Fuinnimh) ón gComhphobal Eorpach 2009. Tá an tuarascáil ar ídiú fuinnimh bunaithe ar líon fostaithe coibhéis lánaimseartha CNCC. Roghnaíodh an cur chuige seo mar go raibh éagsúlacht shuntasach le tabhairt faoi deara i líon fostaithe CNCC i rith na tréimhse tuairiscithe.

In 2018, d'ídigh CNCC 364,901 kWh d'fhuinneamh, a áiríodh ann:

- 123,009 kWh (2017: 118,772kWh) de leictreachas; agus
- 133,263 kWh (2017: 117,353kWh) de breoslaí iontaise (téamh).

Léirítear ar an ngraf seo an fheidhmíocht fuinnimh stairiúil do CNCC ag tosú ag an mbliain bhunlíne de 2009 suas go dtí 2018.



Bhí feidhmíocht CNCC i rith 2018 20.3% níos fearr ná 2017 agus 13.6% níos fearr ná an t-ídiú bunlíne. Teastaíonn feabhsúcháin shuntasacha in 2019 agus 2020, áfach, má tá CNCC chun a sprioc - laghdú 33% ar ídiú bunlíne 2009 a chomhlíonadh. I láthair na huaire, tá CNCC 18.3% níos measa ná a sprioc-chonair faoileoireachta laghdaithe.

Tá CNCC tiomanta dá chuspóirí coigiltis fuinnimh a chomhlíonadh de réir an Plean Gníomhaíochta Náisiúnta um Éifeachtúlacht Fuinnimh. In 2019 leagfar béim athnuaite ar na cuspóirí seo a chomhlíonadh tríd an bplean gníomhaíochta a chur i bhfeidhm.

Tá srian ar na gníomhartha is féidir le CNCC a dhéanamh mar gur tionónta in oifig iláitithe é ach geallann sé tabhairt faoi na gníomhartha pleanáilte seo a leanas in 2019:

- Gléasanna atá tíosach ar fhuinneamh a cheannach nuair atá trealamh á athsholáthar;
- An soilsíú reatha a athsholáthar le soilsíú LED atá tíosach ar fhuinneamh;
- Tacú le níos mó úsáid a bhaint as comhfhreagras digiteach; agus
- Leanúint ag tacú le húsáid fhreagrach fuinnimh laistigh den eagraíocht.

5.4 Stiúrthóireacht na Nuálaíochta Próisís



Alison Green,
Stíúrtóir na
Nuálaíochta Próisís

Tá Aonad na Nuálaíochta Próisís freagrach as obair an Chiste Náisiúnta um Cheannach Cóireála a threorú chomh fada is a bhaineann le próisis agus córais oibríochtúla a fhorbairt agus a chothabháil laistigh de CNCC agus i ndáil le bainistiú liostaí feithimh sa chóras sláinte náisiúnta. Trí phróisis agus córais a fheabhsú, tacaíonn an tAonad le faisnéis ar ardchaighdeán faoi othair, cothromas, rialachas feabhsaithe, caighdeánú náisiúnta, éifeachtúlacht agus soláthar rochtana agus amanna feithimh níos giorra d’othair ar leibhéal náisiúnta.

Bliain ghnóthach ba ea 2018 in Aonad na Nuálaíochta Gnó (ANG) le linn leanúint ar aghaidh le treoir a thabhairt agus athruithe móra a chur i bhfeidhm sa chóras sláinte agus tionscadail feabhsaithe próisis. Tá tionscadail uile ANG á mbainistiú agus á soláthar trí rannpháirtíocht an chórais trí chéile, agus tá úsáid á baint as roinnt modheolaíochtaí cruthaithe lena n-áirítear PRINCE, LEAN agus Agile.

Punann Tionscadal agus Imeachtaí 2018

During 2018, the PIU continued to deliver on a number of important projects and innovative events. These projects and events are listed below:

- Ceardlann Choimisiúnaithe Náisiúnta
- Taighde ar Chomhfhreagras le hOthair
- An tAonad Bailíochtaithe Láraithe Náisiúnta
- Próiseas Tosaíochta Cliniciúil d’Othair Roghnacha a dteastaíonn Cúram mar Othair Chónaitheacha nó mar Chásanna Lae uathu
- An Córas Bainistíochta Rochtana Othair (CBRO)
- Clár Oiliúna agus Forbartha OCCLGP 2018
- Ceardlann Náisiúnta Othar Cónaitheach, Cásanna Lae agus Gnáthamh Pleanáilte

Ceardlann Choimisiúnaithe Náisiúnta

In Eanáir 2018 d’eagraigh, d’óstáil agus d’éascaigh ANG Ceardlann Choimisiúnaithe Náisiúnta. D’fhreastail 62 duine ó ospidéal agus ó Ghrúpaí Ospidéal ar fud na tíre ar an gCeardlann, mar aon le hionadaithe ó FSS agus ón Roinn Sláinte.

Seo a leanas an cuspóir a bhí luaite leis an gCeardlann Choimisiúnaithe:

- Deis a thabhairt do CNCC buíochas a ghabháil le agus aitheantas a thabhairt do na páirtithe leasmhara
- Faisnéis a roinnt le chéile maidir le Próiseas Coimisiúnaithe 2017 CNCC
- Aiseolas agus faisnéis ó pháirtithe leasmhara maidir le Próiseas Coimisiúnaithe 2017 a bhailiú, a thiomsú agus a phlé
- Deiseanna feabhais le haghaidh 2018 a aithint agus a phlé
- Plé a dhéanamh ar na bealaí a bhféadfaí córais agus próisis a fheabhsú

Rinneadh anailís air agus úsáideadh an fhaisnéis ar fad a bailíodh ar an lá i ndáil le feabhsúcháin próisis. I ndiaidh na ceardlainne, thug aiseolas ó shuirbhé a rinneadh ar na daoine a bhí i láthair le fios gur comhlíonadh cuspóirí na ceardlainne, agus thug 80% de fhreagróirí le fios gur shíl siad go raibh an cheardlann thar barr.

Taighde ar Chomhfhreagras le hOthair

I rith 2018, d'oibrigh ANG i ndlúthchomhar le Foireann Taighde na Roinne Sláinte agus le FSS ar an 'Tionscnamh Litir Níos Fearr' chun comhfhreagras feabhsaithe le hothair a fhorbairt agus a thástáil i ndáil le:

- Litreacha Bailíochtaithe
- Litreacha Bailíochtaithe Meabhrúcháin
- Litreacha Bainte ó Liosta Feithimh

Rinneadh tástálacha ag roinnt suíomhanna ospidéil agus rinneadh moladh náisiúnta mar thoradh ar na torthaí go n-úsáidfeadh gach ospidéal an comhfhreagras caighdeánach céanna nuair a bhíonn comhfhreagras á dhéanamh le hothair maidir le bailíochtú agus nuair a bhíonn othar á bhaint de liosta feithimh.

Leanfaidh ANG ag obair le Foireann Taighde na Roinne Sláinte agus FSS i rith 2019 chun comhfhreagras feabhsaithe le hothair a fhorbairt agus a thástáil chomh fada is a bhaineann le coinní Othar Cónaitheach agus Cásanna Lae.

An tAonad Bailíochtaithe Láraithe Náisiúnta

Ar an 19 Meitheamh 2018, fuair CNCC comhfhreagras ón Aire Sláinte ag iarraidh air Aonad Bailíochtaithe Láraithe Náisiúnta a bhunú agus a chur i mbun oibre a luaithe is indéanta i CNCC, ach tráth nach déanaí ná Meán Fómhair 2018.

Is cuid de ANG é an tAonad agus tá sé bunaithe ar shamhail acmhainní cumaiscthe, agus beidh seachtar comhaltaí foirne ceaptha agus beidh seirbhísí poist soláthartha ag tacú leo lena gcuid oibre. Bunaíodh an tAonad agus bhí na comhaltaí foirne ar fad ceaptha ar an 24 Meán Fómhair, agus eisíodh an chéad litir bhailíochtaithe ar an 2 Samhain 2018.

Tá próiseas bailíochtaithe caighdeánaithe forbartha ag an Aonad Bailíochtaithe Láraithe Náisiúnta do liostaí feithimh, próiseas a chinntíonn go bhfuil beachtas liostaí feithimh á mbailíochtú go sábháilte, go héifeachtúil agus go cothrom sa chóras ospidéil trí chéile. Tá cláir bhailíochtaithe na liostaí feithimh foirmiúla riaracháin d'Othair Chónaitheacha, Othair Sheachtracha agus Cásanna Lae a bhí á ndéanamh ina n-aonar ag gach ospidéal roimhe seo sruthlínithe agus caighdeánaithe.

Próiseas Tosaíochta Cliniciúil d'Othair Roghnacha a dteastaíonn Cúram mar Othair Chónaitheacha nó mar Chásanna Lae uathu

I rith 2018 d'oibrigh ANG le FSS, Grúpaí Ospidéil agus Cláir Cúraim Cliniciúil chun Próiseas Tosaíochta Cliniciúil d'Othair Roghnacha a dteastaíonn Cúram mar Othair Chónaitheacha nó mar Chásanna Lae uathu a fhorbairt.

Tá trí Chatagóir Tosaíochta san áireamh sa Phróiseas Tosaíochta Cliniciúil nua atá comhaontaithe (Práinneach, Measartha Práinneach agus Neamhphráinneach), agus tá Amanna Molta Cliniciúla maidir le hOthair Isteach/Amach agus Tréithe Cliniciúla ag tacú leis an bPróiseas.

Seo a leanas na príomhchuspóirí atá luaite leis an bpróiseas Tosaíochta Cliniciúil caighdeánaithe:

- Catagóirí tosaíochta cliniciúil a chaighdeánú d'othair a dteastaíonn cúram ospidéil uathu
- Na catagóirí tosaíochta cliniciúla d'othair ar Liosta Feithimh na nOthar Cónaitheach agus Cásanna Lae a ailíniú le Liostaí Feithimh na nOthar Seachtrach agus Diagnóiseach
- An débhrí a bhaineann le hothair atá triáiseáilte mar 'Práinneach' a laghdú
- Faisnéis níos beachte maidir le Tosaíocht Chliniciúil agus amanna feithimh gaolmhara a thiomsú agus a thuairisciú

Dearfaidh Grúpa Stiúrtha Náisiúnta OCCLGP Foirm Áirithinte Náisiúnta, chun tacú le rolladh amach, úsáid agus tuairisciú na Tosaíochta Cliniciúla nua. Tá an Grúpa Stiúrtha faoi Chathaoirleacht Stiúrtóir na Nuálaíochta Próisis, CNCC.

An Córas Bainistíochta Rochtana Othair (CBRO)

Sholáthair an Cheardlann Choimisiúnaithe a reáchtáladh in Eanáir 2018 léargas luachmhar ar conas a d'fhéadfaí córais choimisiúnaithe a fheabhsú. In 2018, thosaigh ANG ag obair leis an Roinn TFC agus le páirtithe leasmhara inmheánacha agus seachtracha chun Córas Bainistíochta Rochtana Othair (CBRO) CNCC a fhorbairt agus a sholáthar chun tacú le Próisis Choimisiúnaithe CNCC. Soláthróidh sé foinse shingil faisnéise maidir le stádas othar a bhfuil cúram ospidéil á rochtain acu trí thionscnamh atá maoinithe ag CNCC. Is é seo an chéad chóras atá in ann dul chun cinn othar in earnáil na nOspidéal Poiblí agus Príobháideach a rianú agus a thuairisciú, rud a chiallaíonn go bhfuil conair an othair níos soiléire agus níos trédhearcaí. Tá CBRO le cur ar fáil in 2019.

Clár Oiliúna agus Forbartha OCCLGP 2018

Reáchtáladh Clár Oiliúna agus Forbartha OCCLGP 2018 i gcomhar le Roinn TFC, CNCC. Reáchtáladh an chéad Chlár i rith mhí na Samhna le Grúpa Ospidéil Oirthear na hÉireann agus leanfar leis an gclár ag tús 2019.

Ceardlann Náisiúnta Othar Cónaitheach, Cásanna Lae & Gnáthamh Pleanáilte

D'eagraigh, d'óstáil agus d'éascaigh CNCC ceardlann maidir le hOthar Cónaitheach, Cásanna Lae agus Gnáthamh Pleanáilte in Óstán an Ashling ar an Déardaoin, an 22 Samhain. D'fhreastail 52 Ceannasaí Cúram Sceidealaithe ar an gceardlann seo agus bhí ionadaithe ó gach Grúpa Ospidéil, an Roinn Sláinte agus FSS i láthair. Ba é an aidhm a bhí leis an gceardlann seo díriú ar athruithe ar Phrótacal OCCLGP 2017, a áiríodh ann an Próiseas Tosaíochta Cliniciúil, Bailíochtú Náisiúnta, Clár Bailíochtaithe 2019 agus Foirmeacha Áirithinte Náisiúnta.

Buíochas

Is mian le hAonad na Nuálaíochta Próisis buíochas a ghabháil leis na hionadaithe ar fad ón Roinn Sláinte, FSS, Clár Cúraim Chliniciúil, Grúpaí Ospidéil agus ospidéil aonair as a gcuid ama a roinnt linn agus as páirt a ghlacadh i dtionscadail i rith 2018 agus táimid ag súil le bheith ag obair leo in 2019.



*Eoin Darcy, Stiúrthóir
na Teicneolaíochta
Faisnéise agus
Cumarsáide*

5.5 Stiúrthóireacht na Teicneolaíochta Faisnéise agus Cumarsáide

Tá ról lárnach ag Stiúrthóireacht na Teicneolaíochta Faisnéise agus Cumarsáide (TFC) i gcuspóirí straitéiseacha CNCC a chur i gcrích. Áirítear san obair sin bailiú, tiomsú, tuairisciú agus ceistiú shonraí na liostaí feithimh ospidéal agus infhaighteacht, slándáil agus rúndacht chórais TFC na n-eagraíochtaí a chinntiú. Déanann ceithre fhoireann é seo a bhainistiú: Anailís agus Tuairisciú Sonraí, Bonneagar agus Oibríochtaí, Caighdeán agus Tástáil Sonraí, agus Forbairt TFC.

Gné riachtanach d'obair uile CNCC é infhaighteacht sonraí tráthúla, comhsheasmhacha agus iontaofa agus leanamar orainn ag forbairt na gné seo dár gcuid oibre trínár dtacar tuarascálacha a fhorbairt agus a fheabhsú. Rinneadh beagnach 13 milliún taifead Othar Cónaitheach/Cásanna Lae agus breis is 27 milliún Othar Seachtrach a phróiseáil in 2018 agus dáileadh breis is 1,400 tuarascáil gach mí.

Foilsítear líon mór tuarascálacha gach mí ar www.ntpf.ie, tuarascálacha ina soláthraítear faisnéis faoi líon na ndaoine atá ag feitheamh le haghaidh seirbhísí ospidéal.

Tá ról suntasach ag an Stiúrthóireacht TFC i mbeagnach gach tionscnamh Feabhais Phróiseas CNCC. In 2018, áiríodh anseo comhéadain sonraí a fhorbairt chun cur ar chumas an Aonaid Bailíochtaíthe Láraithe Náisiúnta othair a roghnú chun iad a bhailíochtú agus a bhfreagraí a thairgeadh ar an gClár Cóireála Othar; agus páirt a ghlacadh i sonraíocht agus dearadh an Chórais Bainistíochta Rochtana Othair.

Baineann fíorthábhacht le teicneolaíocht an bhunachair sonraí a fheabhsú chomh fada is a bhaineann le faisnéis, córais agus próisis sonraí a fheabhsú. In 2018, chuir CNCC críoch le hascnamh liostaí feithimh na nOthar Cónaitheach agus na gCásanna Lae chuig ardán nua bunachair sonraí trí úsáid a bhaint as na teicneolaíochtaí is déanaí. Cuireadh tús leis an bpróiseas a bhaineann le liosta na nOthar Seachtrach a ascnamh in 2018 agus cuirfear an próiseas i gcrích in 2019.

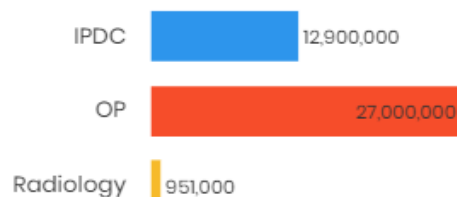
Tá glactha ag CNCC le straitéis néil, lena n-áirítear ascnamh an tsuímh ghréasáin (www.ntpf.ie) chuig Néal Seachtrach Príobháideach an Rialtais (PGC-e) agus forbairt agus nuashonrú leanúnach an tsuímh a dhéanamh go himheánach.

Gné riachtanach dár gcuid oibre é lomláine Sonraí/Cáilíocht Sonraí (ISCS) agus reáchtálar Laethanta Feasachta Sonraí le haghaidh gach Grúpa Ospidéal laistigh de na hospidéal agus grúpaí de na seiceálacha agus cosaintí atá á gcur chun feidhme againn ar mhaithe le beachtas na sonraí. Tá ISCS freagrach as comhsheasmhacht agus caighdeán na sonraí a fhaightear ó ospidéal aonair ionas gur féidir linn, ina dhiaidh sin, foinse iontaofa faisnéise a sholáthar chun pleanáil agus bainistíocht fianaisebhunaithe liostaí feithimh a éascú ag leibhéal na nOspidéal, Grúpa Ospidéal agus Náisiúnta. Oibríonn an fhoireann TFC leis an bhfoireann Iniúchta & Dearbhaithe Cáilíochta a dhéanann iniúchadh agus a thuiriscíonn ar chomhlíontacht sa réimse seo.

Tá an fhoireann Bonneagair & Oibríochtaí ag leanúint leis na comhphárteanna líonra agus bonneagair de chórais CNCC a uasghrádú chun infhaighteacht agus slándáil leanúnach gach seirbhís TF a chinntiú. Chomh maith leis sin, soláthraíonn sé feidhm Deasc Freastail inmheánaigh chun freastal ar riachtanais TF fhoireann CNCC.

ICT Team 2018

WAITING LIST DATA



Records loaded

REPORTS & BI



OPERATIONS AND SECURITY

The ICT Operations and Security Team deals with all IT service requests and maintains our ICT infrastructure. This includes machine setups, password resets, application installs, backups, firewall config, DBA, Mobile Device Management, security monitoring, vendor management, network design, server management etc

Service Desk Calls Closed

279

PEOPLE



12 ICT STAFF



**5 NEW HIRES
2018**



3 VACANCIES

PROJECTS

All new requests to the ICT department are treated as projects which follow a standard Project methodology. Some of the major projects that we worked on in 2018 include

Validation



PTR2 Migration



BI Dashboard



PQs and FOIs

We receive numerous requests for information from the press and public representatives through PQ and FOI requests.

**38 PQs answered
18 FOIs answered**

DCDQ



We have an ongoing Data Completeness Data Quality (DCDQ) programme which monitors, reports and follows up on data quality issues across all of the data we receive. This programme will be ramped up significantly in 2019

**An Ciste Náisiúnta
Um Cheannach Cóireála**

Ráitis Airgeadais

Don Bhliain dar Críoch an 31 Nollaig 2018



6. Ráitis Airgeadais Bliantúla

Eolas Ginearálta

Comhaltaí boird:

John Horan (Cathaoirleach)
Patricia Byron
Bernadette Costello
Patrick Gibbons
Terry McWade
James Melly
Jack Nagle
Brendan O'Donoghue
Anne Stewart

Rúnaí an Bhoird:

Liz Lottering

An Cheannoifig:

Ashford House
Tara Street
Dublin 2

Uimh. Theileafóin:

+353 1 6427 101

Uimh. Facs:

+353 1 6427 102

Suíomh Gréasáin:

www.ntpf.ie

Iniúcháirí:

Comptroller and Auditor General
3A Mayor Street Upper
North Wall
Baile Átha Cliath 1

Príomhbhaincírí:

AIB Bank Limited
Swords Road
Santry
Baile Átha Cliath 9

Aturnaetha:

Philip Lee Solicitors
7/8 Wilton Terrace
Baile Átha Cliath 2

Bord an Chiste Náisiúnta um Cheannach Cóireála

Ráitis Rialachais agus Tuarascáil Chomhaltaí an Bhoird

Don bhliain dar críoch an 31 Nollaig 2018

Rialachas

Bunaíodh Bord an Chiste Náisiúnta um Cheannach Cóireála (CNCC) faoi Ionstraim Reachtúil (I.R.) 179 —Ordú fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú), 2004 mar atá leasaithe ag an Acht Fán Scéim um Thacaíocht Tithe Banaltranais (2009). Tá feidhmeanna an Bhoird leagtha amach in Alt 4 den I.R. seo. Tá an Bord cuntasach don Aire Sláinte agus tá sé freagrach as dea-rialachas a chinntiú agus cuireann sé an tasc seo i gcrích trí chuspóirí agus spriocanna straitéiseacha a shonrú agus cinntí straitéiseacha a dhéanamh maidir le gach mórcheist gnó. Is é an Príomhoifigeach Feidhmíocháin (POF) agus an fhoireann bainistíochta sinsearach atá freagrach as bainistíocht laethúil, rialú agus treo CNCC. Ní mór don POF agus don fhoireann bainistíochta sinsearach an treo straitéiseach ginearálta atá sonraithe ag an mBord a leanúint, agus a chinntiú go bhfuil tuiscint shoiléir ag gach comhalta Bhoird ar na príomhghníomhaíochtaí agus cinntí atá le cur i gcrích i ndáil leis an eintiteas, lena n-áirítear aon rioscaí suntasacha a d'fhéadfadh a bheith i gceist. Feidhmíonn an POF mar phointe teagmhála díreach idir an Bord agus foireann bainistíochta CNCC.

Freagrachtaí an Bhoird

Tá obair agus freagrachtaí an Bhoird sonraithe san Ionstraim Reachtúil. I measc na nithe buana a bhreithníonn an Bord tá;

- Dearbhú leasa
- Tuarascálacha ó choistí
- Tuarascálacha airgid/cuntais bhainistíochta
- Tuarascálacha feidhmíochta
- Nithe forchoimeáda

Ceanglaíonn Alt 6(10.1) den Ionstraim Reachtúil ar Bhord CNCC na cuntais go léir is cuí agus is gnách ar an airgead go léir atá faighte agus caite aige a choimeád, i cibé foirm a cheadóidh an tAire Sláinte.

Nuair a bhíonn na ráitis airgeadais seo á n-ullmhú, ceanglaítear ar Bhord CNCC;

- Polasaithe cuntasáíochta cuí a roghnú agus iad a chur i bhfeidhm go comhsheasmhach
- Breithiúnais agus meastacháin atá réasúnta agus stuama a dhéanamh
- Na ráitis airgeadais a ullmhú ar bhonn an ghnóthais leantaigh mura bhfuil sé oiriúnach glacadh leis go leanfaidh sé ag feidhmiú
- A shonrú cibé acu ar leanadh nó nár leanadh le caighdeáin chuntasaíochta cuí, faoi réir aon imeachtaí ábhartha arna nochtadh agus arna míniú sna ráitis airgeadais.

Tá an Bord freagrach as taifid chuntasaíochta oiriúnacha a choimeád a nochtann, go réasúnta cruinn ag tráth ar bith, a staid airgeadais agus a chuireann ar a chumas a chinntiú go gcomhlíonann na ráitis airgeadais Alt 6(10.1) den Ionstraim Reachtúil. Tá an Bord freagrach as cothabháil agus sláine na faisnéise corparáidí agus airgeadais ar shuíomh gréasáin CNCC. Tá an Bord freagrach as an bplean agus buiséad bliantúil a fhaomhadh.

Chomh maith leis sin, tá an Bord freagrach as a shócmhainní a chosaint agus, dá réir sin, bearta réasúnacha a dhéanamh chun calaois agus mírialtachtaí eile a chosc agus a bhrath.

Measann an Bord go dtugann ráitis airgeadais CNCC léargas fíorcheart ar fheidhmíocht airgeadais agus ar staid airgeadais CNCC ar an 31 Nollaig 2018 ach amháin i gcás na neamhchomhlíontachta le ceanglais FRS 102 i ndáil le hoibleagáidí maidir le sochar scoir. Déan cuntas ar shochair scoir ar bhonn íoctar mar a úsáidtear.

Struchtúr an Bhoird

Páirteach sa Bhord tá Cathaoirleach agus ochtar gnáthchomhaltaí, agus tá siad ar fad ceaptha ag an Aire Sláinte. Ceaptar comhaltaí an Bhoird ar feadh tréimhse 3 bliana agus bhuail siad le chéile ar bhonn rialta. Sonraítear sa tábla thíos an dáta ceapacháin is déanaí do na comhaltaí reatha:

Board Member	Role	Latest Date Appointed
John Horan	Cathaoirleach	03 Meitheamh 2017
Patricia Byron	Gnáthchomhalta	25 Bealtaine 2017
Bernadette Costello	Gnáthchomhalta	28 Feabhra 2017
Patrick Gibbons	Gnáthchomhalta	28 Feabhra 2017
Terry McWade	Gnáthchomhalta	28 Feabhra 2017
James Melly	Gnáthchomhalta	28 Feabhra 2017
Jack Nagle	Gnáthchomhalta	28 Feabhra 2017
Brendan O'Donoghue	Gnáthchomhalta	28 Feabhra 2017
Anne Stewart	Gnáthchomhalta	25 Bealtaine 2017

Chuir an Bord tús le hAthbhreithniú Éifeachtachta agus Measúnaithe i mí Iúil 2018 agus cuireadh é seo i gcrích i Meán Fómhair 2018.

Tá coiste amháin bunaithe ag an mBord, mar seo a leanas:

An Coiste Iniúchta agus Riosca; ar a bhfuil ceathrar comhaltaí Boird. Is é an ról atá ag an gCoiste Iniúchta agus Riosca (CIR) tacú leis an mBord lena fhreagrachtaí as nithe a bhaineann le riosca, rialú agus rialachas, agus dearbhú gaolmhar. Tá an CIR neamhspleách ó bhainistíocht airgeadais na heagraíochta. Cinntíonn an Coiste, go háirithe, go ndéantar monatóireacht ghníomhach agus neamhspleách ar na córais rialaithe inmheánacha, lena n-áirítear na gníomhaíochtaí iniúchta. Tuairiscíonn an CIR don Bhord i ndiaidh gach cruinnithe, agus go foirmiúil i scríbhinn gach bliain.

Seo a leanas comhaltaí an Choiste Iniúchta agus Riosca - Patrick Gibbons (Cathaoirleach), Bernadette Costello, James Melly agus Anne Stewart. Bhí 7 gcruinniú ag an CIR in 2018.

Sceideal Tinrimh, Táillí agus Costais

Tá sceideal tinrimh maidir le cruinnithe Boird agus Coiste le haghaidh 2018 sonraithe thíos, lena n-áirítear na táillí agus na costais a fuair gach comhalta;

Comhaltaí Boird:	Bord	Coiste Iniúchta & Riosca	Táillí 2018	Costais 2018
Líon na gcruinnithe	8	7		
John Horan (Cathaoir)	8		11,970	571
Patricia Byron	8		7,695	0
Bernadette Costello	8	6	3,206	3,170
Patrick Gibbons	8	7	7,695	183
James Melly	8	1	7,695	255
Jack Nagle	7		7,695	1,218
Terry McWade	8	6	7,695	0
Brendan O'Donoghue	7	1	7,695	0
Anne Stewart	6	6	7,695	0
			69,041	5,397

Ní bhfuair comhalta Boird amháin, Bernadette Costello, Táille Boird faoin bprionsabal Aon-Tuarastal an Duine (ATD) go dtí go ndeachaigh sí ar scor ón tseirbhís phoiblí i Meán Fómhair 2018.

Chríochnaigh Brendan O'Donoghue agus Terry McWade a dtéarma oifige ar an gCoiste Iniúchta & Riosca in Eanáir 2018 agus Nollaig 2018 faoi seach. Ceapadh Anne Stewart agus James Melly ar an gCoiste Iniúchta & Riosca in Aibreán 2018 agus Nollaig 2018 faoi seach.

Athruithe ar Phríomhphearsanra

Ceapadh Stiúrthóir Airgeadais buan le héifeacht ón 8ú Eanáir 2018. D'éirigh an Stiúrthóir Airgeadais Gníomhach as an ról le héifeacht ón 31ú Márta 2018.

Ceapadh Stiúrthóir TFC nua le héifeacht ón 20ú Lúnasa 2018. Chuir an Stiúrthóir TFC a bhí ann roimhe seo ar scor le héifeacht ón 18ú Eanáir 2018.

Ceapadh Stiúrthóir Seirbhísí Corparáideacha nua le héifeacht ón 15ú Deireadh Fómhair 2018. D'éirigh an Stiúrthóir Seirbhísí Corparáideacha a bhí ann roimhe as an ról le héifeacht ón 15ú Eanáir 2018.

Nochtuithe arna gCeangal de réir an Chóid Cleachtais chun Comhlachtaí Stáit a Rialú (2016)

Tá an Bord freagrach as a chinntiú go bhfuil ceanglais an Chóid Cleachtais chun Comhlachtaí Stáit a Rialú ("an Cód"), mar a d'fhoilsigh an Roinn Caiteachais Phoiblí agus Athchóirithe i mí Lúnasa 2016, á gcomhlíonadh ag an gCiste Náisiúnta um Cheannach Cóireála. Ceanglaítear an nochtadh seo a leanas de réir an Chóid:

Costais Chomhairleachta

	2018	2017
Dlí	79,070	104,509
Caidreamh poiblí	107,821	97,348
Feabhas gnó	0	30,750

Ní raibh aon socruithe dlí i gceist in 2018 nó in 2017

Taisteal & Cothú

	Intíre		Eachtrach		Iomlán	
	2018	2017	2018	2017	2018	2017
Foireann	63,839	58,460	0	411	63,839	58,871
Bord	5,397	8,368	0	0	5,397	8,368
Iomlán	69,236	66,828	0	411	69,236	67,239

Caiteachas Fáilteachais;

Tabhaíodh €1,270 ar fháilteachas inmheánach le haghaidh 2018 (2017 €722). Tabhaíodh €0 ar fháilteachas seachtrach le haghaidh 2018 (2017 €0).

Ghlac an Bord leis an gCód Cleachtais chun Comhlachtaí Stáit a Rialú (2016) agus tá nósanna imeachta bunaithe chun comhlíontacht leis an gCód a chinntiú. Bhí an Cód Cleachtais chun Comhlachtaí Stáit a Rialú á chomhlíonadh ina iomláine ag an gCiste Náisiúnta um Cheannach Cóireála le haghaidh 2018.

Thar ceann Bhord CNCC:



John Horan
Cathaoirleach
An 19 Nollaig 2019



Patrick Gibbons
Comhalta Boird
An 19 Nollaig 2019

Ráiteas ar Rialú Inmheánach

Raon Feidhme Freagrachta

Thar ceann an Chiste Náisiúnta um Cheannach Cóireála, admhaím an fhreagracht atá ar an mBord a chinntiú go bhfuil córas éifeachtach de rialú inmheánach á chothabháil agus á fheidhmiú. Áirítear sa fhreagracht seo ceanglais an Chóid Cleachtais chun Comhlachtaí Stáit a Rialú (2016).

Aidhm an Chórais Rialaithe Inmheánach

Is é an aidhm atá leis an gcóras rialaithe inmheánach riosca a bhainistiú ag leibhéal measartha seachas deireadh a chur le riosca ar fad. Dá réir sin, ní féidir leis an gcóras ach dearbhú réasúnta seachas dearbhú absalóideach a sholáthar go bhfuil sócmhainní á gcosaint, go bhfuil idirbhearta á n-údarú agus á dtaifeadadh i gceart, agus go bhfuil earráidí nó mírialtachtaí ábhartha á gcosc nó á mbrath ar bhealach tráthúil.

Tá an córas rialaithe inmheánach, a sholáthraíonn treoir arna heisiúint ag an Roinn Caiteachais Phoiblí agus Athchóirithe, curtha i bhfeidhm ag CNCC don bhliain dar críoch an 31 Nollaig 2018 agus suas go dtí dáta faofa na ráiteas airgeadais.

Acmhainn Déileáil le Riosca

Tá Coiste Iniúchta agus Riosca (CIR) ag CNCC a áirítear ann ceathrar comhaltaí Boird ag a bhfuil saineolas airgeadais agus iniúchta, agus is é an Cathaoirleach duine de na comhaltaí. Bhuail CIR le chéile seacht mbabhta in 2018.

Chomh maith leis sin, tá feidhm iniúchta inmheánaigh bunaithe ag CNCC a bhfuil dóthain acmhainní ar fáil lena haghaidh agus a reáchtálann clár oibre atá comhaontaithe le CIR. Tá an fheidhm Iniúchta Inmheánaigh seachfhoinsithe chuig comhlacht tráchtála.

Déanann CIR maoirseacht ar an bpolasaí bainistíochta riosca ina sonraítear na rioscaí a d'fhéadfadh a bheith ann, an próiseas bainistíochta riosca atá i bhfeidhm, agus mionsonraí maidir le róil agus freagrachtaí na gcomhaltaí foirne i ndáil le riosca. Tá an polasaí eisithe chuig na comhaltaí foirne ar fad a bhfuiltear ag súil a bheith ag obair laistigh de pholasaithe bainistíochta riosca CNCC, chun aird an lucht bainistíochta a tharraingt ar rioscaí agus ar laigí rialaithe atá ag teacht chun cinn agus chun freagracht a ghlacadh as rioscaí agus as rialuithe laistigh dá réimse oibre féin.

Creat Riosca agus Rialaithe

Is mír sheasta ar chlár oibre chruinnithe an Bhoird agus CIR é bainistíocht riosca. Tá Clár Rioscaí i bhfeidhm ina sainaitheann na príomhrioscaí atá os comhair CNCC agus tá na rioscaí seo sainaitheanta, measúnaithe agus rangaithe de réir a suntasaí is atá siad. Déanann CIR athbhreithniú ar gach riosca atá aitheanta ar an gClár Rioscaí agus ar an bplean bainistíochta chun an rioscaaitheanta a mhaolú ag gach cruinniú. Cuirtear rioscaí a aithnítear i rith na bliana leis an gClár Rioscaí go leanúnach. Ina theannta sin, déantar athbhreithniú ar na rioscaí ardrangaithe (rátáilte ómra nó dearg), rioscaí nua agus rioscaí athraitheacha ag gach cruinniú Boird. Úsáidtear toradh na measúnuithe seo chun acmhainní a phleanáil agus a leithdháileadh lena chinntiú go bhfuil rioscaí á mbainistiú ag leibhéal cuí.

Tá mionsonraí le fáil sa chlár rioscaí faoi na rialuithe agus na gníomhartha a theasaíonn chun riosca a mhaolú agus tá freagracht i ndáil le feidhmiú rialuithe sannta do chomhaltaí foirne ar leith. Deimhním go bhfuil timpeallacht rialaithe i bhfeidhm a áirítear ann na gnéithe seo a leanas;

- tá nósanna imeachta le haghaidh gach príomhphróiseas gnó doiciméadaithe
- tá freagrachtaí airgeadais sannta ag leibhéal bainistíochta mar aon le cuntasacht chomhfhreagrach

- tá córas buiséadaithe cuí i bhfeidhm le buiséad bliantúil a bhfuil an lucht bainistíochta sinsearach i mbun athbhreithniú a dhéanamh air
- tá córais bunaithe a bhfuil sé mar aidhm leo sláine na gcóras teicneolaíochta faisnéise agus cumarsáide a chinntiú agus
- tá córais bunaithe chun na sócmhainní a chosaint.

Monatóireacht agus Athbhreithniú Leanúnach

Tá nósanna imeachta foirmiúla bunaithe chun monatóireacht a dhéanamh ar phróisis rialaithe agus cuirtear easnaimh rialaithe in iúl dóibh siúd atá freagrach as gníomh ceartaitheach a dhéanamh agus don lucht bainistíochta agus don Bhord, áit ar cuí, ar bhealach tráthúil. Deimhním go bhfuil na córais mhonatóireachta leanúnacha seo a leanas bunaithe;

- tá príomhrioscaí agus rialuithe gaolmhara aitheanta agus tá próisis curtha i bhfeidhm chun monatóireacht a dhéanamh ar oibriú na bpríomhrialuithe seo agus aon easnaimh aitheanta a thuairisciú
- tá socruithe tuairiscithe bunaithe ag gach leibhéal ina bhfuil freagracht as bainistíocht airgeadais sannta, agus
- tá athbhreithnithe rialta á ndéanamh ag an bhfoireann bainistíochta sinsearach ar thuarascálacha tréimhsiúla agus bliantúla feidhmíochta agus airgeadais a thugann léargas ar fheidhmíocht i gcomparáid le buiséid agus le réamhaisnéisí.ts.

Soláthar

Deimhním go bhfuil nósanna imeachta bunaithe ag CNCC lena chinntiú go bhfuil na rialacha agus treoirlínte soláthair reatha á gcomhlíonadh. Tarraingítear aird ar nithe a bhaineann le rialuithe soláthair faoi Shaincheisteanna Rialaithe Inmheánaigh thíos.

Athbhreithniú ar Éifeachtacht

Dheimhnigh an Bord, ar an 2 Nollaig 2019, go raibh athbhreithniú bliantúil déanta aige ar éifeachtacht rialuithe inmheánacha 2018.

Tá nósanna imeachta bunaithe ag CNCC chun monatóireacht a dhéanamh ar éifeachtacht a nósanna imeachta bainistíochta agus rialaithe riosca. Tá an mhonatóireacht agus an t-athbhreithniú atá á ndéanamh ag CNCC ar an gcóras rialaigh inmheánaigh bunaithe ar an obair atá á déanamh ag na hiniúcháirí inmheánacha agus seachtracha, an Coiste Iniúchta agus Riosca a dhéanann maoirseacht ar a gcuid oibre, agus an fhoireann bainistíochta sinsearach laistigh de CNCC atá freagrach as forbairt agus cothabháil an chreata rialaithe inmheánaigh.

Soláthar neamh-chomhlíontach:

Ceisteanna a bhaineann le rialú inmheánach:

I rith 2018, b'éigean don Chiste cur go suntasach lena ghníomhaíochta agus líon foirne le Buiséad 2018, a mhéadaigh ioncaim an Chiste ó €22.6m go dtí €55m. I rith ré seo an athraithe shuntasach, cuireadh síneadh le conarthaí reatha chun seirbhísí áirithe a sholáthar. Tabhaíodh caiteachas de €425,009 in 2018 i ndáil leis na seirbhísí seo. Cuireadh tús le comórtais nua tairisceana le haghaidh na seirbhísí seo in 2018 agus tá siad curtha i gcrích.

Thar ceann Bhord CNCC:



John Horan
Chairperson
19 December 2019



Ard Reachtaire Cuntas agus Ciste Comptroller and Auditor General

Report for presentation to the Houses of the Oireachtas

National Treatment Purchase Fund Board

Qualified opinion on the financial statements

I have audited the financial statements of the National Treatment Purchase Fund Board for the year ended 31 December 2018 as required under the provisions of section 5 of the Comptroller and Auditor General (Amendment) Act 1993. The financial statements have been prepared in accordance with Financial Reporting Standard (FRS) 102 — *The Financial Reporting Standard applicable in the UK and the Republic of Ireland* and comprise

- the statement of income and expenditure and retained revenue reserves
- the statement of financial position
- the statement of cash flows and
- the related notes, including a summary of significant accounting policies.

In my opinion, except for the non-compliance with the requirements of FRS 102 in relation to retirement benefit entitlements referred to below, the financial statements give a true and fair view of the assets, liabilities and financial position of the National Treatment Purchase Fund Board at 31 December 2018 and of its income and expenditure for 2018 in accordance with FRS 102.

Basis for qualified opinion on financial statements

In compliance with the directions of the Minister for Health, the National Treatment Purchase Fund Board accounts for the costs of retirement benefit entitlements only as they become payable. This does not comply with FRS 102 which requires that the financial statements recognise the full cost of retirement benefit entitlements earned in the period and the accrued liability at the reporting date. The effect of the non-compliance on the National Treatment Purchase Fund Board's financial statements for 2018 has not been quantified.

I conducted my audit of the financial statements in accordance with the International Standards on Auditing (ISAs) as promulgated by the International Organisation of Supreme Audit Institutions. My responsibilities under those standards are described in the appendix to this report. I am independent of the National Treatment Purchase Fund Board and have fulfilled my other ethical responsibilities in accordance with the standards.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Report on information other than the financial statements, and on other matters

The National Treatment Purchase Fund Board has presented certain other information together with the financial statements. This comprises the annual report, the governance statement and Board members' report and the statement on internal control. My responsibilities to report in relation to such information, and on certain other matters upon which I report by exception, are described in the appendix to this report.

I have nothing to report in that regard.

Seamus McCarthy
Comptroller and Auditor General

13 December 2019

Ráiteas an Chuntais Ioncaim agus Caiteachais agus Cúlchistí Ioncaim Coinnithe

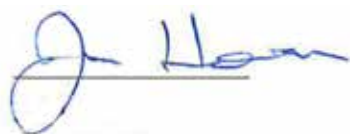
Don bhliain dar críoch an 31 Nollaig 2018

	Nótaí	2018 €	2017 €
Ioncam			
Deontais	2	55,022,000	22,600,000
Ioncam Eile		-	-
Ioncam Iomlán		55,022,000	22,600,000
Lúide: Caiteachas			
Caiteachas ar Chúram Othar	3	48,784,645	13,050,001
Costais Riaracháin	4	4,612,121	4,362,455
Caiteachas Iomlán		53,396,766	17,412,456
Farasbarr don Bhliain roimh Leithreasuithe		1,625,234	5,187,544
Aistriú chuig an gCuntas Caipitil	11	(22,288)	(7,189)
Farasbarr don Bhliain i ndiaidh Leithreasuithe		1,602,946	5,180,355
Iarmhéid Tugtha Anonn an 1 Eanáir		6,014,541	834,186
Iarmhéid Tugtha Anonn an 31 Nollaig		7,617,487	6,014,541

Áirítear i Ráiteas an Chuntais Ioncaim agus Caiteachais agus Cúlchistí Ioncaim Coinnithe gach gnóthachan agus caillteanas aitheanta sa bhliain.

Is cuid de na ráitis airgeadais seo an Ráiteas ar Shreafaí Airgid agus nótaí 1 go 15.

Thar Ceann Bhord an Chiste Náisiúnta um Cheannach Cóireála:



John Horan
Cathaoirleach
An 19 Nollaig 2019



Patrick Gibbons
Comhalta Boird
An 19 Nollaig 2019

Ráiteas ar Staid Airgeadais

ar an 31 Nollaig 2018

	Nótaí	2018 €	2017 €
Sócmhainní Seasta	6	128,652	106,364
Sócmhainní Reatha			
Infháltais agus Réamhíocaíochtaí	7	384,660	102,999
Airgead tirim agus coibhéisí airgid	8	23,346,265	14,247,853
		<u>23,730,925</u>	<u>14,350,852</u>
Dliteanais Reatha (méideanna dlíthe laistigh de bhliain amháin)			
Infháltais Cúraim agus Fabhruithe	9	15,492,586	7,626,952
Infháltais agus Fabhruithe Neamhchúraim	10	620,852	709,360
		<u>16,113,438</u>	<u>8,336,312</u>
Glansócmhainní Reatha		<u>7,617,487</u>	<u>6,014,540</u>
Glansócmhainní Iomlána		<u>7,746,139</u>	<u>6,120,904</u>
Ag déanamh ionadaíochta ar			
Ioncam agus Caiteachas agus Cúlchistí Ioncaim Coinnithe		7,617,487	6,014,541
Cuntas Caipitil	11	128,652	106,363
		<u>7,746,139</u>	<u>6,120,904</u>

Is cuid de na ráitis airgeadais seo an Ráiteas ar Shreafaí Airgid agus nótaí 1 go 15.

Thar Ceann Bhord an Chiste Náisiúnta um Cheannach Cóireála:



John Horan
Cathaoirleach
An 19 Nollaig 2019



Patrick Gibbons
Comhalta Boird
An 19 Nollaig 2019

Ráiteas ar Shreafaí Airgid

Don bhliain dar críoch an 31 Nollaig 2018

	Nótaí	2018 €	2017 €
Glansreafaí Airgid ó Ghníomhaíochtaí Oibriúcháin			
Farasbarr Ioncaim thar Chaiteachas		1,625,234	5,187,544
Dímheas agus bearnúchán Sócmhainní Seasta (Méadú) / Laghdú ar Infháltais	6	62,336 (281,661)	58,023 296,190
Méadú ar Infháltais		7,777,126	7,045,036
Glansreafaí Airgid ó Ghníomhaíochtaí Oibriúcháin		9,183,035	12,586,793
Sreafaí Airgid ó Ghníomhaíochtaí Infheistíochta			
Íocaíochtaí chun réadmhaoin, gléasra agus trealamh a fháil	6	(84,624)	(65,212)
Glansreafaí airgid ó Ghníomhaíochtaí Infheistíochta		(84,624)	(65,212)
Glanmhéadú in Airgead Tirim agus Coibhéisí Airgid Thirim		9,098,412	12,521,581
Airgead Tirim agus Coibhéisí Airgid Thirim ar an 1 Eanáir		14,247,853	1,726,272
Airgead Tirim agus Coibhéisí Airgid Thirim ar an 31 Nollaig		23,346,265	14,247,853

Nótaí a ghabhann leis na ráitis airgeadais

Don bhliain dar críoch an 31 Nollaig 2018

1. Polasaithe Cuntasaíochta

Tá an bonn cuntasaíochta agus polasaithe cuntasaíochta suntasacha arna nglacadh ag Bord an Chiste Náisiúnta um Cheannach Cóireála (Bord CNCC) leagtha amach thíos. Tá siad curtha i bhfeidhm go comhsheasmhach i rith na bliana agus i rith na bliana roimhe.

a) Eolas Ginearálta

Bunaíodh Bord CNCC faoi Ordú fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú) 2004 mar atá leasaithe ag an Acht Fán Scéim um Thacaíocht Tithe Banaltranaís (2009) agus tá a cheannoifig lonnaithe i dTeach Ashford, Sráid na Teamhrach, Baile Átha Cliath 2.

Seo a leanas príomhchuspóirí Bhord CNCC:

- (i) Socruithe a dhéanamh le daoine, cónaitheoirí sa Stát nó in áit éigin eile, chun cóireáil ospidéal a chur ar fáil d'aicmí daoine a d'fhéadfadh an tAire a chinneadh ó am go ham.
- (ii) Faisnéis a bhaineann le daoine atá ag feitheamh le haghaidh cóireáil ospidéal a bhailiú, a thiomsú agus a bhailíochtú agus córais agus nósanna imeachta faisnéise a bhunú le haghaidh na críche sin.
- (iii) Comhairle a chur ar fáil don Aire nuair a iarrann an tAire a leithéid nó ar a thionscnamh féin, maidir le ceisteanna a bhaineann lena fheidhmeanna.
- (iv) Idirbheartaíocht a dhéanamh le húinéirí tithe banaltranaís cláraithe chun teacht ar chomhaontú maidir leis an bpraghas/na praghsanna uasta a ghearrfar chun seirbhísí fadtéarmacha cúraim chónaithe a chur ar fáil do Chónaitheoirí na Scéime um Thacaíocht Tithe Banaltranaís agus sonraí a sholáthar do FSS maidir le gach comhaontú Tithe Banaltranaís atá faofa.
- (v) Scéimeanna a fhorbairt agus a chur chun feidhme chun tacú le laghdú de réir a chéile ar amanna feithimh uasta do chéad choinní othar seachtrach agus é sin a éascú.
- (vi) Tacú le bearta chun am eispéiris agus feidhmíochta othar a fheabhsú i ranna éigeandála ospidéal trí chlár thacaíochta spriocdhírthe.

Is Eintiteas Leasa Phoiblí (ELP) é Bord CNCC.

b) Ráiteas Comhlíontachta

Tá ráitis airgeadais Bhord CNCC don bhliain dar críoch an 31 Nollaig 2018 ullmhaithe de réir FRS 102, an caighdeán tuairiscithe airgeadais atá infheidhme sa Ríocht Aontaithe agus in Éirinn, eisithe ag an gComhairle Tuairiscithe Airgeadais (CTA), leis an eisceacht go ndéantar cuntas ar phinsin ar bhonn íoctar mar a úsáidtear. Ní chuirtear forálacha FRS 102 Alt 28 Sochair Fostaí i bhfeidhm agus níl an dlíteanas le haghaidh sochair scoir todhchaíocha fabhraithe sa bhliain aitheanta sna ráitis airgeadais.

c) An Bonn Ullmhúcháin

Tá na ráitis airgeadais ullmhaithe de réir choinbhiniúin an chostais stairiúil, ach amháin i gcás sócmhainní agus dlíteanas áirithe a thomhaistear ag luach cóir mar a mhínítear sna polasaithe cuntasaíochta thíos.

Tá na ráitis airgeadais san fhoirm atá ceadaithe ag an Aire Sláinte faoi Ordú fá Bhord an Chiste Náisiúnta um Cheannach Cóireála (Bunú) 2004.

Tá na polasaithe cuntasáíochta seo a leanas curtha i bhfeidhm go comhsheasmhach nuair a bhítear ag déileáil le míreanna a mheastar atá ábhartha i ndáil le ráitis airgeadais Bhord CNCC.

d) Ioncam

Deontais Oireachtais

Déantar ioncam a aithint ar bhonn fabhrúithe go ginearálta. Soláthraítear Deontais Oireachtais, áfach, chun gealltanais a rinneadh i rith na bliana a íoc seachas costais tabhaithe i rith na bliana agus a ndéantar cuntas orthu ar bhonn fáltas airgid.

Ioncam Eile

Déantar ioncam eile a aithint ar bhonn fáltas airgid.

e) Caiteachas ar chúram othar

Déantar caiteachas cúraim a aithint sa bhliain ina gcuirtear an cúram leighis ar fáil.

f) Réadmhaoin, Gléasra agus Trealamh

Sonraítear réadmhaoin, gléasra agus trealamh ag costas lúide dímheas carntha, coigeartaithe le haghaidh aon soláthar bearnúcháin. Soláthraítear dímheas le haghaidh gach réadmhaoin, gléasra agus trealamh de réir méid cothrom ag rátaí a mheastar a laghdóidh na sócmhainní chuig luachanna iarmharacha faoi dheireadh a saolré ionchais mar seo a leanas:

Bogearraí agus Trealamh Ríomhaireachta	20% sa bhliain
Trealamh Oifige	20% sa bhliain
Trealamh agus Feistis	10% sa bhliain

Is éard atá i gceist le luach iarmharach an méid measta a bheadh á fháil faoi láthair dá ndéanfaí sócmhainn a dhiúscairt, i ndiaidh chostais mheasta na diúscartha a asbhaint, dá mbeadh an tsócmhainn ag aois agus sa ríocht a mbeifí ag súil leis ag deireadh a saolré úsáideach.

Déantar caiteachas a thabhaítear ar chórais ríomhaireachta a fhorbairt, ar caiteachas suntasach é, agus a mheastar a bhfuil buntáiste eacnamaíoch don Bhord ag baint leis de bhreis is bliain amháin sa todhchaí, a chaipitliú agus a dhímheas i rith na tréimhse a mheastar a bheidh na buntáistí eacnamaíocha i gceist. Tá an tréimhse seo faoi réir uasmhéid 5 bliana. Sa chás go bhfuil neamhchinnteacht ann maidir le buntáiste eacnamaíoch todhchaíoch caillteanas bearnúcháin, aithnítear an caillteanas bearnúcháin sa Ráiteas ar Ioncam agus Caiteachas agus i gCúlchistí Ioncaim Coinnithe don bhliain.

g) Fardal

De bhrí nach bhfuil aon fardal ábhartha ag an mBord déantar gach ilmhír intomhalta (e.g. stáiseanóireacht, ábhar clóite etc.) a mhuirearú ina n-iomláine sa Ráiteas an Chuntais Ioncaim agus Caiteachais agus Cúlchistí Ioncaim Coinnithe sa tréimhse ina bhfuarthas iad ar dtús.

h) Infháltais

Aithnítear infháltais ag luach cóir, lúide foráil le haghaidh fiacha amhrasacha. Is foráil shonrach í an fhoráil le haghaidh fiacha amhrasacha, agus bunaítear í nuair atá fianaise oibiachtúil ann nach mbeidh Bord CNCC in ann na méideanna ar fad atá dlite dó a bhailiú. Aithnítear gach gluaiseacht san fhoráil le haghaidh fiacha amhrasach sa Ráiteas ar Ioncam agus Caiteachas agus sna Cúlchistí Ioncaim Coinnithe.

i) Léasanna Oibriúcháin

Aithnítear caiteachas cíosa faoi léasanna oibriúcháin sa Ráiteas ar Ioncam agus Caiteachas agus Cúlchistí Ioncaim Coinnithe thar shaolré an léasa. Aithnítear caiteachas de réir méid cothrom thar thréimhse an léasa.

j) Sochair Fostaithe**Sochair Ghearrthéarmacha**

Aithnítear sochair ghearrthéarmacha cosúil le pá saoire mar chostas sa bhliain, agus áirítear sochair atá fabhráithe ag deireadh na bliana i bhfigiúr na Míreanna Iníoctha sa Ráiteas ar Staid Airgeadais.

Sochair Scoir

Soláthraítear teidlíochtaí pinsin d'fhostaithe atá fostaithe go díreach ag an mBord trí scéim le sochar sainithe. De réir threoir ón Aire Airgeadais, ní dhéantar aon fhoráil sna ráitis airgeadais maidir le sochair pinsin sa todhcháí. Soláthraítear maoiniú nuair a dhéanamh íocaíochtaí pinsin.

Déantar ranníocaíochtaí pinsin a asbhaintear ó thuarastail fostaithe a fhritháireamh in aghaidh íocaíochtaí pinsin agus aithnítear iad mar ghlanchoistais pinsin agus déantar iad a mhuirearú do Ráiteas an Chuntais Ioncaim agus Caiteachais agus Cúlchistí Ioncaim Coinnithe nuair a íoctar iad.

Chomh maith leis sin, tá an Scéim Pinsin Aonair Seirbhíse Poiblí (“Scéim Aonair”) á riaradh ag CNCC, ar scéim le sochar sainithe í do státseirbhísiúgh inphinsin ceaptha ar nó i ndiaidh an 1 Eanáir 2013. Íoctar ranníocaíochtaí chomhaltaí na scéime aonair leis an Roinn Caiteachais Phoiblí agus Athchóirithe.

Is iad na máthairchomhlachtaí a bhíonn freagrach as sochair pinsin comhaltaí foirne atá ar iasacht le CNCC. Muirearaítear an costas atá ar an bhfostóir chun na sochair seo a sholáthar don Chuntais Ioncaim agus Caiteachais agus Cúlchistí Ioncaim Coinnithe agus déantar é a aisíoc leis na máthairchomhlachtaí.

k) Cuntas Caipitil

Léirítear sa chuntas caipitil luach gan amúchadh an ioncaim atá curtha i bhfeidhm ar chaiteachas caipitil. Déantar eisiúintí ón gcúlchiste seo chuig an gCuntas Ioncaim agus Caiteachais agus Cúlchistí Ioncaim Coinnithe de réir dhímheas agus dhíluacháil na sócmhainní.

l) Idirbhearta Airgeadra Eachtraigh

Tá idirbhearta airgeadra eachtraigh i rith na tréimhse aistrithe ag an ráta malairte a bhí i bhfeidhm ar dháta an idirbhirt.

m) Breithiúnais agus Meastacháin Chriticiúla Cuntasaíochta

Ceanglaíonn ullmhú na ráiteas airgeadais ar an bhfoireann bainistíochta breithiúnais, meastacháin agus foshuíomhanna a dhéanamh a bhfuil tionchar acu ar na méideanna tuairiscithe le haghaidh sócmhainní agus dliteanas amhail ar an dáta tuairiscithe agus na méideanna tuairiscithe le haghaidh ioncam agus costas i rith na bliana. Ciallaíonn nádúr an mheastacháin go bhféadfadh na torthaí iarbhíre a bheith éagsúil leis na torthaí measta. Ní raibh aon bhreithiúnais riachtanacha ann, áfach, a raibh éifeacht shuntasach acu ar na méideanna aitheantas sna ráitis airgeadais le haghaidh 2018.

Dímheas agus Luachanna Iarmharacha

Tá athbhreithniú déanta ag Bord CNCC ar shaolré sócmhainní agus luachanna iarmharacha gaolmhara gach aicme sócmhainní seasta, agus go háirithe, saolré geilleagrach úsáideach agus luachanna iarmharacha daingneán agus feisteas, agus cinneadh go bhfuil saolré sócmhainní agus luachanna iarmharacha oiriúnach.

2. Deontais Oireachtais

Áirítear sna Deontais Oireachtais vótáilte chuig an Ciste Náisiúnta um Cheannach Cóireála ó Vóta 38 Sláinte a thaispeántar sna ráitis airgeadais;

		2018	2017
		€	€
Deontais do chaiteachas reatha	Fo-cheannteideal E3	55,022,000	22,600,000

3 (a) Caiteachas ar Chúram Othar

In 2018 bhain caiteachas tabhaithe ag CNCC le híocaíochtaí le hospidéal phríobháideacha agus phoiblí chun seirbhísí othar cónaitheach agus seachtrach a sholáthar d'othair. Cuirtear sonraí an chaiteachais ar fáil de réir an íocaí agus na speisialtachta mar seo a leanas;

	2018	2017
	€	€
Ospidéal Phríobháideacha	31,420,173	9,948,651
Ospidéal Phoiblí	17,364,472	3,101,350
	<u>48,784,645</u>	<u>13,050,001</u>

3 (b) Caiteachas ar Chúram Othar de réir na speisialtachta

	2018	2017
	€	€
Ortaipéidic	16,596,130	1,946,811
Oftailmeolaíocht	13,354,393	5,712,388
Máinliacht Ghinearálta	5,111,260	1,140,012
Máinliacht Chairdiach/ Cairdeolaíocht	3,586,180	1,409,204
Cluas, Srón agus Scornach	3,254,690	1,254,436
Úireolaíocht	2,772,059	496,315
Máinliacht Shoithíoch	2,264,842	629,579
Máinliacht Fiacla/ Bhéil	424,758	147,195
Máinliacht Phlaisteach Neamhchosmaideach	376,582	29,791
Gínéiceolaíocht	261,083	283,355
Néaramháinliacht	655,554	-
Bainistiú Péine	52,293	-
Deirmeolaíocht Mháinliachta	50,773	-
Riospráide	21,348	-
Réamaiteolaíocht	2,700	-
Raideolaíocht	0	914
Iomlán	<u>48,784,645</u>	<u>13,050,001</u>

4. Costais Riaracháin

		2018	2017
		€	€
Párolla	Nóta 5	2,597,966	2,469,792
Cíos Oifige		603,805	603,805
Seirbhísí gairmiúla		500,638	402,516
Costais oifige		215,863	185,205
Costais ríomhaireachta		199,964	177,907
Fógraíocht agus Poiblíocht		112,397	134,273
Oiliúint agus Earcaíocht		92,397	102,781
Táillí dlí		79,070	104,509
Iompar agus Taisteal		69,236	67,239
Dímheas		62,336	58,023
Glanadh agus cothabháil áitreabh		30,629	24,860
Táillí iniúchta		18,000	16,000
Árachas		15,191	12,502
Táillí bainc		14,492	532
Costais Ilghnéitheacha		137	2,512
Iomlán		<u>4,612,121</u>	<u>4,362,455</u>

Tabhair faoi deara: Áirítear na costais a bhaineann le ról CNCC a riar faoi Acht Fán Scéim um Thacaíocht Tithe Banaltranaís i dtuarastail agus forchostais. Tá na costais seo cothrom le €243,502 (2017 €313,088).

5 Luach Saothair**5(a) Sochair Chomhshuimithe Fostaithe**

	2018	2017
	€	€
Sochair ghearrthéarmacha foirne	2,284,637	2,190,943
Íocaíochtaí pinsin	88,048	66,415
Ranníocaíocht fostóra do Leas Sóisialta	225,281	212,434
Costas Iomlán Párolla	<u>2,597,966</u>	<u>2,469,792</u>

Tabhair faoi deara: Ní áirítear ranníocaíochtaí pinsin foirne i Chostas Iomlán Párolla. Tá ranníocaíochtaí pinsin aitheanta mar Ioncam Eile in 2017 athaicmithe i gcoinne an phárolla i ráitis airgeadais 2018.

	2018	2017
Líon foirne fostaithe (CL) ag deireadh na bliana	50	40

Tabhair faoi deara: Ar feitheamh thoradh bhreithniú na Roinne Sláinte ar ról CNCC, bhí triúr fostaithe iasachtaithe go sealadach chuig Gníomhaireachtaí Sláinte eile i rith 2017. Forchúitíodh costais tuarastail a bhaineann leis na comhaltaí foirne seo ó na Gníomhaireachtaí i gceist. Ar an tsli chéanna, sannadh 11 fhostaí eile, le costas tuarastail de €264,913 in 2017, chuig Gníomhaireachtaí Sláinte eile agus níor forchúitíodh an tuarastal don Bhord. Ní raibh aon chostas breise le hóc ag an Roinn sna cásanna seo. Bhí gach iasachtaí a bhí ann in 2017 éirithe as a gcuid oibre, aistrithe go buan chuig Gníomhaireachtaí eile nó fillte ar fhostaíocht le CNCC faoin 31 Nollaig 2017. In 2018 bhí comhalta foirne amháin ar iasacht go sealadach chuig Gníomhaireacht eile. Tá na costais tuarastail a bhaineann leis an gcomhalta foirne seo á bhforchúiteamh ón nGníomhaireacht i gceist.

5(b) Sochair Ghearrthéarmacha Foirne

	2018	2017
	€	€
Bunphá	2,280,447	2,189,110
Líúntais	4,190	1,833
	<u>2,284,637</u>	<u>2,190,943</u>

Níor íocadh aon sochair ragoibre nó scoir i rith na bliana (2017 - náid)

5(c) Tuarastal an Phríomhfheidhmeannaigh

2018	2017
€	€
127,912	82,110

Is comhalta é an Príomhoifigeach Feidhmiúcháin, a ceapadh le héifeacht ón 4u Bealtaine 2017, de Scéim Aoisliúntais CNCC agus ní théann a theidlíochtaí sa chomhthéacs sin thar téarmaí shamhail scéim pinsin na seirbhíse poiblí. Níl luach na sochar scoir tuillte i rith na tréimhse san áireamh thuas.

5(d) Príomhphearsanra Bainistíochta

Áirítear i measc príomhphearsanra bainistíochta CNCC Comhaltaí an Bhoird, an Príomhoifigeach Feidhmiúcháin, an Stiúrthóir Airgeadais, an Stiúrthóir TFC, an Stiúrthóir um Iníúchadh, Dearbhú Cáilíochta agus Taighde, Stiúrthóir na Seirbhísí Corparáideacha agus Stiúrthóir na Nuálaíochta Próisís. Tá eolas maidir le luach iomlán na sochar fostaí do phríomhphearsanra bainistíochta sonraíthe thíos;

	2018	2017
	€	€
Tuarastal	479,824	644,982

Ní áirítear i dtuarastal na bpríomhphearsanra bainistíochta luach na sochar scoir tuillte i rith na tréimhse. Is comhaltaí iad na príomhphearsanra bainistíochta, ach amháin na comhaltaí Boird, de Scéim Aoisliúntais CNCC agus ní théann a dteidlíochtaí sa chomhthéacs sin thar téarmaí shamhail scéim pinsin na seirbhíse poiblí.

5(e) Miondealú ar shochair fostaithe

Tá sochair ghearrthéarmacha fostaithe sa bhreis ar €60,000 á gcatagóiriú sna bandaí seo a leanas;

From	To	Number of Employees	
		2018	2017
€60,000 - €69,999		5	4
€70,000 - €79,999		-	-
€80,000 - €89,999		2	3
€90,000 - €99,999		-	-
€100,000 - €109,999		-	-
€111,000 - €119,999		-	-
€120,000 - €129,999		1	-
Iomlán		8	7

Tabhair faoi deara: Chun críocha an nochta seo, áirítear i sochair ghearrthéarmacha fostaí a bhaineann le seirbhísí curtha ar fáil i rith na tréimhse tuairiscithe íocaíochtaí tuarastail, liúntas agus íocaíochtaí eile déanta thar ceann an fhostaí, ach ní áirítear ÁSPC fostóra iontu.

5(f) Comhaltaí Boird

	Bord	Coiste Iniúchta & Riosca	Táillí 2018	Costais 2018
Líon na gcruinnithe	8	7		
John Horan (Cathaoir)	8		11,970	571
Patricia Byron	8		7,695	0
Bernadette Costello	8	6	3,206	3,170
Patrick Gibbons	8	7	7,695	183
James Melly	8	1	7,695	255
Jack Nagle	7		7,695	1,218
Terry McWade	8	6	7,695	0
Brendan O'Donoghue	7	1	7,695	0
Anne Stewart	6	6	7,695	0
			69,041	5,397

Ní bhfuair comhalta Boird amháin, Bernadette Costello, Táille Boird faoin bprionsabal Aon-Tuarastal an Duine (ATD) go dtí go ndeachaigh sí ar scor ón tseirbhís phoiblí i Meán Fómhair 2018.

Chríochnaigh Brendan O'Donoghue agus Terry McWade a dtéarma oifige ar an gCoiste Iniúchta & Riosca in Eanáir 2018 agus Nollaig 2018 faoi seach. Ceapadh Anne Stewart agus James Melly ar an gCoiste Iniúchta & Riosca in Aibreán 2018 agus Nollaig 2018 faoi seach.

6. Réadmhaoin, Gléasra & Trealamh

	Trealamh & Bogearraí Ríomhaireachta €	Trealamh Oifige €	Troscán, Daingneáin & Feistis €	Iomlán €
Costas				
Amhail ar an 1 Eanáir 2018	4,843,383	155,164	391,106	5,389,653
Breiseanna	58,807	22,243	3,574	84,624
Diúscairtí			-	-
Amhail ar an 31 Nollaig 2018	4,902,190	177,407	394,680	5,474,277
Dímheas				
Amhail ar an 1 Eanáir 2018	(4,746,380)	(151,263)	(385,646)	(5,283,289)
Muirear don Bhliain	(55,584)	(6,067)	(685)	(62,336)
Diúscairtí			-	-
Amhail ar an 31 Nollaig 2018	(4,801,964)	(157,330)	(386,331)	(5,345,625)
Glanluach de réir na leabhar				
Amhail ar an 1 Eanáir	97,003	3,901	5,460	106,364
Glanghluaiseacht don bhliain	3,223	16,176	2,889	22,288
Amhail ar an 31 Nollaig 2018	100,226	20,077	8,349	128,652

7. Infháltais agus réamhíocaíochtaí

	2018 €	2017 €
Réamhíocaíochtaí Ilearraí	363,201	92,606
Infháltais Ilearraí Eile	21,459	10,393
	384,660	102,999

8. Airgead tirim agus coibhéisí airgid

	2018	2017
	€	€
Cuntas Bainc Reatha	23,345,965	14,247,553
Mionairgead	300	300
	<u>23,346,265</u>	<u>14,247,853</u>

9. Míreanna Iníochta agus Fabhruithe Cúraim

	2018	2017
	€	€
Míreanna iníochta cúraim	0	81,854
Fabhruithe cúraim	15,492,586	7,545,098
	<u>15,492,586</u>	<u>7,626,952</u>

10. Míreanna Iníochta agus Fabhruithe Neamhchúraim

	2018	2017
	€	€
Cáin Shiarchoinneálach Seirbhísí Gairmiúla	254,102	275,557
ÍMAT / ÁSPC agus Tobhaigh Rialtais	84,563	54,933
Míreanna iníochta agus fabhruithe neamhchúraim eile	282,187	378,870
	<u>620,852</u>	<u>709,360</u>

11. Cuntas Caipitil

	2018	2017
	€	€
Iarmhéid ar an 1 Eanáir	106,364	99,174
Cistí leithdháilte chun sócmhainní seasta a fháil	84,624	65,212
Amúchadh de réir dímheas sócmhainní	(62,336)	(58,023)
Glanghluaiseacht sa Chuntas Caipitil	<u>22,288</u>	<u>7,190</u>
Iarmhéid ar an 31 Nollaig	<u>128,652</u>	<u>106,364</u>

12. Léasanna Oibriúcháin

Tá áitreabh ag an gCiste Náisiúnta um Cheannach Cóireála ag Teach Ashford, Sráid na Teamhrach, Baile Átha Cliath 2 faoi chomhaontú léasa ar cuireadh tús leis ar an 1 Eanáir 2016 agus a théann in éag ar an 31 Nollaig 2020. Tá achar urláir iomláin oifige an áitribh cothrom le 935m² agus bhí 100% de sin in úsáid ag CNCC ag an dáta tuairiscithe.

Cíosanna léasanna oibriúcháin (muirearaithe chuig an Ioncam agus Caiteachas agus Cúlchistí Coinnithe)

	2018	2017
	€	€
Talamh agus Foirgnimh	603,805	603,805

Tá na gealltanais seo a leanas tugtha ag an mBord faoi léasanna oibriúcháin a théann in éag

	2018	2017
	€	€
Laistigh de 1 bhliain	603,805	603,805
Idir 2 agus 5 bliana	603,805	1,207,610

13. Gealltanais

Is ionann gealltanais agus oibleagáidí nó gnóthais íocaíochtaí a dhéanamh amach anseo le hOspidéal Phoiblí agus Phríobháideacha ar ann dóibh ag deireadh na tréimhse tuairiscithe ach nach bhfuil aitheanta mar dhliteanas sa Ráiteas ar Staid Airgeadais. Tá glacadh le tairiscintí ar chóireálacha, ar fiú luach measta de €8m (2017 €5m) iad, ag othair phoiblí ag an dáta tuairiscithe, cóimeálacha a chuirfear ar fáil an bhliain dár gcionn. De bhrí go n-ullmhaítear na Ráitis Airgeadais ar bhonn fabhrúithe níl na gealltanais seo aitheanta mar dhliteanas ag an dáta tuairiscithe.

14. Nochtuithe Páirtithe Gaolmhara

Áirítear i measc phríomhphearsana Bhord CNCC comhaltaí an Bhoird, an POF agus Bainisteoirí sinsearacha. Tá miondealú den luach saothair agus sochair íochta le príomhphearsana le fáil i Nóta 5.

Glacann Bord CNCC le nósanna imeachta de réir na dtreoirlínte atá eisithe ag an Roinn Caiteachais Phoiblí agus Athchóirithe a chlúdaíonn leasa pearsanta na gcomhaltaí Boid. Sa ghnáthchúrsa gnó, féadfaidh Bord CNCC páirt a ghlacadh i gcomhaontuithe conarthacha le heintitis a bhfuil comhaltaí Bhord CNCC fostaithe acu nó a bhfuil leas acu iontu ar shlí eile.

I rith na bliana, ní raibh aon bhaint ag Bord CNCC le comhlachtaí atá nasctha le haon duine de na comhaltaí Boid.

15. Faomhadh na ráiteas airgeadais

Cheadaigh Bord an Chiste Náisiúnta um Cheannach Cóireála na ráitis airgeadais ar an 2 Nollaig 2019.

Aguisín 1: Ráitis Airgeadais Bliantúla

De réir Alt 21 d'Acht um Nochtuithe Cosanta 2014 tá nósanna imeachta bunaithe agus á gcothabháil ag CNCC d'fhostaithe reatha nó d'iarfhostaithe ar main leo nochtuithe cosanta a dhéanamh maidir le CNCC agus a chuid oibre agus chun déileáil lena leithéid sin de nochtuithe. Tá faisnéis i scríbhinn maidir leis na nósanna imeachta seo curtha ar fáil do gach fostaí.

Ní dhearnadh aon nochtadh cosanta in 2018.

Aguisín 2 – Nochtuithe Cosanta Bliantúla

Cur Síos ar Riosca	Rialuithe Reatha / Gníomhartha Pleanáilte
<p>Líon easnamhach cóireálacha othair eagraithe nó teorainn ar acmhainní laistigh den chóras cúraim sláinte rud is cúis le hothair a bheith ag feitheamh níos faide ná mar a bhí tuartha.</p>	<p>Próisis pleanála seachadta bunaithe.</p> <p>Soláthraíonn monatóireacht ar dhul chun cinn trí CBRO sonraí fórama ar leibhéal othair ar thuarascálacha, rud a chuireann ar chumas CNCC díriú ar ghníomhartha riachtanacha.</p> <p>Dianmhaoirseacht á déanamh ag an mBord agus ag an bhFeidhmeannacht</p>
<p>Luach ar airgead a fháil nuair a bhíonn caibidlíocht praghsála ar bun nuair a bhíonn seirbhísí cúraim sláinte ar ardchaighdeán á gceannach.</p>	<p>Cloí le treoirlínte soláthair phoiblí agus próisis iomaíocha soláthair atá oiriúnach.</p> <p>Maoirseacht feidhmiúcháin á déanamh ag iniúchtaí neamhspleácha inmheánacha agus seachtracha ar chórais rialaithe.</p>
<p>Caibidlíocht maidir le praghsanna do Chúram Cónaithe Fadtéarmach mar bhonn le costas iomarcach nó easpa acmhainní.</p>	<p>Maoirseacht agus síniú feidhmiúcháin ar gach caibidlíocht agus gnóthas maidir le praghsanna agus tuarascálacha rialta a chur ar fáil don Bhord agus POF.</p> <p>Cruinnithe agus teagmháil le páirtithe leasmhara gaolmhara go rialta.</p> <p>Critéir foilsithe le haghaidh caibidlíocht lena n-áirítear próiseas achomharc.</p> <p>Athbhreithniú Praghsála CNCC.</p>
<p>Neamh-chomhlíontacht le hoibleagáid rialachais dlí agus chorparáidigh</p>	<p>Comhlíontacht le ceanglais dlí agus rialála. Creat rialachais.</p> <p>Iniúchtaí Inmheánacha.</p> <p>Polasaithe agus nósanna imeachta CNCC a chur i bhfeidhm.</p> <p>Maoirseacht Feidhmiúcháin agus Boird</p>
<p>An riosca go mbeidh calaois mar bhonn le caillteanas airgeadais.</p>	<p>Tá bainistíocht airgeadais faoi réir próiseas agus rialuithe. Creat próiseas agus rialuithe airgeadais faoi réir iniúchtaí inmheánacha agus seachtracha bliantúla, maoirseacht feidhmiúcháin agus Boird.</p>

Cur Síos ar Riosca	Rialuithe Reatha / Gníomhartha Pleanáilte
<p>Rioscaí Soláthróra Tríú Páirtí</p>	<p>Próisis bainistíochta conarthaí, feidhmíocht a bheith á monatóiriú ag an bhfeidhmeannacht, tairiscint agus soláthar, athbhreithniú dlíthiúil ar phríomhchonarthaí, saineolas soláthair sheachtraigh.</p> <p>Creataí na hOifige um Sholáthar Rialtais a úsáid nuair is féidir.</p>
<p>D'fhéadfadh comhoibriú ó pháirtithe leasmhara nó srianta ar acmhainní an chórais Cúraim sláinte srianta a chur le cumas CNCC a fheidhmeanna a chur i gcrích.</p>	<p>Rannpháirtíocht leanúnach le páirtithe leasmhara.</p> <p>Cur chuige oscailte fadhbréitigh.</p> <p>Leanúint le rannpháirtíocht leis an Roinn Sláinte agus FSS - cruinnithe rialta san áireamh.</p>
<p>Próisis chun dearbhú cuí a chur ar fáil chun Cóireálacha Othar a Choimisiúnú.</p>	<p>Ceanglais chonarthaigh, Meabhráin Tuisceana, clár speisialtóirí, cáilíochtaí, creidiúnú, cuairteanna suímh, tuairisciú agus maoirseacht.</p>
<p>Bonneagar TFC gan a bheith ar fáil rud is cúis le deacrachtaí sonraí liostaí feithimh a bhailiú, obair choimisiúnaithe a dhéanamh, obair bhailíochtaí a dhéanamh nó feidhmeanna CNCC a chur i gcrích.</p>	<p>Bonneagar crua-earraí atá iomarcach.</p> <p>Bonneagar cumarsáide cúltaca.</p> <p>Réiteach téarnaimh i gcás tubaiste gnó.</p>

